

News Summary

ULSTER BUSINESS

More riots after 5 die

Sporadic rioting continued for six hours in Newry, Co. Down, yesterday following protests against the shooting by the Army of three men said to have been trying to carry out a bank robbery. More rioting also broke out in Belfast, Londonderry and Coalisland, Co. Tyrone.

Altogether, five people—two of them women—were shot dead by troops and seven more were wounded. Terrorist gunfire injured four soldiers and one civilian.

Last night some 2,000 people marched from Newry's mortuary with the bodies of the three dead men. They marched in darkness—all street lights had been shot out—but there was no serious trouble.

Retaliation

In Dublin, IRA Provisionals leader Sean MacStiofain told Sinn Féin's annual conference retaliation action would be taken against troops for their "stark terrorism" in shooting the two women—killed inside a speeding car in Belfast—and the men in Newry.

Later, about 800 demonstrators marched on the British Embassy carrying a withdrawal of "troops."

Meanwhile, the Irish Government is expected to impose some precautions for any further talks on Ulster between Mr. Lynch and Mr. Heath. Dublin is now seeking a positive indication that Britain is prepared to consider seriously both the prospects of an eventual all-Ireland solution and, in the interim, a radical restructuring of Ulster's present administration.

'Kill Kosygin' men detained

Two men were arrested in raids on 13 Toronto homes after police received information of a plot to kill Mr. Kosygin, due to arrive there last night for a 24-hour visit. Police said a "large quantity" of loaded firearms had been seized.

Siffert dead

Veteran Swiss driver Jo "Seppi" Siffert, 35, was killed when his BRM Formula One car crashed and burned in the World Championship Victory race at Brands Hatch. Siffert, race favourite, was trying to close with the leader on the 15th lap of the 40-lap race when his gearbox apparently seized. The unfinished race was awarded to his team-mate, Peter Gethin.

UN: That's plea

U Thant thanked the U.N.'s 26th anniversary by acknowledging that it had "fallen short of expectations" but at least another world holocaust had been avoided—so far. Life has been improved for millions. He called on member States to "breathe new life" into the principles to which they had subscribed. China debate, Page 7.

£166m. for Venice

Italian Government approved a Bill under which £166m. will be spent on saving Venice from sinking beneath the sea.

Just like summer

South-East England basked in sunshine again yesterday and others were out at several resorts as temperatures hovered near 70 degrees. The rest of the country was rather cooler, with temperatures in the mid-50s.

S. Africa raids

South African security forces raided homes of 60-70 people, mostly students, clergymen and university teachers. The raids were thought to have resulted from publication of a pamphlet, "Revolt, the Radical Newsletter", which has been circulated around the country recently.

Briefly...

Trafalgar Square was filled with thousands of anti-EEC demonstrators who were told by Labour MP Michael Foot that whatever the Commons decides on Thursday, "the fight will continue."

Pablo Picasso is 90 to-day.

Premier bond 2EF 161342 won this week's £25,000. The winner lives in Devon.

"Mary Queen of Scots" is the choice for the Royal Film Performance next March 27.

Unions' strike pay total is doubled

STRIKE PAY by trade unions last year was more than doubled with the total of dispute benefit paid rising 121 per cent. from £1.6m. to £3.8m. in 1970; earlier rises were 40 per cent. in 1969 and 50 per cent. in 1968, says the annual report of the Chief Registrar of Friendly Societies. The 1970 sums reflected a sharp increase in days lost through strikes to a record 11m—already exceeded this year. Because of the cash drain many unions are unwilling to lose tax exemption on benefit funds by non-registration under the Industrial Relations Act. Page 33.

SHOP STEWARDS

for Coventry toolroom workers who today are to stage their seventh Monday strike—expected to be followed by the second Tuesday lock-out—are believed to be planning to extend their industrial action. Page 27.

MR. FRANK CHAPPEL

EPU general secretary, is now thought likely to join the disunionist contest for the union's top post. A general president, vacant since the death of Sir Leslie Connor last December. The election date will be fixed after the union's rules revision conference next month, probably for early 1972. But Mr. Chappel has not yet declared that he will stand. Back Page.

OECD may try to aid aluminium

WORLD ALUMINIUM problems are being studied by the OECD, it is believed, to see if it can help to avert the prospect of more production cuts. Market prices of 19c a pound, against new smelter production costs of 24c-26c, were quoted in Montreal. David Gilver, Alcan Aluminium vice president, who gave a guarded welcome to the OECD possibility. But he said: If all went right—no trade war, a quick solution to currency troubles and a rapid growth in aluminium consumption—the industry would still need to cut operating levels by 6 or 7 per cent. to about 80 per cent. Back Page.

GAS TURBINE POWER

station built alongside the coal-fired station at Ocker Hill, near West Bromwich. It will be the first Midlands major power station to be built since 1965. Approval has been given, says the CEBG staff journal for the Midlands. Page 33.

FT GROCERY PRICE INDEX

this month, 104.35, has fallen 0.91 compared with 0.36 in the index at this time last year, due to more marked seasonal reductions in fruit and vegetables. Though butter was dearer eggs were good value but showed wide price variations. Page 6.

MR. RICHARD MARSH

British Railways Board chairman, is expected to give evidence before the U.S. Senate sub-committee in Washington on surface transportation. His theme will be: British Rail is a business, not a social service. Page 27.

Japan's steel curb-official

JAPAN WILL CURB STEEL exports to Britain and the Common Market from next year, Mr. Inayama, chief of the Japan Iron and Steel Federation and of Nippon Steel Corporation, said on returning from the Tokyo meeting of the International Iron and Steel Institute where the question was discussed. Value and tonnage limits are yet to be decided. Page 4.

ALTERNATIVES TO a

showdown of Britain-Norman, Isle of Wight producer of islander and Trislander light transport aircraft, are being explored by the receiver, Mr. Maurice Eckman. His appointment for the debenture holders—the Government and the Exporters' Refinance Corporation (majority-owned by Lloyds Bank)—followed an EEC decision to recall 22.8m. loans. The alternatives, it is understood, include possible sale of the Trislander activities to an Israeli consortium and some form of rescue from within the aerospace industry. Back Page.

Brandt prepared to meet Pompidou over monetary rift

BY MALCOLM RUTHERFORD

BONN, Oct. 24. Chancellor Brandt has sent a personal letter to President Pompidou suggesting the possibility of a Franco-German summit meeting next month because of the deterioration in relations between the two countries which appear to have reached their lowest ebb for several years.

According to informed sources, the letter is a result of Herr Brandt's appreciation that the Franco-German rift is now seriously endangering the future of the Common Market. The sources also indicated, however, that the Germans are unlikely to make too many concessions to Paris to repair the damage.

The chief elements in the dispute are the international monetary crisis and the respective future parties of the D-Mark and the French franc. The Germans are insisting that, as part of an interim European solution to the crisis, the Common Market countries must fix new parties against each other. But, they add, this Common Market realignment must include some revaluation of the franc.

Professor Schiller, the Economics Minister, is understood to have come under severe criticism from the majority of his colleagues for having brought the Franco-German rift about.

Prof. Schiller has defended himself by saying that while a Franco-German agreement is desirable, even more important is a general agreement on trade and monetary questions with the U.S. and a Franco-German quarrel cannot indefinitely be allowed to hold this up. In essence, he is arguing that there are matters more vital to Bonn than good relations with Paris.

At the moment, Prof. Schiller's view seems to prevail with Herr Brandt. The Chancellor stood firmly behind him in the budget debate last week and all but openly demanded a French revaluation.

Herr Brandt's letter to President Pompidou was written last Sunday. It is understood to be very diplomatic in tone, and to suggest only that if the French President thinks a November summit meeting would help, that, if it continues to be the French position, he doubted very much whether a European solution would be possible. The source admitted that the consequences for the Common Market would then be very serious.

The Bonn Cabinet is known to be deeply divided about the present state of affairs, with some Ministers saying that a settlement with France must be reached at almost any cost. At a Cabinet meeting ten days ago,

Paris view

There have been no signs so far that the French are willing to go along with this. A Bonn Government source said today that, if it continues to be the French position, he doubted very much whether a European solution would be possible. The source admitted that the consequences for the Common Market would then be very serious.

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New attempt at air fares pact

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

SENIOR executives of the airlines flying the North Atlantic will be making another major attempt this week in Lausanne to reach agreement on fares for the route and so avoid an "open rate" situation in which airfares would be free to charge what they chose—from next February 1.

The meeting starts with a "policy-making session" tomorrow, which is expected to last two days, during which the senior executives will try to reach some form of agreement on Atlantic fares. If they are successful, the policy pact will be passed over to tariff experts who will work out details of new fares.

But the Governments have been concerned in recent weeks at the airlines' apparent inability to reach agreement among themselves, with the result that the credibility of IATA itself appears to have been threatened.

The airlines themselves recognize this day do not want to have fare-making taken out of their hands by Governments, and fear of this is making them more amenable to each other's point of view than was the case earlier in the summer when the fares pact had collapsed at Montreal.

Thirdly, there is now serious concern in the travel industry at the situation. Agents throughout Europe and North America want to know what fares to charge passengers making advance bookings for the period after next February 1. As yet, these forward bookings are only a trickle, but they traditionally build up around the end of the year as passengers settle vacation plans for the months ahead. Once fares are settled, it will still take several weeks for them to be disseminated throughout the travel trade, and even if there is agreement in Lausanne this week, agents will probably not be able to offer a coherent fares package until later this year.

Finally, the travelling public itself is confused, and the airlines are conscious that some extent because of their inability to reach agreement.

Basically, the argument at Lausanne will not be about lower fares—all the airlines now accept that cheaper rates must be introduced—but about what level those cheaper rates shall be.

Little doubt

Mr. Richard Hilary, commercial director of BOAC, said over the week-end: "We shall go to the meeting with an open mind on transatlantic fares. We are all agreed on the need for a cheap, attractive promotional fare to generate the new business we need, but what kind of qualifications and conditions are attached to such a fare are open to further discussion."

Whether this means that BOAC is prepared to drop its earlier insistence upon a very cheap (around £80) Advanced Purchase Excursion (APEX) fare remains to be seen. But there is little doubt now that the whole concept of advanced purchase finds little enthusiasm among the other airlines, who would prefer to see a straight cut and a simplification of the fares structure.

Settlement of the Atlantic fares situation is important also to other fare problems still outstanding. British European Airways' plan to cut all normal tourist return air fares in Europe by amounts up to 60 per cent. ran into severe difficulties at the recent LATA Miami conference, and this is now to be discussed again at a European fares conference in Geneva starting on November 30.

This conference has been deliberately set at that date to give the North Atlantic airlines (many of whom are also deeply involved in the European fares problem) time to reach a settlement. The level of North Atlantic fares will have a direct bearing upon European rates, especially on the concept of Advanced Purchase (APEX).

If the North Atlantic airlines throw out the APEX idea—as they well might—BEA's scheme for cut rates, which also employs the APEX concept, does not seem likely to be very successful at Geneva.

Strong bid to split Jenkins camp

BY RICHARD EVANS, LOBBY CORRESPONDENT

MASSIVE pressure is still building up inside the Labour Party to cut back the number of pro-Market members determined to vote for entry to the EEC in Thursday's historic Commons vote.

Their battlelines on both sides are now fairly rigid but Labour anti-Market members are still determined to force Mr. Roy Jenkins' supporters to break ranks so that the Government's majority for entry would be too precarious enabling legislation.

Final assault

The signal for the final assault on the beleaguered pro-Market members came from the Opposition Leader, Mr. Harold Wilson, who argued that the Prime Minister was "manoeuvring" for the support of the debenture holders—the Government and the Exporters' Refinance Corporation (majority-owned by Lloyds Bank)—followed an EEC decision to recall 22.8m. loans. The alternatives, it is understood, include possible sale of the Trislander activities to an Israeli consortium and some form of rescue from within the aerospace industry. Back Page.

Summit meeting

Although Thursday's vote is vital, it will only be the forerunner of many months of Party and inter-Party conflict over the enabling legislation to be introduced early next year.

One of the Prime Minister's major preoccupations will be to revive the unsuccessful campaign to swing the country behind entry and this could be helped by a timely meeting of the heads of Government of the ten States that will make up the enlarged EEC.

The difficulties that lie ahead for the Government which were emphasised by Mr. Wilson in his Saturday speech at Windsor bridge when he argued that by introducing a free vote for Conservatives on Thursday, Mr. Heath was only postponing the day of reckoning.

Mr. Wilson declared that in the consequential legislation from next February onwards the Government would be much more vulnerable because "no Labour MP would think of treading the Tory lobby, or abstaining, on issues which directly affect the Government's ability to carry through their whole legislative programme."

Part of his speech, particularly where he inferred that Labour pro-Market members were being used by Mr. Heath as a political tool, were strongly resented yesterday by leading supporters of Mr. Jenkins.

Consumer industries do best in U.S.

By Nicholas Colchester

NEW YORK, Oct. 24. THE U.S. manufacturing and service industries made profits in the third quarter of this year about 8 per cent. above those in the corresponding quarter of 1970, according to preliminary figures tabulated by First National City Bank. But the figures show that the third quarter produced marginally less profits than the second.

Companies producing for the consumer prospered most over the last three months. Compared with the third quarter of 1970, the textile and clothing companies showed a 23 per cent. increase in profits, motor companies a 47 per cent. increase and printing and publishing a 12 per cent. increase.

The capital goods sector fared less well. Office machinery and computers earned their makers 3 per cent. more profit, the aerospace industry showed a 4 per cent. gain, but the machinery sector's profits fell by 16 per cent.

The only industry that might qualify for the "capital sector" and which performed well was building materials. This made 40 per cent. more profit than in the third quarter of last year.

Wave of buying

The third quarter was disastrous for the non-ferrous metal and steel industries. The iron and steel companies made 30 per cent. less profit than in the third quarter of 1970 and 81 per cent. less profit than in the second quarter of this year because of the wave of hedges buying that preceded the industry's mid-summer wage negotiations.

In the non-ferrous sector the aluminium industry was hit by the continuing worldwide overcapacity which has had a disastrous effect on prices. Copper producers, plagued by strikes, made 75 per cent. less profit than in the third quarter of 1970 and suffered a similar slump between the second and third quarters this year.

Canada cuts bank rate to-day by ½%

BY OUR OWN CORRESPONDENT

TORONTO, Oct. 24. STRONG upward pressure on the Canadian dollar has caused the Bank of Canada to reduce its bank rate by ½ per cent. to 4.75 per cent. effective tomorrow.

The dollar has been rising steadily in recent weeks and on Friday the Bank of Canada had to intervene to prevent it from rising to parity with the U.S. dollar. The closing spot price for the dollar on Friday was 99.97 U.S. cents, the highest level reached since it was floated at the end of May last year.

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Since then, because of the Federal Government's efforts to stimulate the economy, the dollar has been rising steadily in recent weeks and on Friday the Bank of Canada had to intervene to prevent it from rising to parity with the U.S. dollar. The closing spot price for the dollar on Friday was 99.97 U.S. cents, the highest level reached since it was floated at the end of May last year.

Hectic

The volume of trading in the dollar was heavy and hectic throughout the day. Dealers said that most of the demand had come from commercial sources such as Canadian exporters who dumped large amounts of U.S. dollars on the market. There was also heavy demand for Canadian dollars from U.S. banks. But it is difficult to estimate how many U.S. dollars the Bank of Canada had to absorb to keep the value of the Canadian dollar below par.

The reason for the recent upward pressure on the Canadian dollar is the fact that the generally higher level of interest rates in Canada has encouraged U.S. institutions and other foreign sources to commit their short-term investment money in the Canadian market. In addition, the fiscal year-end for Canada's chartered banks is approaching and many of them are expected to reduce their prime rate as a result of the latest action by the Bank of Canada.

While the banks generally reduce their prime rate to stimulate loan demand, the fact is that general bank loans outstanding have been rising sharply in recent weeks and are probably seeking to offset partly this tendency for short-term loans to drop.

Loans up

In the past year, the bank loans had to be prodded aggressively by the Bank of Canada to reduce their prime rates. The time the banks moved in advance of the Bank of Canada is possible that the banks may have to reduce further their prime rate as a result of the latest action by the Bank of Canada.

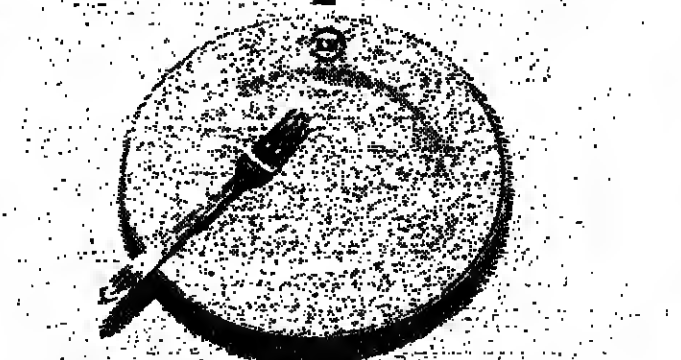
While the banks generally reduce their prime rate to stimulate loan demand, the fact is that general bank loans outstanding have been rising sharply in recent weeks and are probably seeking to offset partly this tendency for short-term loans to drop.

Allied gets THF reply

BY SANDY McALACHAN

MR. JOE THORLEY, the Allied both Schroder, Wagg and Breweries chairman, will return to his office this morning to find a letter waiting for him from the Trust Houses Fortis Board. The letter came out of the Trust Houses Fortis Board, led by Lord Hailsham, and Sir Charles Firth, Trust Houses Fortis Board member, on Friday, and did not arrive in time for Mr. Thorley to consider it over the week-end. It contains the THF's reply to Mr. Thorley's suggestion of a merger talks between Allied and well as taking different views about a takeover bid, it is an indication of the prospect of the two merchant banks will be representing one faction each having to negotiate with the two banks will work together, presumably with one leading, but that they will have The THF decision to appoint to report to a divided Board.

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A copy of this Advertisement having attached thereto the documents specified below has been delivered to the Registrar of Companies for registration.

VERNON FASHION GROUP LIMITED

(Incorporated in England under the Companies Act 1949)

SHARE CAPITAL

Authorised £200,000 Ordinary shares of 10p each Issued and to be issued fully paid £150,000

At 15th October, 1971 the Company and its subsidiaries ("the Group") had outstanding bank overdrafts of £106,093 of which £81,417 is secured. Save as aforesaid, neither the Company nor any of its subsidiaries has outstanding any bank overdrafts, mortgages, charges, hire purchase commitments, guarantees or other material contingent liabilities.

THIS ADVERTISEMENT IS ISSUED IN CONNECTION WITH A PLACING OF 630,000 ORDINARY SHARES OF 10p EACH AT 47p PER SHARE BY STERNBERG, FLOWER & CO.

DIRECTORS
IDNEY MARKS, O.B.E., Eagle House, Tottenham Lane, London, N.20. (Chairman.)
OUIV VERNON, 2 Chudleigh Road, London, N.W.6. (Managing Director.)
MORRIS KLEINER, 7 The Grove, Edgware, Middlesex. (Financial Director.)
HILIP HARRIS VERNON, 2 Chudleigh Road, London, N.W.6. (Merchandising Director.)

SECRETARY AND REGISTERED OFFICE
HAROLD GRANT, 86 Fore Street, Edmonton, London, N.18.

BANKERS
BARCLAYS BANK LIMITED, 52 Regent Street, London, W.1.
NATIONAL WESTMINSTER BANK LIMITED, 1 Clifton Street, Blackpool, Lancs.
MIDLAND BANK LIMITED, 140 High Street, Barnet, Herts.
CASSEL ARENZ & COMPANY LIMITED, P.O. Box 508, City Wall House, Finsbury Pavement, London, E.C.2.

BROKERS
STERNBERG, FLOWER & CO., Capel House, 54 New Broad Street, London EC2M 1LQ and The Stock Exchange, London.

SOLICITORS
THORNTON, LYNNE & LAWSON, 58 Portland Place, London, W1N 4BD.

AUDITORS AND REPORTING ACCOUNTANTS
GERALD EDELMAN & CO., 25 Harley Street, London, W1N 2BR (Chartered Accountants).

REGISTRARS AND TRANSFER OFFICE
BENTINCK REGISTRARS LIMITED, 124/126 The Grove, Stratford, London, E15 1NS.

HISTORY AND BUSINESS
The Company was incorporated in England on 9th January, 1951 under the name of Haver & Co. Limited and changed its name to Vernon Fashion Group Limited on 7th September, 1971.

The business of the Group is the retailing of ladies' and girls' clothing. The retailing of ladies' clothing accounts for approximately 85 per cent. of the current sales turnover of the Group, and the retailing of girls' clothing accounts for the balance.

The early business of the Company was confined to ladies' underwear and separates. The range was gradually extended to include all items of ladies' outer clothing, and in 1958 clothing for girls aged between 2 and 13 was added to the range. Where necessary, there are departments for girls' clothing in the Group's shops.

Immediately on its incorporation, the Company started trading at two retail shops in North London. The Group now operates 52 retail shops, 24 of which are in the North of England and 18 in the Midlands. The remainder are in London, 21 in the Home Counties (16 in East Anglia, 11 in Wales and the South West 14), 01 in the total number of shops now operating 33 trade under the name of "Marlyn", 19 under the name "Vernon" and three under the name "Charmes".

The sales turnover of the Group for the year ended 31st January, 1971 was £53,247 (ladies' clothing £37,496 and girls' clothing £15,751) and for the year ended 31st January, 1970 was £39,302 (ladies' clothing £28,549 and girls' clothing £10,753). The profit for the year ended 31st January, 1971 was £11,157 (ladies' clothing £7,013 and girls' clothing £4,144).

A distinctive and successful feature of Group policy is the manufacture by the Group under sub-contract, from materials purchased by the Group and supplied to the sub-contractors, of approximately 70 per cent. of the Group's current requirements of finished clothing for resale, leaving only 30 per cent. of its requirements to be purchased from outside suppliers. This policy has evolved most satisfactorily over the last 12 years and, as a contributing factor, has contributed substantially to the growth and profitability of the Group. The design of the clothing manufactured under sub-contract is controlled and supervised by the Merchandising Director, Mr. Philip Harris Vernon.

All the finished goods manufactured for the Group or purchased from suppliers are for sale through the retail outlets of the Group. The Group does not rely on any one manufacturer or supplier for more than 10 per cent. of its requirements of finished goods, and has no contracts with manufacturers or suppliers for any stipulated quantity of goods over any fixed period. This reflects not only the expansion and diversification of the Group, which has taken place over the years, but also a policy of maintaining maximum flexibility for the future.

The manufacture, purchase and distribution of all goods sold by the Group are centrally controlled and organised from the Head Office and central warehouses in the Group in London. The stock requirements of all branches are notified to Head Office and the returned stock is distributed to the Branches from the warehouse. There is at all times liaison between Head Office and the warehouse, and all orders to manufacturers and suppliers are placed by Head Office, so ensuring an efficient system of stock control.

MANAGEMENT AND STAFF
Sidney Marks, who is aged 63, has been associated with the Company as a principal shareholder and Director since May 1956 and was appointed Chairman in August 1971. He is also Chairman of M. Y. Dart Limited. He will serve as Chairman in a non-executive capacity.

Louis Vernon, who is aged 43, was a founder of the Company and has been its Chief Executive and principal shareholder since 1955. He was formally appointed Managing Director in August 1971.

Morris Klein, who is aged 55, joined the Company in 1962 and was appointed a Director in December 1968 and Financial Director in August 1971.

Philip Harris Vernon, who is aged 54, has had 7 years' experience in the ladies' and children's clothing trade and was appointed Merchandising Director in August 1971.

The Group has approximately 300 full-time employees and approximately 30 part-time employees.

WORKING CAPITAL
Having regard to the cash proceeds of the share issue mentioned in paragraph 1 of the Statement and General Information appearing below and available bank facilities, the Directors are satisfied that the Group will have sufficient working capital for its present requirements.

PROFITS, PROSPECTS AND DIVIDENDS
The Report by Gerald Edelman & Co., which is set out below, shows the results of the Group at 31st January, 1971 and its trend for the five financial periods commencing 31st January, 1961. It will be seen that in the first five of these years there were certain fluctuations in the Group's profits. It will also be seen that in the following five years the Group's profits have been more stable and that the Group has been able to maintain a steady level of profits throughout the period of adverse trading conditions which were experienced generally throughout the trade and coincided with a period during which the Group incurred the expenses and difficulties of a reorganisation following the rapid expansion of the Group in the previous years. The Group was then well placed to achieve the satisfactory growth in profits which has taken place during the last three years culminating in the Group profit before taxation of £11,157 for the period of approximately 13 months to 31st January, 1971.

The Directors forecast that, in the absence of unforeseen events which could affect the Group's trading in the current year, the consolidated profits of the Group before taxation for the year ending 31st January, 1972 will be not less than £10,000. This forecast is based on the assumed trading figures for the Group for the six months ended 31st July, 1971.

On the basis of the forecast profits for the year ending 31st January, 1972, the Directors would propose to recommend a dividend of 5p per share, which would be payable in July, 1972.

In a full financial year of the Company as a public company, on the basis of similar profits and assuming Corporation Tax at 40 per cent., the Directors could propose to recommend that the Company pay dividends totalling 22 pence, comprising an interim dividend payable in January, 1972, and a final dividend payable in July, 1972. The appropriation of the Group profit in a full year would then be as follows:

Forecast profits before taxation	14,000
Less corporation tax at 40%	5,600
Forecast profits after taxation	8,400
Less dividends totalling 22p	2,800
Profits retained in the Group	5,600

On the basis of the placing price of 47p, the gross dividend yield would be 5.7 per cent. The price earnings multiple would be 8.3 times. However, the Directors have indicated their intention that without creating any binding obligation to waive their entitlement to any dividend in respect of the year ending 31st January, 1972, the shares held by these persons represent some 56 per cent. of the issued share capital of the Company, but the intended waivers have not been taken into account in the above calculations.

FUTURE POLICY
It is intended to continue the present policy of increasing the number of retail outlets of the Group mainly in the Midlands and the North of England, and of extending and diversifying the range of goods retained by the Group. In particular, it is intended to open a new shop before the end of 1971 and another new shop in 1972. Further, it is proposed to open departments for fur, outerwear, ladies' wear and bridal wear, and also to open boutiques for young ladies' wear, ladies' outerwear and separates.

In October 1970 the Group acquired leasehold warehouse premises in London, having an area of some 12,000 square feet, and it is estimated that these premises will be capable of handling goods for distribution to more than 120 branches. This acquisition reflects the Group's policy of centralised organisation and control, and of forward expansion.

The cash proceeds of the share issue mentioned in paragraph 1 of the Statement and General Information appearing below, amounting to £1,211,500 will be used as additional working capital for the expansion of the business of the Group.

ACCOUNTANTS' REPORT
The following is a copy of a Report on the Company received from its auditors, Gerald Edelman & Co., Chartered Accountants.

VERNON FASHION GROUP LIMITED
54 Fore Street, Edmonton, London, N.18.

VERNON LADIES WEAR (LONDON) LIMITED
O. Vernon Limited

CHARLES FASHIONS (BLACKPOOL) LIMITED

The Company and the subsidiaries are collectively referred to as the Group. We report as follows:-

1. Profits

Year-Period ended	Turnover (£)	Operating Profit (£)	Directors' Emoluments (£)	Profit/Loss before Taxation (£)
7th January, 1962	206,103	5,207	7,342	5,447
7th January, 1963	212,608	21,207	6,824	6,408
7th January, 1964	232,257	9,574	7,324	7,354
7th January, 1965	285,289	11,802	7,190	12,711
7th January, 1966	306,181	15,334	12,742	12,893
7th January, 1967	315,851	16,008	14,329	15,179
7th January, 1968	319,648	15,313	9,540	14,411
7th January, 1969	323,247	14,218	7,282	11,936
7th January, 1970	325,592	15,852	9,680	14,580
31st January, 1971	1,149,177	22,953	14,394	64,337

Notes

1. The profits (losses) in column (4) above are arrived at before charging taxation, but after charging all working expenses, including depreciation, amortisation and directors' emoluments, and after making such adjustments as we consider appropriate.

2. The profits of the period ended 31st January, 1971, include for the first time the profits derived from Charles Fashions (Blackpool) Limited amounting to £10,571 before taxation.

3. Depreciation on fixtures and fittings and motor vehicles is provided at the rate of 10 per cent. and 20 per cent. respectively on a reducing balance basis. Leases have been amortised over the unexpired portion of the lease from the date of acquisition by the Group with the exception of the lease of the individual years up to 7th January, 1969. Building expenditure incurred on leasehold premises has been amortised over the period from the date it was incurred to the termination date of the relevant lease.

4. The emoluments of the present Directors of the Company charged in arriving at the profits for the period ended 31st January, 1971, amounted to £14,394. Under arrangements now in force Directors' emoluments would amount to £16,520 per annum.

5. Complete records of stock of the Group are not now available in respect of accounts dated on or after 7th January, 1969. We are therefore unable to confirm the allocation of the profits of the Group to the individual years up to 7th January, 1969. However, S. Davis & Co., members of the Association of British Accountants and Auditors, the auditors of the Group during these years, have confirmed that, at the time of their audits, detailed records of stock were maintained and they were satisfied that such records were properly taken and valued to a consistent basis throughout the period.

2. Net Tangible Assets

The following is a statement of the net tangible assets of the Company, and the combined net tangible assets of the Group at 31st January, 1971, based on the audited balance sheets at that date:-

The Company	£	The Group	£
FIXED ASSETS			
Leasehold Premises and Buildings Improvements at cost and valuation	175,493		175,493
Less: Amortisation	70,452		70,452
Net Tangible Assets	105,041		105,041
Fixtures and Fittings at cost	34,147		34,147
Less: Depreciation	14,823		14,823
Net Tangible Assets	19,324		19,324
Motor Vehicles at cost	12,587		12,587
Less: Depreciation	2,638		2,638
Net Tangible Assets	9,949		9,949
SUBSIDIARY COMPANIES			
Shares at cost	11,009		11,009
Amounts due to Subsidiaries	175,000		175,000
Net Tangible Assets	186,009		186,009
CURRENT ASSETS			
Stock at the lower of cost and net realisable value	248,500		248,500
Debtors and Prepayments	41,500		41,500
Cash at Bank and in Hand	5,581		5,581
Net Tangible Assets	295,581		295,581
LESS: CURRENT LIABILITIES			
Creditors and Accrued Charges	21,500		21,500
Capital amounts outstanding under Hire Purchase Agreements	254,790		254,790
Current Taxation	12,454		12,454
Net Tangible Assets	206,837		206,837
Net Tangible Assets at 31st January, 1971			110,109

Notes

1. The Company adopted an independent valuation of its leasehold premises which was made in 1969 by professional valuers. These premises cost £1,500 and were valued at £14,000. No provision has been made for any liability for taxation included at cost. Certain of the leasehold premises of the Group form part of the security for bank overdraft facilities.

2. The valuation of stock includes direct materials, labour and a proportion of overheads.

3. There were no Group commitments for capital expenditure at 31st January, 1971.

4. The liability for Corporation Tax payable in respect of the profits for the period ended 31st January, 1971, is £1,188. The liability for Corporation Tax payable in respect of any subsidiary is based upon the audited accounts for these periods and has not yet been agreed with the Inland Revenue. In our opinion the amount provided is adequate.

3. Dividends

No dividends have been paid in any of the years under review.

4. Accounts

No accounts have been prepared by the Company or its subsidiaries for any period subsequent to 31st January, 1971.

5. Shares

Yours faithfully
GERALD EDELMAN & CO.
Chartered Accountants.

25 Rarley Street, London, W1N 2BR.

STATUTORY AND GENERAL INFORMATION

1. Subsidiaries of the Company, all of which are wholly owned and were incorporated in England:-

Name of Subsidiary	Date of Incorporation	Issued Share Capital (£)	Principal Activities
Charles Fashions (Blackpool) Ltd.	1967	£10,000	Retailing of ladies' clothing
Vernon (Lancashire) Ltd.	21st July, 1966	£50,000	Retailing of ladies' and girls' clothing
O. Vernon Ltd.	20th October, 1961	£100,000	Manufacturing of ladies' clothing

2. Premises

The premises of the Group are all leasehold and comprise its Head Office in Bathurst Road, London, E.C.2, (partly sub-let), the premises occupied by the Group in London, E.C.2, having an area of some 12,000 square feet, 42 shops operated by the Group, the upper parts of some of which are sub-let, one property each in Bromley, Kent and in Watlington, Oxford, which are wholly sub-let, and 12 shops operated by the Group, which contracts have not been exchanged but leases or assignments are in progress.

The Head Office has 29 years unexpired at a current yearly exclusive rent of £1,100 and £1,100 in 1972 with rent reviews in 1969 and 1970. The warehouse premises in London, E.C.2, having an area of some 12,000 square feet, 42 shops operated by the Group, the upper parts of some of which are sub-let, one property each in Bromley, Kent and in Watlington, Oxford, which are wholly sub-let, and 12 shops operated by the Group, which contracts have not been exchanged but leases or assignments are in progress.

On 21st October, 1971, the authorised share capital of the Company was increased by £100,000 in 100,000 shares of 10p each, the shares being issued at 47p each. The total nominal value of the shares issued was £1,000,000. The shares were issued at a premium of 37p each. The total nominal value of the shares issued was £1,000,000. The shares were issued at a premium of 37p each.

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On the same date, in order to facilitate the reallocation mentioned above, two shares of 10p each were issued to Mr. S. Davis & Co. at the price of 47p each payable in cash on issue, which has been paid.

Japan curb on steel exports to U.K. confirmed


BY ELSBETH GANGLIN

MR. YOSHIHIRO INAYAMA, U.K. buyers are understood to president of both Japan Iron and Steel Federation and Nippon Steel Corporation, confirmed a question is now to what the week-end that the Japanese tonnage, and particularly to what steel industry will curb steel exports to the U.K. and the EEC next year.

Mr. Inayama made this statement on his return to Tokyo from Toronto where he attended the annual meeting of the International Iron and Steel Institute, while higher value steels, like stainless steel, were in fact being shipped, thus making up on the U.K. were conducted by top officials of Japan's six major roundabouts.

As reported in the Financial Times on Saturday, the British Steel Corporation, concerned to the U.K. more than tripled this year to nearly 100,000 metric tons. While there is a severe recession in the consumption of steel everywhere, a specified annual tonnage of flat particularly high surplus of steel stainless steel products from BSC production. As a result, some sources.

PYE-DAY IS MY DAY



INTERIM STATEMENTS

THE EVER READY COMPANY (GREAT BRITAIN) LIMITED

HALF-YEAR RESULTS

The unaudited profits of the Group for the six months ended 28th August 1971 are as follows:

	1971 Period to 28th August	1970 Period to 28th August	52 weeks to 27th February
Group Trading Profit	3,190	2,538	7,734
Interest	371	387	791
Group Profit before Taxation	2,819	2,451	6,943
Taxation	1,188	1,010	2,953
Group Profit after Taxation	1,631	1,441	3,987
Minority Interests	211	338	604
Profit attributable to Parent Company Shareholders	1,420	1,103	3,383

The Directors have declared Interim Dividends in respect of the year ended 28th February 1972 as follows:

Preference Shares: Amount per share 5p gross (same) less Income Tax. Amount absorbed £10,000.

Ordinary Shares: Amount per share 1.5p gross (same) less Income Tax. Amount absorbed £905,201.

The Dividends will be paid on 6th December, 1971 to Members appearing on the Register on 1st November, 1971.

Transfers received up to and including 1st November, 1971 will be registered in time for the Transferees to receive the Dividend.

Group sales to third parties for the period ended 28th August, 1971 showed an increase in value of 18% over the same period last year.

Operations in the Engineering Division have improved but lack of Capital Investment by British industry gives some cause for concern for our future order book in this division.

Our overseas manufacturing companies continue to operate satisfactorily.

THE EVER READY COMPANY (GREAT BRITAIN) LIMITED
L. W. ORCHARD, CHAIRMAN.

MORRIS & DAVID JONES LIMITED

INTERIM REPORT

The Directors of Morris & David Jones Ltd. announce the unaudited group profits of the Company and its subsidiaries for the 24 weeks ended 19th June 1971 are as follows:-

	24 weeks ended 19 June 1971	24 weeks ended 20 June 1970	Year ended 31 December 1970
Total Sales	21,600,000	19,752,000	43,500,000
Trading Profit	465,000	406,000	872,000
Estimated Taxation	194,000	184,000	377,000
Profit after Taxation	269,000	222,000	495,000

It is anticipated that the Trading Profit for the year will be in excess of £800,000.

INTERIM ORDINARY DIVIDEND

An interim ordinary dividend of 1.375 pence (11.25p) less Income Tax for the year ending 31st December 1971 will be paid on the ordinary shares on 1st December 1971 to the holders on the register at close of business on 15th November 1971.

In accordance with the Chairman's Annual Statement this represents one third of the total dividend paid last year but does not necessarily indicate the level of the final dividend.

Just in case

RELIEF OF MAFeking LATEST DETAILS THE 'SCORCHER'S' FREAKS 1/2 THE SUN

AND NOW, COLT ANNOUNCE THE RELIEF OF BRITISH INDUSTRY

At last

You can now lease a complete Colt warm air factory heating system.

If you've got any capital spare, it can stay spare.

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And £400 of that £1,000 comes right back to you in the shape of a 40% rebate on Corporation Tax.

Remember, the Colt system is the best factory heating system made.

The Colt after sales and servicing system is the most efficient in the country.

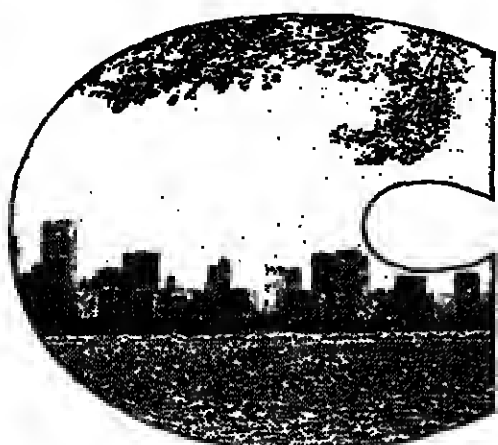
No more heating problems.

No more capital problems.

Get in touch for a free survey now, and you could have a Colt system within the month.

Colt International Ltd., (Heating, Ventilation & Industrial Access), Havant, Hants. Havant 6411.
Telex: 86219.

For you, America's most important city is not New York.



New York is a great city. But you might be surprised to learn that it is not America's production capital. Chicago is.

And Chicago is also the center of America's export industry.

It is also America's trade and transportation capital. And America's convention capital.

Chicago has the world's busiest airport. It is the world's largest inland seaport. It houses the world's biggest convention center. And, in the very near future, the world's tallest building will loom above the Chicago skyline.

Now, we are not trying to downgrade New York. (Far from it, we have a major banking facility of our own right in the heart of Manhattan.)

What we are trying to do is make a point about Chicago. And the point is that, when it comes to big business, nobody is bigger than

Chicago. Because Chicago is the center of America's vital Midwest.

And that is why Chicago might well be your most important market.

If you want to deal with this vital market, the way to do it is with the

Continental Bank.

We are the leading bank in the production and export center of America.

We are one of the most important international banks in the world. And, founded in 1857, we are the oldest bank in Chicago.

Through our London branches, we can help you in the successful development of the highly competitive American market through our intimate knowledge of the local business community.

We can help you in obtaining and analyzing reliable credit and market information.

We can help you establish business and marketing goals.

We can help you tailor your working capital needs to your own particular requirements.

We can help you in your short- and medium-term financing needs.

We can help you handle

letters of credit, collections and remittances quickly and efficiently.

We can help you expedite your transfer of funds through our international network.

We can help you find and benefit from investment opportunities.

And we can help you keep up to date on the latest economic developments in the entire world through our global network.

Continental Bank. Like Chicago, we are all business.

City Branch: 58/60 Moorgate, London, EC2R 6HD. Telephone: 01-628-5099

West End Branch: 47 Berkeley Square, London, W1X 5DB. Telephone: 01-493-9261



CONTINENTAL BANK

Continental Illinois National Bank and Trust Company of Chicago, 231 S. LaSalle St., Chicago, Illinois 60601. Continental Bank International, 71 Broadway, New York, N.Y. 10006. Member F.D.I.C. Continental Bank has offices in: Argentina - Australia - Austria - Bahamas - Belgium - Brazil - Colombia - France - Great Britain - Indonesia - Italy - Japan - Lebanon - Mexico - Morocco - Netherlands - Republic of the Philippines - Singapore - Spain - Switzerland - Venezuela - West Germany.

Incorporated with limited liability in U.S.A.

FT INDEX OF GROCERY PRICES

Big fall for the time of the year

BY ELINOR GOODMAN

A SEASONAL reduction in the price of fruit and vegetables led to a substantial fall for the time of year in the Financial Times Grocery Index this month. Compared to a drop of 0.36 points for the same period last year, the index fell this month by 0.91 point to 104.35.

Tomatoes fell by around 10 per cent and lettuces were down by as much as 4p each on last month. Apples, as one would expect at this time of year, were good

value, with several of our shoppers finding really good eating apples at 5p a pound. Grapes were also reported to be good value. Dairy produce showed a slight increase, largely accounted for by yet more rises in the price of butter. Eggs, on the other hand, were good value in nearly all shops, though the prices of large eggs showed amazing variations, from 20p to 30p a dozen. Otherwise, prices in most categories of food were, as forecast,

gratifyingly stable. Increases reported by shoppers were generally the result of products returning to normal prices after a period of being offered at special cut prices. This month, too, there were many special offers across the board which, together with the 33 drop in our fruit and vegetable bill, led to the fall in the index. By mid-November, when Christmas shopping stimulates demand in all shops, prices should be on the turn again before beginning the winter climb.

Total of 11 Shopping Areas

DAIRY PRODUCE, FATS, EGGS, ETC.
SUGAR, TEA, COFFEE AND SOFT DRINKS
BREAD, FLOUR, CEREALS, BISCUITS AND CAKES
PRESERVES AND DRY GROCERIES
SAUCES AND PICKLES
CANNED FOODS
FROZEN FOODS
FISH, MEAT, BACON, ETC. (FRESH)
FRUIT AND VEGETABLES
NON-FOODS

	October	September
£ p		
64.96	64.49	
26.23	27.13	
34.94	34.85	
10.76	10.67	
6.24	6.12	
21.42	21.06	
17.19	17.21	
68.19	67.96	
30.96	32.93	
25.51	25.49	
308.40	311.11	

OLD INDEX

1964: Nov. 100; Dec. 102.35.
1965: Jan. 101.41; Feb. 102.23; Mar. 102.58; April 103.16; May 103.70; June 105.28; July 105.88; Aug. 105.31; Sept. 103.66; Oct. 103.13; Nov. 103.95; Dec. 105.93.
1966: Jan. 105.80; Feb. 104.66; Mar. 105.39; April 104.78; May 108.21; June 109.90; July 109.34; Aug. 108.67; Sept. 107.74; Oct. 106.81; Nov. 107.47; Dec. 108.16.
1967: Jan. 108.85; Feb. 108.20; Mar. 107.66; April 108.20; May 109.75; June 113.94; July 110.45; Aug. 107.25; Sept. 106.18; Oct. 106.66; Nov. 107.53; Dec. 111.67.
1968: Jan. 112.91; Feb. 112.12; Mar. 111.75; April 112.10; May 112.68; June 114.75; July 112.20; Aug. 112.89; Sept. 111.12; Oct. 111.47; Nov. 112.06; Dec. 114.49.
1969: Jan. 114.80; Feb. 116.70; Mar. 117.67; April 118.31; May 120.57; June 122.92; July 121.59; Aug. 119.79; Sept. 117.48; Oct. 118.14; Nov. 118.83; Dec. 121.23.
1970: Jan. 122.04; Feb. 123.05; Mar. 123.70; April 125.82; May 126.32; June 129.74; July 129.42; Aug. 127.02; Sept. 127.03; Oct. 126.67; Nov. 127.68; Dec. 128.5.
1971: Jan. 131.23.
1971: Feb. 100; Mar. 101.09; April 102.73; May 105.75; June 108.00; July 107.24; Aug. 105.40; Sept. 105.24; Oct. 104.35.
List of components of our Shopping Basket free on request.

Finance limit to farm training

BY ELSBETH GANGUIN

FARM training plans laid by the Industrial Training Board have matured to the stage that the industry's demand for systematic training is exceeding the Agricultural, Horticultural and Forestry Industry Training Board's financial resources to meet it, stresses the chairman, Mr. George Huckle, in a booklet published in conjunction with the Board's annual report.

Finance available was limiting training to New Entrant Training Scheme level to only 12 per cent of the current annual intake of the industry's recruits. The annual report itself states that the main feature of the year ended last March had been the "marked growth of interest" in training and increased demand for the services of the Board's field staff.

"In the livestock sector the release of staff on the farm and the provision of realistic facilities have long been recognised as the key problems in the development of practical training." But here, too, "an increase in training activity indicates that some of the difficulties are being overcome and the industry is now showing a growing interest in training which staff effort has been re-directed to meet."

A greater demand was coming for mechanisation training in crop production than from other enterprise sectors, it is reported. During the year, 237 schemes of training at the place of work were set up, bringing training to 5,100 employees. Forty-eight training groups were in existence at the end of the review year, involving 4,100 employees.

Over 2,650 short courses had been run by, or in association with the Board, against only 1,653 a year earlier. Over 10,000 advisory visits were made to employers, and 270 detailed training needs assessments were completed. The advisory staff was also involved in 134 surveys leading to the identification of training needs, while attending to apprentices entailed 5,300 visits by the Board's field staff.

Reference is made to the "improvement in the training climate which has come about during the past year as evidenced by the increasing demand being made on the Board's services and a Bourne House, 32-34 Beckenham Road, Beckenham, Kent. The try of the benefits which can be obtained from improved training. March 31, 1971 costs 23p from the Stationery Office.

atmosphere in which the Board has been able to operate will, it is hoped, increasingly enable available resources to be concentrated in future on the main task in hand of meeting the industry's training needs.

Training grant "uptake" had been 50 per cent higher during the year. Total grant payments of £597,224 were up by £195,000 on the previous year.

Humber ports trade down

BY OUR OWN CORRESPONDENT

A FURTHER DECLINE in the trade of the Humber ports is revealed in the latest figures issued by the British Transport Docks Board. For the five weeks ended September 26 inward traffic was 1,191,046 tons, compared with 2,001,088 tons for the corresponding period of 1970, and for the aggregate 39 weeks of this year inward traffic totalled only 5,616,769 tons, compared with 9,192,352 tons for the corresponding period of 1970.

HULL, Oct. 24

Outward traffic for the five weeks ended September 26 showed a particularly steep decline—596,108 tons, compared with 1,028,244 tons for the corresponding period last year, and for the aggregate 39 weeks of this year outward traffic totalled only 5,616,769 tons, compared with 9,192,352 tons for the corresponding period of 1970.

BOAC presents: How to go half-way round the world without going right round the bend.



1. Go aboard BOAC 747. Note incredible amount of space. Wide seats. More legroom. Broad gangways. High ceiling. Huge overhead lockers that get luggage from under feet.

2. Recline your seat. Move adjustable headrest to most comfortable position and don headphones. Tune in to one of 3 stereo and 4 mono channels of restful music.*



3. While cruising over the Middle East, settle back and enjoy a good film*—like "Aristocats", or "Madigan's Millions". Later liven up the Hong Kong-to-Darwin hop with another—like "The Million Dollar Duck", or Julie Chen in "The Go-Between".



هناك من لا يصل

Overseas
NewsItaly again
to postpone
VAT move

By Peter Tumbasi

ROME, Oct. 24. THE ITALIAN Government has decided to postpone not only the introduction of Value Added Tax but also of reforms of the entire tax system. Both VAT and the reforms were to have come into effect on January 1 next year.

The introduction of VAT to replace the present IGE turnover tax is a Common Market obligation. Italy has already delayed its introduction on several occasions. This time an Under Secretary is being sent to Brussels to explain to the Commission that the postponement is due to Italy's economic situation. It is said that the introduction of VAT at this time could cause distortions which could not be risked with the general state of the Italian economy being what it is. A postponement of only a few months has been adopted following talks with the Commission. It is reported that the Commission has undertaken not to raise objections, on condition that the delay is only for this brief period. Italy fears, as has happened in other countries, VAT could cause a sudden increase in prices.

But while VAT has been postponed only to July 1, overall reform is being put back for a whole year, to January 1, 1973. The fiscal reform programme was to have been one of the few concrete accomplishments of the Government. It is designed to simplify the present tax system under which Italian taxpayers are required to pay three different income taxes with a single personal tax.

The Finance Minister, Signor Biglietti, has stated that the investment made in the first half of next year will pay IGE turnover tax. However, the amount paid will be higher than that which would have been required under the VAT system, the balance will be added to the taxpayer on his subsequent VAT commitments. The Government is more favourable towards the VAT system, believed to have contributed to the slow-down of investment in Italy.

EFTA EXPORTS UP

GENEVA, Oct. 24.

EXPORTS of the European Free Trade Association rose by some 4 per cent. in August, compared with the same month of last year. But the gains are offset by a 58 per cent. rise in British exports, because of the sharp reduction export shipments for August, caused by the dock strike in U.K. Exports of the other eight EFTA countries advanced by 10 per cent. And the monthly total for the whole of EFTA was \$8.8bn. Imports climbed by 10 per cent. to \$10.67bn. Also reflecting last year's U.K. dock strike, exports to the U.S. rose to \$436.3m. this year, a climb of 70.6 per cent. over August 1970. Imports from the U.S. dropped by 8.9 per cent. in the same month.

Mrs. Gandhi to seek help
over refugee burden

BY OUR OWN CORRESPONDENT

NEW DELHI, Oct. 24.

INDIA'S Prime Minister Mrs. Gandhi left here this morning on a three-week tour of Western capitals which will take her to Brussels, Vienna, Washington, London, Bonn and Paris. It was agreed that the tour would be cut short if Indo-Pakistan relations reached breaking-point.

Last-minute hesitations on whether Mrs. Gandhi should carry through with her plans were overcome when the political affairs committee of the Cabinet met in emergency session to examine the war threat and took a series of precautionary measures. These included a warning to Pakistan that India would retaliate with full force should Pakistan attack.

Preparations for war, including concentration of troops on both East and West borders and civil defence measures, have been completed and there is a crisis atmosphere in the country.

Mrs. Gandhi has already rejected both moves for talks with President Yahya Khan of Pakistan and the idea of third party

mediation on the grounds that there is no Indo-Pakistan dispute. The solution, in her view, lies in bringing pressure on President Yahya to bring about a political settlement in East Pakistan which is acceptable to its elected representatives.

This would ease the burden on India of maintaining nearly 10m. refugees from Pakistan—which is the major reason why Mrs. Gandhi did not cancel her foreign tour plans in spite of the war danger. She hopes to persuade Western leaders to use their influence with President Yahya and Pakistan to agree to a political settlement in East Pakistan.

Also high on her list of priorities is the question of the financial burden of the refugees which the Indian Government feels the international community must share.

To show that India was doing more than its share, the Government has raised \$700m. (nearly \$400m.) in new taxes by ordinance over the week-end. But this is sufficient to maintain refugees for less

Both sides
optimistic
about UN
China vote

By Our Own Correspondent

UNITED NATIONS, Oct. 24.

ON THE EVE of the UN General Assembly vote on the admission of China, both sides are claiming they will win. The crucial question is whether to require a two-thirds majority for the expulsion of China and Taiwan's admission. The U.S. which is the leading sponsor of that proposal, predicts a margin of one in its favour.

Albania and the other advocates of the seating of Peking as the sole representative of China, and of Taiwan's ousting, continue to claim the U.S. side will be defeated by up to three votes. It is generally assumed that there is insufficient support for a two-thirds majority for the substantive resolution on expulsion. In that case it is likely Peking would not enter the UN, though invited to do so.

There were hopes that the 130-nation assembly (one member of the Maldives Islands still has not put in an appearance) would be able to vote tomorrow morning. But the interruption of the China debate twice on Thursday and once again on Friday while delegates argued angrily about the shooting incident at the Soviet mission and threats to Arab missions, has upset the schedule.

U.S. delegates still insist that China's repeatedly stated refusal to accept the UN Charter is a precondition for its admission. Taiwan is expelled is not necessarily the final word. They also continue to be hopeful that their own "dual representation" resolution, to seat both China and Taiwan, will carry the day. The Albanian strategy is expected to be to call for a two-thirds majority for the U.S. resolution if its own substantive proposals are defeated. In that event, the assembly could wind up without any agreed resolution. Members then would have to decide whether to revive the whole question under an American item, lower in the agenda, on "the representation of China in the UN."

The current debate, which began last Monday and in which 72 speakers have been heard so far, is under the heading of "the restoration of the lawful rights of the People's Republic of China in the UN."

Israel's second
oil refinery

By Our Own Correspondent

HAIFA, Oct. 24.

ISRAEL'S second oil refinery, at Ashdod, will go on stream in 1973 with an initial capacity of 3.5m. tons which will rise to 4.2m. tons the year after.

By then Israel's own oil consumption will have risen from the present 6m. tons a year to 7.25m. tons, according to Mr. Avigdor Bartel, general manager of the Haifa refineries.

The Haifa plant, at present the country's only refinery, has a capacity of 6m. tons which is almost entirely taken up by the home market, leaving little for export. The advantage of building a new refinery at Ashdod (at a cost of close to \$200m.) rather than expanding the Haifa facilities lies in the fact that Ashdod is nearer the main centres of consumption.

THE BREZHNEV-POMPIDOU TALKS

Undramatic détente

BY ROBERT MAUTHNER, PARIS CORRESPONDENT



Mr. Leonid I. Brezhnev

MR. LEONID BREZHNEV, the Soviet Communist Party First Secretary, whose taste for foreign travel has increased in direct proportion to that of President Nixon, takes his first plunge into the Western world today when he arrives in Paris for a five-day official visit.

Only a year ago, such an event would have been considered of outstanding international importance. But, as the French themselves ruefully admit, it has now been largely eclipsed by both the American President's dramatic initiatives to visit Peking and Moscow next year and the prominence given to the West Germans in Russia's campaign to improve East-West relations.

A great deal of water has passed under the bridge since General de Gaulle, in June, 1966, shook the Western Alliance to its foundations with his triumphant visit to Moscow, the main purpose of which was to underline France's complete independence from the U.S. No doubt, the France of President Pompidou remains faithful to the General's basic philosophy, but it no longer has any pretensions of setting itself up as the leader of the Western world or even of assuming the exclusive leadership of Western Europe.

One of the first tasks which M. Pompidou set himself after being elected President in 1969 was to mend France's fences with the U.S. and, while continuing to express enthusiasm for an East-West détente, he has made it clear that France's main loyalties lie in the West, particularly in Western Europe. Indeed, he went out of his way to underline this point at an official dinner given in his honour in the Kremlin on the occasion of his visit to the Soviet Union in October, 1970.

Special treaty

It is therefore most unlikely that Mr. Brezhnev's return visit to France—he is due to have four separate meetings with M. Pompidou, two of them "tête-à-tête"—will lead to any dramatic new developments. Even if France agrees to sign a special treaty with the Soviet Union, for which Mr. Brezhnev is reported to be bringing a blueprint, it will hardly have the symbolic significance of the one between Bonn and Moscow, which still remains to be ratified pending a final agreement on Berlin. The Soviet-German treaty set the seal on the reconciliation of the two arch-enemies, whereas Franco-Soviet relations have been good ever since the day of General de Gaulle, except for a short interval at the time of the invasion of Czechoslovakia, when a friendship treaty would not make much difference in practice.

On a practical level, the regular exchange of Foreign Ministers visits provided for by the protocol signed in Moscow during M. Pompidou's visit last year, have already taken political law into their own hands. In fairness, it should be said that President Pompidou himself has gone out of his way to express support publicly for Herr

The French authorities are reported to have drafted into Paris over the week-end a strong force of provincial police to strengthen security during Mr. Brezhnev's visit. Up to 30 companies of special riot police and 15 companies of Gendarmes are believed to be supplementing the existing Paris police contingent. Also, the French Ministry of the Interior has ordered 88 people, unnamed but thought to be East European émigrés, to be flown from Paris to Corsica for the duration of the visit.

As long ago as 1966 of a joint grand commission, which meets every six months at ministerial level in Paris and Moscow.

This is not to say, however, that the Soviet leaders' visit to France will be a pure formality devoid of any real meaning. If the Russians are intent on demonstrating to their hosts that in spite of the priority they have given recently to improving their relations with the U.S. and West Germany, they have not forgotten their old friends in the West, the French are equally anxious not to leave all the latent anti-German sentiments of the Frenchman behind. There has been a great deal of comment in France recently, most of it not particularly well informed, about the dangers of a resurgence of German nationalism. Fuel has been added to the latent anti-German sentiments every Frenchman holds by reports that Bonn has failed to consult Paris properly on advance notice of the West German Chancellor's recent talks with Mr. Brezhnev in the Crimea. What the French consider to be Bonn's "go-it-alone" policy in international monetary affairs has merely served to confirm the widespread conviction that the Germans, yet again, are in the process of taking the law into their own hands.

In fairness, it should be said that President Pompidou himself has gone out of his way to express support publicly for Herr

Brandt's Eastern policy, notably at his last Press conference in September, and to point out that the Chancellor was doing no more than had always been advocated by France. Nevertheless, he could not resist the temptation of making a barbed allusion to the absence of consultation which should normally have taken place under the terms of the Franco-German treaty. Indeed there can be little doubt that, even at the highest level, there is a feeling of unease, that France is rapidly being relegated to a secondary position as a result not only of Germany's economic might, but its increased stature on the international political stage.

For the French, therefore, Brezhnev visit comes at an opportune time because it can be used to demonstrate that France still occupies a strategic position on the East-West chessboard. The final communiqué will doubtless indicate that on most international issues, ranging from the proposed European security conference to Vietnam and the Middle East, there is a large measure of agreement between the two countries, and thus underline France's mediating role between the two blocs.

A trade plus

The hope here is that the visit will also pay off in commercial terms. French trade with the Soviet Union has risen by leaps and bounds over the past few years and the aim of a joint five-year programme drawn up in 1969 is that it should double by 1974. However, while until recently there was a large surplus in favour of France, this year has seen a reversal of the trend and the trade balance is now almost in equilibrium. During the first eight months of this year France's exports to the Soviet Union amounted to Frs.965m. (\$70m.) marginally less than during the same period last year, while Soviet exports to France rose by as much as 23 per cent. to Frs.900m.

As in the case of other Western countries which trade with the Soviet Union, France has found it one thing to agree in principle on joint projects and quite another to put them into effect. The extent and nature of Renault's participation in the notorious Kama River plant has still not been settled, and other ventures in the Soviet Union, such as the joint exploitation of nickel mines in the South-Urals and a copper mine at Udokan in Siberia are also marking time.

Nor have happier results been achieved in the other direction. The Russians have failed to win an order, in spite of pressure by the French Government, for heavy machinery to equip a steel plant at Fos, the new industrial complex being built near Marseilles. And a planned deal with ENI-ERAP for the joint construction of an oil-refinery has also run into the sands. If nothing else, the Brezhnev visit should at least result in some of these projects seeing the light of day.

IN BRIEF

● UGANDA has warned Tanzania that its forces would destroy without warning any army or guerrilla units within a 90 square mile area of Tanzania's territory south of the Ugandan border. A Ugandan military spokesman claimed that mobilising troops was reported among Tanzanian troops.

● CUBAN Prime Minister is not seriously ill in hospital near Havana with a chest ailment, although it had been thought

here that Dr. Kissinger would leave over the week-end.

● WEST BERLIN may be linked to Eastern Europe's "friendship pipeline" if Western oil companies agree to build a refinery in West Berlin and process Soviet crude oil. Dr. Karl Koenig, Economy Minister in the City Government who conceived the idea, says the Russians have already reacted positively to it.

Fighting 'nearer than you think'

BY OUR OWN CORRESPONDENT

CAIRO, Oct. 24.

EGYPT'S War Minister, General Mohammed Sadek, told air defence units on the Suez Canal front that the U.S. was asking Egypt to come to terms with Israel and to relinquish part of its (occupied) territory. But, he added: "A curse will fall on anyone who shrinks from his duty or gives up his own land."

Special significance is attached to General Sadek's statement in the light of recent reports and speculation that the Egyptian Government had agreed to the U.S. acting as middleman in an attempt to re-open negotiations on an interim peace settlement.

The Minister's remarks to the front-line troops were reported today in a front-page banner story in the authoritative Al-Ahram. The report did not say when the General visited the front but it is clearly in the past few days since his return from Moscow.

General Sadek said he had found "our Soviet friends" willing and determined to help Egypt. Al-Ahram reported that the military team which accompanied General Sadek to Moscow on October 7 returned to Cairo yesterday after "completing discussions on some aspects of the military talks."

The War Minister told the troops that resumption of fighting was "nearer than you

imagine," according to the Al-Ahram report. He told the men that Egypt would not wait until it became another Rhodesia but would wrest back its rights with her own hands.

The 1967 defeat was not due to the lack of efficiency in the Egyptian soldier, he said, but to command errors and miscalculations. The order to retreat during the June war was unjustified, General Sadek said. In the

forthcoming battle, Egypt would put the record right for the whole world to see.

Former War Minister, General Mohamed Fawzi, goes on trial tomorrow on charges of attempting to use army units to bring down the regime of President Sadat in May. General Fawzi's trial follows that of former Vice-President Ali Sabri and 89 other defendants on similar charges of treason.

The President also pointed to the preliminary agreement on Berlin, the ratification of the non-proliferation treaty, the renunciation of biological weapons and the ban on the installation of nuclear arms on the seabed.

"On this Veterans' Day 1971 we have a greater opportunity to build a lasting peace than at any time this century. We have before us the best chance in this century to make the present generation of American war veterans the last," he said.

The President's assessment of SALT is the most optimistic yet to emerge from the U.S. Administration and reinforces the expectation that he will

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Third World will press rich
nations for a better deal

BY OUR OWN CORRESPONDENT

LIMA, Oct. 24.

THE THIRD WORLD'S caucus, the group of 77, now numbering 88 with the late addition of Cuba, gets underway this week in Lima. The representatives of virtually all of the world's underdeveloped countries are attempting to arrive at a series of common fronts against the industrialised northern hemisphere.

The conference takes place with many of the underdeveloped countries prepared to do more than just complain about being permanently at the wrong end of industrial and commercial deals and ask for handouts of foreign aid.

As further evidence of their determination, prior to the conference meetings have been held in Addis Ababa, Bangkok and Lima so that each regional block could come to a common agreement on what line to take.

International action

A general idea of what to expect can be gleaned from the "agreement of Lima" representing the result of the Latin American countries' deliberations. This document says that the results of the first development

decade (the 1960s) were disappointing and that the United Nations object of promoting economic progress and the dignity of the human are "threatened by inherent contradictions in the present structure of international economic relations which are not appropriate for the necessities of the world today."

Noting that the share in world trade of the underdeveloped world has dropped in the decade from 27 to 17 per cent, the agreement says: "New formulas have to be found which needs 'international action'."

4. Practice being as nice to your stewardess as she is to you. Note repeated enquiries after your well-being. Observe civilised 'please' and 'thank you'—especially as she serves your 6 magnificent meals.

5. If still in need of relaxation, go for long walk.

This new way of travelling to Australia begins November 1 when ours becomes the first 747 ever to fly Down Under direct from London. From then on you can fly any Monday, Wednesday or Saturday. Leave Heathrow around lunchtime. Fly via Hong Kong to Sydney or Melbourne.

And the cost could come as a pleasant surprise—thanks to BOAC Earthshrinkers. You could fly to Hong Kong for only £199 (Earlybird return).

Or to Australia for only £341 (Group 40 Fare).

Or take a 26-day inclusive holiday Down Under for £496.

Ask your BOAC travel agent.

*Nominal charge for music and films (film programme subject to change)
Seat in non-smoking area can be reserved at no extra cost.

First 747 direct to Australia.

BOAC
takes good care of you.

Businessman's Diary

Handling systems at Earls Court

WITH just over 6 months to go 350 exhibitors have booked space at the International Mechanical Handling Exhibition and the ground floor is "virtually sold out." The final number of participants is expected to be 350.

So far the fork lift truck sector is leading in terms of space taken but storage and distribution systems come a close second and conveying mechanisms will also be well displayed.

The object of the biennial show, to be at Earls Court, London, from May 9-13, is to demonstrate the choice of money-saving methods and machines available to every industry. The last event attracted 80,000 visitors.

Marketing shows agreement

AS a result of discussions between the British Premium Manufacturers' Association and the organisers of the Incentive Marketing Exhibition, the MacLaren Group, the Association will not hold its show proposed for next April.

But BPMA will organise a one-day seminar at the time of IME which will run from April 10-13. MacLaren is to provide the Association with facilities for the seminar at New Horticultural Hall, Westminster, and a stand at the show.

Swimming pools in Switzerland

EQUIPMENT and services for large-scale communal catering, hotels, restaurants and swimming pools will be on display in the halls of the Swiss Industries Fair, Basle, from November 17-22.

The event is divided into ten fields: food and drink, large-scale kitchens, food service and dining rooms, hotel rooms and premises, technical installations, cleaning, laundry, management, planning and architecture. In this way all branches of catering and accommodation will be covered.

Technical conferences to be held at the same time will be devoted to deep-freezing and "convenience foods" and there is also to be a three-day meeting on all aspects of the construction of indoor and outdoor swimming pools.

U.K. TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	International Motor Show (cl. Oct. 30)	Earls Court
Oct. 28-31	International Safety Exhibition (cl. Oct. 28)	Olympia
Oct. 28-31	Intl. Research & Development Exbn. (cl. Oct. 28)	Royal Lancaster Hotel, W. Olympia
Oct. 28-31	Greater Peterborough Devpt. Exbn. (cl. Oct. 29)	Olympia
Oct. 28-31	International Audio Fair (cl. Oct. 30)	Kensington Close Hotel, W. Olympia
Oct. 28-31	Bookmakers' Show	Queens Hall, Leeds
Oct. 28-31	Northern Contract Interiors Exhibition	Bloomsbury Centre Bldg., W.C.1
Oct. 31-Nov. 3	Israel Fashion Week	Queens Hall, Leeds
Nov. 1-5	Research and Clinical Laboratory Equipment Exbn.	Bloomsbury Centre Bldg., W.C.1
Nov. 2-4	Welsb Packaging and Plastics Show	Sophia Gardens, Cardiff
Nov. 4-19	Careers '71 Exhibition	Bingley Hall, Birmingham
Nov. 9-11	Pharmaceuticals, Toiletries and Cosmetics Exbn.	Old and New Hortic. Halls
Nov. 10-13	Annual Southport Antiques Fair	Cambridge Hall, Southport
Nov. 10-13	International Caravan and Camping Show	Earls Court
Nov. 14-18	Intl. Domestic and Commercial Textiles Exbn.	Mt. Royal & Mostyn Hts., W. Olympia
Nov. 15-17	Leisure and Outdoor Furniture Exhibition	Belle Vue, Manchester
Nov. 15-19	National Low Cost Automation Exhibition	Exhibition Centre, Harrogate
Nov. 16-18	Italian Fabrics Exhibition	Exhibition Centre, Harrogate
Nov. 17-27	International Building Exhibition	Exhibition Centre, Harrogate
Nov. 21-24	Camping Trade Exhibition	Exhibition Centre, Harrogate

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	Intl. Exbn. of Hospital Equip. (cl. Oct. 28)	Brussels
Oct. 28-31	Intl. Exbn. of Office Machinery and Equipment Ex.	Milan
Oct. 28-31	Canadian Education Showplace	Toronto
Oct. 28-31	International Aerospace Show	Nagoya, Japan
Oct. 30-Nov. 15	International Household Fair	Charleroi, Belgium
Nov. 3-5	European Fashion Fair	New York
Nov. 3-14	International Motor Show	Turkey
Nov. 10-13	Clothing Textiles Trade Fair	Milan
Nov. 10-13	International Caravan and Winter Sports Show	Brussels
Nov. 10-13	International Furniture Fair	Utrecht
Nov. 10-13	Intl. Shipbuilding, Marine & Port Equip. Exbn.	Amsterdam
Nov. 11-17	International Book Fair	Belgrade
Nov. 13-21	International Textiles Show	Stockholm
Nov. 15-19	Anti-Pollution Exhibition	Milan
Nov. 15-19	National Business Show	Montreal
Nov. 16-25	British Agricultural and Food Processing Exbn.	Tel Aviv
Nov. 18-28	International Building Exhibition	Paris
Nov. 22-24	Camping, Outdoor Sports and Furniture Exbn.	Brussels
Nov. 22-27	International Machine Tool Exhibition	Zagreb, Yugoslavia

BUSINESS AND MANAGEMENT CONFERENCES

Date	Title	Venue
Today	BACIE: Fault Diagnosis (cl. Oct. 28)	18, Park Crescent, W.
Oct. 26	Building Mgt. & Mktg.: Common Mkt. & Constrcn.	Mount Royal Hotel, W. Olympia
Oct. 26	Inst. Mktg. Engs.: Automatic Assembly	Earls Court
Oct. 26-27	Assoc. Business Programmes: Commercial Contracts	Royal Corden Hotel, W. Olympia
Oct. 26-28	Davies and Robson: The Fleet Engineer	Charing Cross Hotel, W.C.2
Oct. 26-28	Legal Studies and Servs.: Tax and Mgt. Decisions	Westbury Hotel, W. Olympia
Oct. 27-28	Financial Times: Industrial Relations	Savoy Hotel, W.C.2
Oct. 27-28	North Poul and Assoc.: Job Enrichment	Inn on the Park, W.
Oct. 28	Ass. Teachers of Mgt.: Business School Education	Connaught Rooms, W.C.
Oct. 28	BIS: Managing the Marketing Activity	Kensington Palace Hotel, W. Olympia
Oct. 28-Nov. 1	Management Studies Centre: The Smaller Company	St. Belier, Jersey
Nov. 1	IPM: Computer Personnel in Management	Cannock, Staffs.
Nov. 2	Institute of Directors Annual Conference	Royal Albert Hall, W.
Nov. 2-3	Metropolitan Board: Going Metric—Engineering	Mayfair Theatre
Nov. 2-3	Brunei University: EEC—Problems & Opportunities	Central Airport Bldg., Heathrow
Nov. 2-4	BIS: National Building Maintenance Conference	Royal Corden Hotel, W. Olympia
Nov. 4	Method Development Group: Job Evaluation	Woodhouse Square, Leeds
Nov. 4-5	Training for Business: Microfilm Methods	Bloomsbury Centre Bldg., W.C.1
Nov. 4-5	InComTec: Investment Appraisal	The Criterion, W.
Nov. 4-5	BIM: Management by Objectives	Richmond Gate Hl., Surrey
Nov. 4-6	Inst. of Work Study Practitioners Annual Conf.	Hotel Majestic, Harrogate
Nov. 8	Cillett Bros.: Competition and Credit Control	Savoy Hotel, W.C.2
Nov. 8-11	IPC Bus. and Inst. Training: Technology for Profit	33, Marylebone Road, N.W.1
Nov. 8-12	NEC Computer Power Operations Management	Canterbury, Kent
Nov. 8-12	P.E. Consulting Grp.: Production Management	St. Peter, Egham
Nov. 9	Dunchurch Staff College: Accounting Systems	Dunchurch, Rugby
Nov. 9-19	Engineers' Society: Basic Work Data	Clifton Down, Bristol
Nov. 9	Industrial Society: Suggestion Schemes	Rembrandt Hotel
Nov. 10	Building Research Station: Sound Insulation	Garston, Watford
Nov. 10-11	Management Studies Centre: Practical Pricing	Piccadilly Hotel, W.
Nov. 10-11	IPC Bus. and Inst. Training: Technology for Profit	Connaught Rooms, W.C.
Nov. 10-11	Inst. of Management: Effective Management	Elton Hotel, W.
Nov. 10-11	Financial Times: Tax Reform (VAT & Corp. Tax)	Europa Hotel, W.
Nov. 10-12	Jeffkins: Planning Press Relations	Connaught Rooms, W.C.
Nov. 11	Inst. Mktg.: Construction—Opportunities in France	Kensington Close Hotel, W. Olympia
Nov. 16	Nat. Inst. Ind. Psychology: "Man at Work"	Congress House, W.C.1
Nov. 16-17	MCL: Stock Control and Reduction	Prince of Wales Hotel, W.
Nov. 17	London Chamber Commerce: Office Environment	Elizabeth Suite, E.C.
Nov. 17-20	Strategic Management: Integrated Marketing	Royal Bath Hotel, Bath
Nov. 17-20	British University: Buildings for Agriculture	Tyndall Park Rd., Bristol
Nov. 24-25	Investors Chronicle—Financial Times: Unit Linked Investment and the Public	Inn on the Park, W.

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official indications are not available whether dividends concerned are interim or final. The sub-division shown below is based mainly on last year's time-table.

COMPANY MEETINGS—
Armstrong Equipment, Winchester House.
Blackwood Motors, Kilmarnock, 12.
Dunlop, Parts and London Building, 30.
Faber, Timber, 122, Evelyn Street, S.E.
Sagittarius Insurance, 14, St. Mary Ave.
Varnley, Winchester House, E.C. 12.

OVERSEAS & INTEREST PAYMENTS—
Alliance Trust, 175p, Pref. 2, 2 1/2, 3 1/2, 4 1/2, 5 1/2, 6 1/2, 7 1/2, 8 1/2, 9 1/2, 10 1/2, 11 1/2, 12 1/2, 13 1/2, 14 1/2, 15 1/2, 16 1/2, 17 1/2, 18 1/2, 19 1/2, 20 1/2, 21 1/2, 22 1/2, 23 1/2, 24 1/2, 25 1/2, 26 1/2, 27 1/2, 28 1/2, 29 1/2, 30 1/2, 31 1/2, 32 1/2, 33 1/2, 34 1/2, 35 1/2, 36 1/2, 37 1/2, 38 1/2, 39 1/2, 40 1/2, 41 1/2, 42 1/2, 43 1/2, 44 1/2, 45 1/2, 46 1/2, 47 1/2, 48 1/2, 49 1/2, 50 1/2, 51 1/2, 52 1/2, 53 1/2, 54 1/2, 55 1/2, 56 1/2, 57 1/2, 58 1/2, 59 1/2, 60 1/2, 61 1/2, 62 1/2, 63 1/2, 64 1/2, 65 1/2, 66 1/2, 67 1/2, 68 1/2, 69 1/2, 70 1/2, 71 1/2, 72 1/2, 73 1/2, 74 1/2, 75 1/2, 76 1/2, 77 1/2, 78 1/2, 79 1/2, 80 1/2, 81 1/2, 82 1/2, 83 1/2, 84 1/2, 85 1/2, 86 1/2, 87 1/2, 88 1/2, 89 1/2, 90 1/2, 91 1/2, 92 1/2, 93 1/2, 94 1/2, 95 1/2, 96 1/2, 97 1/2, 98 1/2, 99 1/2, 100 1/2, 101 1/2, 102 1/2, 103 1/2, 104 1/2, 105 1/2, 106 1/2, 107 1/2, 108 1/2, 109 1/2, 110 1/2, 111 1/2, 112 1/2, 113 1/2, 114 1/2, 115 1/2, 116 1/2, 117 1/2, 118 1/2, 119 1/2, 120 1/2, 121 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Financial Times
Survey

ST. LUCIA

Optimism in spite of crisis

By DAVID LASCELLES

There are many reasons why St. Lucia should command our attention just now. This rugged little island is the scene of striking new departures in Caribbean tourism and industry which, if successful, could set a pattern for the development of both these sectors throughout the region. It has also just built a brand new international airport which is certain to influence regional travel and is in the process of pursuing one of the largest land reclamation and reclamation projects in the Eastern Caribbean.

But more important, and less fortunately, St. Lucia is also going through a serious economic crisis which could harm its growth prospects and disrupt the delicate social balances on which the island's continued prosperity must depend.

The cause of the crisis is agriculture, which has suffered a shattering series of blows during the past 18 months and is now in such a serious state that a number of drastic steps have had to be taken, including urgent appeals to Britain for help.

The immediate result of the failure of principal crops, due to a number of adverse climatic and commercial factors has been a sharp cut in St. Lucia's most important source of revenue—banana exports, which normally are in the region of \$EC11m. a year and are by far the largest single export earners.

This catastrophe, which is described in greater detail in an article on page 11, has confronted the Banana Growers' Association, a statutory body which regulates sales and controls the industry with bankruptcy. This setback has occurred just as the banana industry is undergoing thorough modernisation.

Given a good season, production could climb back to earlier levels within a year and once again produce the expected return. But this disaster may have had a permanent effect on the morale of the industry. St. Lucian growers, many of whom are private farmers, are known to be growing increasingly disheartened with bananas. Evidence of this is provided in figures which show that fewer of them are responding to incentives to plant and rehabilitate their fields. A growing number of them are also leaving the land in search of better-paid and fully more acceptable jobs in towns and industry.

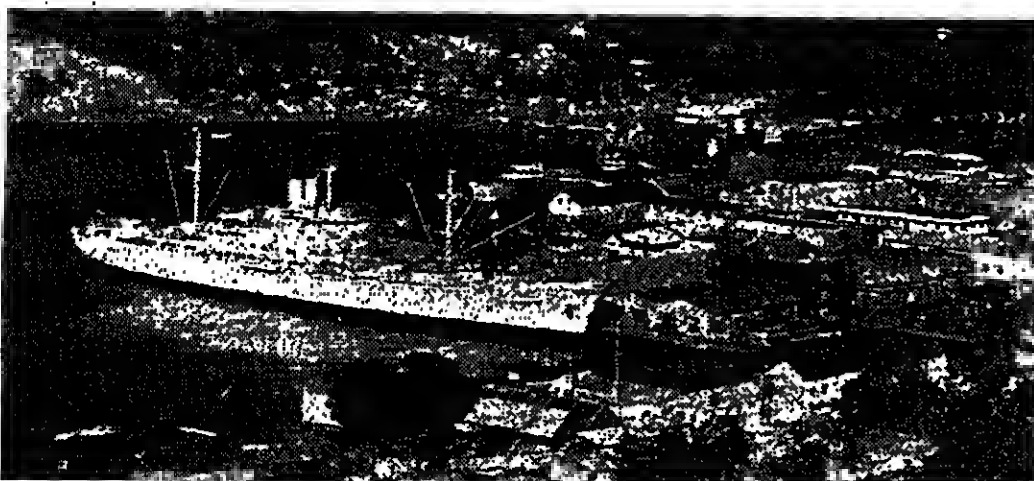
This flight from the land will have been accelerated by the water and could soon reach a stage where St. Lucia's land patterns undergo a fundamental and permanent change. Unless the flight is halted, St. Lucian Government faces the prospect of seeing the island's agricultural sector, the under present policies as the foundation of the island's economy, abandoned to a growing number of sophisticated town dwellers, while the towns themselves fill up with people searching for work that just is not to be had.

The task of enticing people to the land is being tackled in two ways: by improving the quality of agriculture—principally by giving it a more official status—and by increasing financial returns. The course is already being

pursued in schools, where children are being taught to look on agriculture on a par with industry. The second is more difficult since banana production is not capable of being extensively mechanised. However, access to estates is being improved, so is the quality of the fruit by means of better handling and packaging methods. The centuries-old practice of shipping bananas on the stem is in the process of being replaced by a mini container system under which bananas are packed on the estate in boxes which see them right through to their final destinations.

It is still too early to discern quite how the banana industry will emerge from its present trials, but the experience has added urgency to the question of economic diversification into the only two fields that offer any practical possibilities—tourism and light industry.

The boom in tourism has been one of the remarkable features of St. Lucia's recent development. In the two years from 1967-69 the industry grew by an estimated 78 per cent. The rate of growth has levelled off since then, but investment in tourist plant (hotels etc.) has stayed at a spectacular level right through



A Geest banana boat in the harbour at Castries.

BASIC STATISTICS

Area	236 square miles	GDP per head (est. 1966)	£70
Population (1970)	101,000	Tourist arrivals (1970)	25,000
Trade (1970 estimate)		Currency	
Imports	\$9.4m.	(East Caribbean dollar)	
Exports	\$4.2m.	£1 = \$EC 4.50	
Imports from U.K.	\$3.0m.	\$EC1 = 21p	
Exports to U.K.	\$3.4m.		

to the present day, spurred in particular by the alluring prospect of the new international jet airport which opened this summer at Vieux Fort in the south.

But opinions now vary as to the prospects for further immediate growth. Some maintain that the industry may temporarily have exceeded itself and should therefore hold back for a while. On the other hand the mass tourist market, which the Caribbean has traditionally avoided, is beginning to make an impact on St. Lucia, and there could be scope for further even more spectacular departures here, especially if the package operation just opened by Court Line in the south of the island proves a success during this coming winter high season.

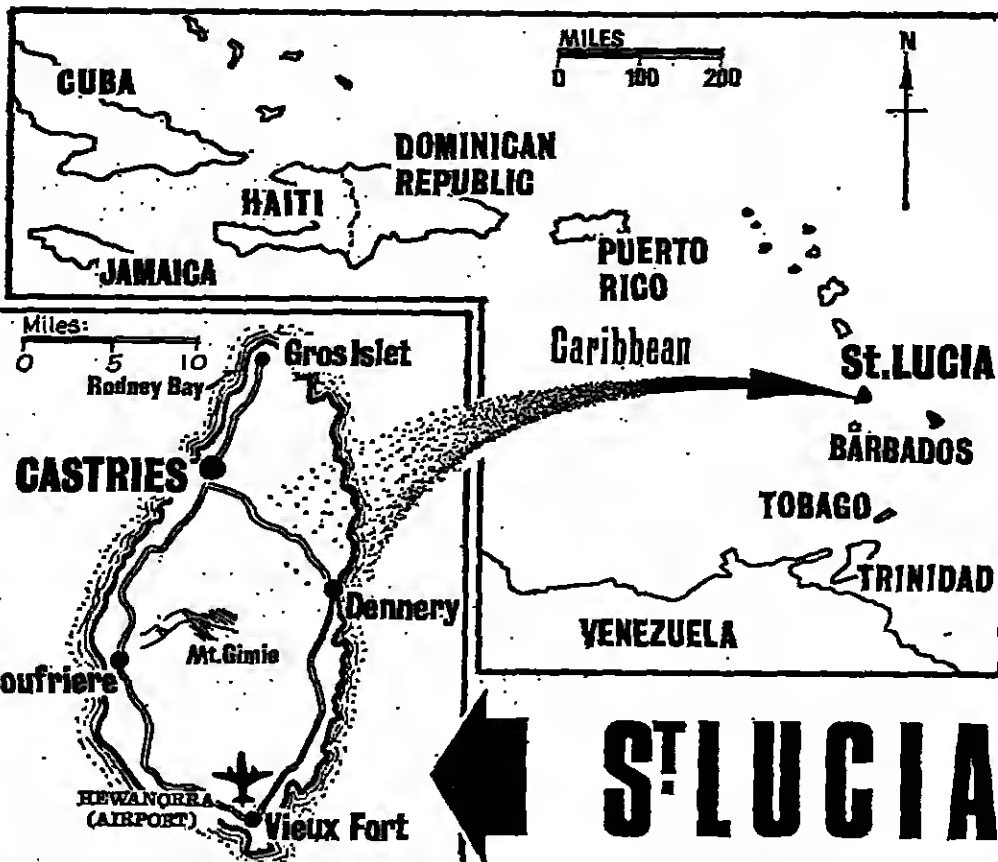
The light industrial sector is still small and capable of development once the regional

needs of the Eastern Caribbean have been established and once St. Lucia has improved its necessary infrastructure, notably roads, which are among the worst in the region. Some ambitious projects are in hand, for instance the creation of a tax-free industrial zone near the new airport. But industrial capital has always been slow in coming to the smaller Caribbean islands until the prospects for exports (essential on an island where the domestic market is tiny) have been defined, and this the regional bodies have been conspicuously slow in doing.

One enterprise in St. Lucia is an example of how coming problems may be overcome. In a joint venture described in greater detail in an article on page 11 the four Windward Island governments got together with a Venezuelan paper company to build a banana packaging factory. Now almost ready, it could set a trend in regional co-operation.

One important consequence of the tourism boom and the Government's own capital spending programme has been to push up wages and create an inflationary situation which, though not as serious as that in some neighbouring islands, is making orderly progress difficult. The construction sector in particular has won good wages and set targets for the other sectors. The special significance of inflation in a community like St. Lucia is that it adds to the social disequilibrium by drawing money from the land to the towns where wages are rising fastest.

The Government has not been overshadowed by the stepped in with statutory wage agricultural crisis, the solution controls (which it opposes on principle) but simply offered future prospects can be gauged wage guidelines. At 2½ per cent, with any certainty. If a rescue they seem laughably low but programme is underway by the they nevertheless do appear to end of this year, the prospects be having a certain stabilising will brighten considerably and, influence. Complaints of price given luck with the weather, St. rises are not as bitter in St. Lucia can look to the future Lucia as, say, Grenada and with confidence. If nothing is done soon, St. Lucia may under- Perhaps one reason why the go a serious economic and Government is better able to social upheaval.



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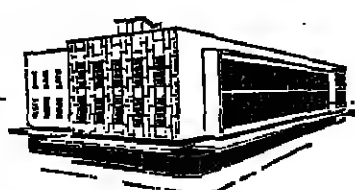
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ST. LUCIA II

Uncertain future for banana producers

By JACK SPECTRE

In the post war years, the Windward Islands received active encouragement from Britain to develop their banana industry. Capital assistance was provided through such agencies as CD and W, and price support was given in the early stages to guarantee an economic return to the grower and thus encourage expansion.

St Lucia soon became the largest producer. By 1969 its production reached 135.3m lbs, accounting for nearly 90 per cent of the island's visible export earnings and contributing nearly 30 per cent to GDP. The industry also supports some 17,000 growers directly and an estimated further 20,000 persons in activities linked to the industry, over a third of the population.

During the term of office of the current Premier, Mr. John Compton, the income generated by the industry has eliminated the need for budgetary assistance from the U.K.

Geest Industries, which has been associated with the development of the industry from its early stages, offers not only a highly integrated marketing structure, but also regular arrivals of modern refrigerated ships.

Bananas are harvested on a weekly basis. As a result they provide a continuous source of income and have relieved the problems of seasonal unemployment in St Lucia. Of special significance is the short period of maturation—around a year, which makes a regular income possible. This holds a great appeal for the smallholders and means that to-day the vast majority of the farms are cultivated by "mini-growers."

It is fully appreciated in St Lucia that quality is an essential factor in achieving equitable returns. When fruit is shipped on the stem, the bunches are prone to damage by handling.

Last year it was decided to remove the bunches from the stem before export and ship them in cardboard cartons. Now, all the fruit exported from St Lucia is shipped this way.

Farmers have been encouraged to pay closer attention to the developing bunch and

use a number of techniques aimed at improving finger length and minimising skin blemishes.

Another innovation involves the de-handing of the fruit to the field and their transportation in wooden boxes to the boxing station. This operation, although expensive in terms of labour and materials, has shown a marked improvement in the quality of fruit that arrives in the U.K. The fruit quality drive is proving a costly exercise for the grower. For the Windwards as a whole, over 50 boxing plants have been erected. The cost of each plant is in the region of some \$EC\$30,000, and the capital outlay for this alone exceeds \$EC\$4m. At full production, some 15m cartons will be required annually, resulting in a recurrent expenditure of \$EC\$10m. To these costs must be added additional labour, handling, packaging and materials costs.

Unfortunately, these new measures have come at a time when the St Lucian industry is suffering from a severe setback. In 1970, St Lucia experienced nearly six months of drought followed by hurricane "Dorothy" which destroyed a further 30 per cent of an already decimated crop. And the rain has been late again this year. These successive droughts have been quite unprecedented and production is currently only half its normal level.

By contrast, hurricane "Beulah" in September, 1967,

cut weekly production from 1,555 tons to 1,043 tons but in less than 28 weeks production had climbed back to its normal level. This hurricane, which was agreed to be a serious disaster, cost St Lucia some 10,500 tons of fruit.

The drought of 1970 resulted in the loss of 34,500 tons. This has been exacerbated by the drought of 1971, which has created a situation far more serious than that of a hurricane. Even with ideal conditions and without financial difficulties, the full recovery of production could take at least a year.

Unfortunately there is a very serious financial problem.

In order to rehabilitate the industry, the growers must apply fertilisers, nematocides, undertake field sanitation and replant. With the very low production levels, incomes have been drastically reduced and the growers do not have the resources to purchase the materials required. The St Lucia Banana Growers' Association, which derives its income from a cess on sales, has incurred heavy debts due to the low volume of exports. If assistance is not forthcoming, it will be unable to extend credit to growers to buy agricultural chemicals, neither will it be able to continue to provide such essential services as leaf spot control. The industry will therefore decline even further.

Urgent and immediate aid is required if the banana industry of St Lucia is to survive.

Mr. Compton's first proposal was the waiver of export duty

on bananas—a major source of Government revenue. However, St Lucia cannot pull itself up by its own bootstraps on this occasion and approaches have been made to the commercial banks, the British Development Division in the Caribbean (DEVDIV) and the Caribbean Development Bank.

Mr. Compton has asked for the bare minimum to permit St Lucia to embark upon an emergency programme for the rehabilitation of a limited area. The commercial banks have put forward loan proposals but these are contingent upon DEVDIV taking a share of the burden.

Need for speed

The crop should have been fertilised last month and replanting must start in early November if the emergency programme is to be implemented. Speed is therefore of paramount importance.

Since the industry has served to create a small farmer peasantry from what was once a surplus labour force it mitigates in favour of social stability. Its collapse for want of aid at this stage would therefore result in upheavals which could have repercussions throughout the Caribbean, and which would be costly to rectify, if indeed they could be rectified at all.

St Lucia's problems do not end with the eventual recovery of its banana industry. There is also the question of Britain's proposed entry into the EEC

which has no common policy on bananas.

St Lucia is a West Indian Associated State for whose external relations Britain is still responsible. Earlier this year, the EEC confirmed its offer of association under Part IV of the Treaty of Rome in such territories (other than Gibraltar and Hong Kong), which means that should Britain become a member of the Community, St Lucia will be granted the status of an Associated Other Territory (AOT).

But such status alone would not adequately safeguard the banana industry since the existing AOT's (the French territories for instance) would be competing on equal terms in the U.K. while enjoying preferential—almost exclusive—treatment on the Continent. They could therefore accept lower prices than the West Indies.

We already have an example of this. Due to the guaranteed quota and high prices received in France, the Ivory Coast is currently able to export its surplus tonnage to the U.K. in spite of the general tariff of £7.50 per ton.

In addition Latin American producers with their vast surpluses could easily surmount the European Common External Tariff of 20 per cent and flood the market.

Both the Labour Government and the current Conservative

Administration have stated "if the Caribbean Commonwealth countries were to become associated with the EEC, the British Government would seek to secure for them equivalent special arrangements... operating within the EEC for traditional suppliers." The question is what arrangements and for which traditional suppliers?

Germany had no colonies and subsequently no traditional suppliers. France on the other hand has a very rigid import regime whereby quotas are allotted to its traditional suppliers accounting for some 67 per cent of its market requirements.

It is believed that Lord Denning, following his study of the banana industry, recommended that Britain adopt a policy similar to that which operates in France.

In date bananas have not even been discussed, and as Mr. Rippon himself says: "So far as the Commonwealth Caribbean is concerned the most serious element in the situation is uncertainty. I hope this may be cleared up soon."

The Caribbean producers are therefore looking to the EEC to define its national policy at an early date. What they most want is a concrete proposal that a regime similar to the prevailing in France should apply to the Commonwealth Caribbean.

The Financial Times Monday October 25 1971

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Both the Labour Government and the current Conservative

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So convenient within minutes from the Airport and shopping centres is the Montego Beach Hotel where each room has its own private balcony overlooking the mountains and sea and where the charm of Jamaica and the glamour of Montego Bay meet.

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ALL Geest bananas are produced by the Windward Islands

Almost 50% of the total British banana imports are now supplied by The Windward Islands. This amounts to over 175,000 tons per year.

GEEST

who have their own banana estates, have, through working in close co-operation with all the other Growers in the Windward Islands achieved this magnificent production record.

GEEST

transport the total production of Windward Island bananas in their fleet of fast, refrigerated ships operated by The Geest Line.

GEEST

have established a chain of the most modern ripening centres throughout Great Britain where all the bananas are ripened under carefully controlled conditions.

GEEST

have the most efficient banana distribution system in Great Britain.

GEEST INDUSTRIES LTD SPALDING, LINCOLNSHIRE

The largest distributive organisation in the United Kingdom for fresh fruits, vegetables and other horticultural produce.

Industry in St. Lucia is far the biggest banana producer of the four.

Obviously the scope for such joint ventures is small since they must serve the needs of several islands at once, and these are not always the same. But great significance is being attached to the project and hopes are being expressed that more will follow.

Winera overcame one of the biggest obstacles to East Caribbean development—industrial zoning. Despite the growth of Carifta (the Caribbean Free Trade Area), the smaller islands have not shared in the prosperity that the organisation has brought the bigger ones, nor have any concrete steps yet been taken towards drawing up a regional plan for industry. The anarchic situation that now prevails means that islands compete individually and hotly for investment with the only weapon at their disposal—tax incentives.

Some islands have pulled off remarkable coups like Antigua with its oil refinery, but St. Lucia has often shared with the smaller islands the disappointment of seeing big investments going to Barbados and Trinidad where plenty of industry already exists.

Poor infrastructure

Although industry is 'gargantuan' in this manner, another reason why little industrial development has taken place in St. Lucia is that infrastructure has been poor. But the CDC is now launching the Government up to £1.3m to improve the electricity services, and the Government has launched an ambitious capital development programme to improve roads, which are among the worst in the region, and develop infrastructure.

One of the most important arteries, that between the capital Castries and the new development at Vieux Fort at the other end of the island, is still in bad condition and is one of the factors inhibiting greater use of the new airport. It will still need years to improve, but should eventually cut travel time by over half to one hour.

The road will have the important psychological effect of unifying the island. Vieux Fort has long felt itself remote and ignored by the Castries government. The town suffered greatly during the 1940s when the sugar estates that provided most of the area's employment were turned over by the British Government to the U.S. for use as a military airfield. The local MP is still agitating for pensions and compensation from Britain on this issue.

Some employment was created recently during the construction of the huge Halcynon Days Hotel and the airport, but these are now nearing completion and, although some permanent employment has been provided, gloom is returning. However, Vieux Fort and the

area round Hewanorra airport, where an electronics factory already exists, are scheduled for eventual development as a tax-free industrial zone. The Premier expects to receive loans from Britain for a project covering 3,000 acres and costing \$EC\$30m.

The most active industrial sector has been construction which has spawned a number of secondary industries like block-making. With large developments at Rodney Bay, Cap Estate, Gros Islet, Sans Souci and The Morne, the new airport and the hotels, the sector has been at full stretch. But many of these projects are nearing completion and the existence of surplus capacity could soon become an embarrassment. However, there is still an acute lack of cheap housing which the Government plans to correct, and it is probably in this field that construction will be busiest in the near future—though some observers predict a sharp decline in construction activity over the next two years.

On the manufacturing side coconut products are among the most lucrative. Providing the agricultural sector can recover from recent setbacks coconut products are expected to maintain steady growth rates in view of the Oils and Fats Agreement under which St. Lucia can export two-thirds of her copra in excess of her local requirements in the form of oil.

Although the present Government believes that agriculture must remain the base of St. Lucia's economy, industrial development is being treated with some urgency now that agriculture is proving unreliable. With a work force that is fast adapting itself to modern skills, improved services and a well-developed construction sector, the Government hopes industry will not be slow arriving.

BARNARD'S. ST. LUCIA'S LEADING TRAVEL SERVICE CENTRE

During the last few years tourism has shot up to become St. Lucia's second most important industry.

And Barnard's, because of their leader service to the St. Lucia tourism industry are now further expanding their facilities to offer wholesalers-travel agents-tour and cruise ship operators a 'total service' to match the country's burgeoning tourism industry (i.e. 1) Expansion of our premier downtown travel agent-customers facility, and which is adjacent to both the tourist office and cruise ship terminal 2) Complete local handling for tour operators 3) Arranging and handling local island tours etc.

So if you would now like to reap the maximum from St. Lucia's exciting tourism expansion, then just drop us a line by return. We know we can offer you a unique, efficient and leader tourism service.

BARNARD SONS & CO., LTD.
PO BOX 169 CASTRIES ST. LUCIA, W.I.

ST. LUCIA III



The St. Lucia Beach Hotel, which is owned by the Commonwealth Development Corporation and run by a CDC associated company, Hallway Hotels Overseas Ltd.

Tourist industry a long-term asset

By DAVID LASCELLES

With its big new international airport at Hewanorra which opened this summer and can take the biggest jets, St. Lucia is the envy of a string of Caribbean islands who boast only short light-duty runways, many of them inaccessible after dark. But in the opinion of the St. Lucia tourist authorities Hewanorra may prove to be a mixed blessing.

In anticipation of its opening, substantial investments were put into new hotels and extensions to existing ones. Four new hotels have gone up in the last year bringing 463 extra rooms, trebling the previous total, and increasing the number of beds available from 814 in 1970 to close on 2,000 for the forthcoming winter season. Few Caribbean resorts, in fact, have seen quite the boom that St. Lucia has experienced in the past two years.

But the St. Lucia Tourist Board suspects that the tourist industry may have overreached itself, for the forthcoming season at least, and there are fears that even though the number of tourists may increase, the overall occupancy rate in hotels may drop slightly.

Scant use

The reason is that only scant use will be made of the new airport by the scheduled airlines this winter. BOAC are at present only landing in St. Lucia once a week from Europe though an extra flight will be introduced in the first week of November. (BOAC, incidentally, introduced its Early Bird fare on this route; at £150, it compares with the cheapest normal return fare of £212). TWA, the Trinidad-based international airline, flies in twice a week from North America. And that so far is all, though Air Canada is known to be seeking rights. The tourist authorities point out that even if all these flights arrive packed with tourists for St. Lucia, they would fill only a fraction of the available bed space.

The authorities' pessimism is justified only if St. Lucian

tourism is to continue developing round the independent or casual tourist who travels on scheduled flights and for whom a network of small hotels has grown up. It is not justified if prospects are based on package tourism which, though new to the Caribbean and not yet fully understood, offers huge growth prospects.

Package tours

In fact, the whole Caribbean tourist industry will be watching St. Lucia with interest this winter because the first integrated package tour operation in that part of the Caribbean has just opened there and starts its first high season next month. This is the £3m. venture undertaken by the British holiday and travel group Court Line. Their 250-bed Halcyon Days Hotel, modelled on the giant Mediterranean hotels, lies only a mile from Hewanorra and is to be served by regular back-to-back flights throughout the winter.

From the first week in December there will be weekly 200-seat jet flights from the U.S. and fortnightly flights from Canada which Court Line hopes will provide. Halcyon Days and their other, smaller, hotel, the Halcyon Beach Club, north of Castries, with an occupancy of over 80 per cent.

These packages will be advertised in Britain next summer by which time Court Line expects to have prepared a tour at a price which it says will be "keenly competitive." This could mean an all-in price of around £150. Another company that is examining the question of access is the British concern Trafalgar House, which is completing a £3m. hotel and cottage project on a 107 acre site at La Toc just outside Castries. The company hopes that by the opening in December 1972 scheduled flights will have improved greatly and will be supplying a large proportion of the 600 guests the development will accommodate. But the possibility of arranging special charters is not being ruled out.

The first 30 of La Toc's 60 cottages open this December.

St. Lucia's smaller hotels, many of which are privately owned, have not gone into the package business on anything like Court Line's scale, but most of them are now on whole salers' lists which will release them from overwhelming dependence on scheduled flights and the independent traveller. Nonetheless, the Tourist Board is continuing to press for more scheduled flights, particularly for the off-season, when, with fewer package flights, most tourists will have to arrive that way.

However, if short term prospects are mixed, St. Lucia possesses one of the soundest bases in the Caribbean for long term growth which, according to some sources, could be "explosive."

One independent assessor has projected that there could be 67,000 visitors a year by 1973 compared with 25,000 last year. If these stay the present average of 3.6 nights, hotel patronage that year will be more than three times that of 1969. By that year there could also be 3,000 beds, five times the number in 1969, and earnings from tourism will have reached the magic \$200m. mark.

The figure of 3.6 nights is projected from the present trend which, curiously, is showing a gradual decline. In the mid-sixties the tourist stayed four and a half days, now he is staying just less than four. It is possible that this trend will be reversed with the development of package tours, most of which are for a week or more. Mass tourism and the increasing emphasis on off season travel (made attractive by substantial rate cuts) could also reverse the gradual decline in occupancy rates which were 34 per cent in 1969, 25 per cent this year, and could be down to 20 per cent next year.

St. Lucia's natural endowments should also secure it a prosperous future in tourism. Its landscape, dotted with dramatic peaks—many over 1,000 feet high—makes it one

of the most striking of the Antillas chain. If poor roads have tended to discourage the tourist from visiting the interior, this obstruction has at least helped preserve local cultures of the kind that interest tourists. Hardier travellers report coming across unexpected but active cottage industries such as furniture-making conducted by people who still speak the French patois which used to be the island's principal language but which is now dying out.

The island's coastline is remarkable both for its beaches and its numerous coves which make it ideal for yachting. In fact yacht tourism is a sideline that has shown gradual but sustained growth in recent years. Yacht arrivals are increasing by about 10 per cent a year.

The best value a British tourist can obtain at the moment is probably the two-week all-in package starting at £199—offered by Alta Travel. The tourist travels on BOAC scheduled flights and can choose his hotel from a full list which includes the Vigie Beach Hotel and the Malabar Hotel, both of which rate among the island's best and lie on the splendid Vigie Beach just outside Castries. A German company is just about to start the first charter packages to St. Lucia at a price of £235.

Social friction

Quite how the development of popular tourism will affect St. Lucia's charms is something neighbouring islands will be watching with interest. The Premier, Mr. John Compton, has said that he wants to avoid the social friction that occurs when wealthy tourists come up against local inhabitants of humbler means. For this reason he plans to keep tourist development down to a rate which the island can reasonably absorb, even though economic considerations may press him to speed up the process. However, St. Lucia's experiences during the next 12 months are bound to have an important influence on the course of Caribbean tourism as a whole.

ST LUCIA W.I

PROGRESS REPORT NO 2: TOURISM DEVELOPMENT (AND INVESTMENT OPPORTUNITIES!)

On September 16th, 1970, the London FINANCIAL TIMES produced an impartial in-depth international investment survey on St. Lucia. And one of the prime coverage sectors was our plan to develop the Eastern Caribbean's first two major tourism complexes. The paper also stated that "St. Lucia is extremely well placed in all ways to take on major tourism development."

It is now a little over a year since the first survey was published, and the following brief second progress report re-outlines the master development concept via which we are making tourism a major leader industry, allied to the impressive achieved developments of the past year.

1. **BACKGROUND.** Since 1965 Caribbean tourism has burgeoned ahead... and tourist projections for the '70s indicate a consistent high regional growth pattern.

Although Eastern Caribbean tourism has continued to move ahead at a fast rate, no regional market has actually implemented a specific high density tourism complex development of the stature and success seen in some of the larger island markets of Jamaica, Bahamas and Puerto Rico.

St. Lucia, however, has now well embarked on the development of the Eastern Caribbean's first two major integrated tourism complexes at Vieux Fort in the south and Rodney Bay in the north of the island. Backed by the knowledge that exhaustive independent studies by two groups of international consultants have firmly indicated the viability of each development concept against a 10 year strategy plan.

2. **THE UNIQUE TOURISM COMPLEX ASSETS AND CURRENT DEVELOPMENT POSITION OF BOTH VIEUX FORT AND RODNEY BAY.** (A) At Vieux Fort in the south the highlights during the past year have certainly been both the opening of Hewanorra International Airport (a 9,000 foot jumbo jet strip which now offers direct international air connections with both North America and Europe) and the completion of the first 250 rooms of a 750 room hotel complex by one developer alone. It is as a direct result of these two impressive achievements that further very considerable international hotel development interest has now been raised with respect to the take-up and development of the balance of outstanding beach front hotel sites. The entire Vieux Fort project is a phased tourism complex development designed to place on stream at least 2,000 additional hotel rooms over the next five years in association with a planned 18 hole international standard golf course, yachting marina, associated residential units, etc. (B) At Rodney Bay in the north a major dredging/land reclamation project involving 500 acres is now well under way and the first real estate sub-divisions and prime hotel sites will shortly become available for development. Each sub-division/hotel site will also be fully serviced with basic infrastructure facilities (water, power, roads, drainage, etc.), and the entire development is now being connected by a fast super-highway linking to the south the capital (Castries) and the northern airport (Vigie) by a few minutes driving time. This complex will also embody a massive natural tidal marina, marine village complex, etc.

3. **AN INVITATION TO HOTEL DEVELOPERS.** It is against the above background that the Government of St. Lucia is now seeking to open-up increased exploratory discussions with both hotel developers/private investors/funding groups who are interested in initially establishing more about these in-hand and well planned developments, and which in the finality should offer a high profit return commensurate with this dynamic and proven Caribbean growth sector. The Government is firmly committed to tourism development, seen as one of the most realistic alternatives capable of expanding all divisions of the economy both in the short and the long term. Hotel developers are offered exceedingly attractive investment benefits such as long tax holidays and other related and appropriate benefits.

For immediate further information regarding both hotel and tourism development then kindly indicate the nature of your enquiry in the coupon below and send it by return airmail to:—

Permanent Secretary
Office of the Premier and Minister of Finance
Castries St. Lucia W.I

Kindly send me details with regard to St. Lucia tourism investment opportunities as follows

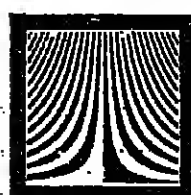


NAME

ADDRESS



The mountainous interior of the island.



The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

COMPUTERS

Tapping a vast potential

A MOVE of very great significance for the computer using community as a whole is in the making. IBM in the United States has gone over to a policy of buying, from users of its computers, equipment, useful application programs and other software for re-sale to other IBM clients.

On the face of it, this seems quite a simple decision to make and completely logical in view of the existence of the various user "clubs" around the world. However, it could be a decision contributing markedly to IBM growth over the next several years. This is because of the great wealth of software work which users have carried out for their own purposes.

Software expertise is not concentrated in the hands of the big manufacturers—some would say "far from it"—and in view of the virtual impossibility of protecting software work either by patent or by copyright, this could well be the way that many computer users will follow.

The inference is that IBM has an arsenal of up to \$10,000m.

worth of user software to draw upon for the general market. This is about half the estimated total for the expenditure on System 360 software as a whole.

Just how the company will run the operation is not yet quite clear. Initial purchases of software have been outright ones, routines then being offered by IBM salesmen on licensing terms under which the company has chosen to call its Installed User Programs facility.

But it is understood that the scheme applies not only to user programs but also to software written in the company for users' special purposes.

A rather guarded response to inquiries on the topic from IBM (U.K.) took the line that the organisation had thought a great deal about this subject and that a high-powered meeting had recently been held to cover the aspects of the scheme so far as the U.K. was concerned.

It appears that when it emerges in its final form, three areas will be scoured by IBM for suitable software. These will include general systems aids, database and scientific routines, and packages.

There has been enough publicity and advertising of improvements on various types of operating systems for it to become apparent that there is a definite market for such aids and IBM has never been slow to recognise a market. At the same time, work on database problems tends to become highly specialised and costly so that any means of lessening the burden on developers should be welcome.

In this area as in the area of customers' packages the effects of the scheme will cut two ways, helping IBM by lessening its software burden and helping both customers and IBM by far faster dissemination of the results of individual work at not much more than the cost to IBM of running the marketing operation.

If machine users can negotiate formal arrangements with the manufacturer—and this is not excluded—the benefit for good software work on the part of 360 and 370 users could be very significant and go far beyond what any individual company could achieve through a marketing programme of its own.

PRODUCTS

Small-motor controller

USING power transistors instead of thyristors, an ac motor controller has been developed, available for high or low frequencies; two versions have been introduced with 2 kVA or 4 kVA output. The low frequency unit will provide a speed range from 5 to 200 Hz and the high frequency unit 50 to 1500 Hz. Both can be used for group drives, providing electronically selected speed ratios which can be precisely maintained.

The basic philosophy of the new motor controller was evolved at the University of Manchester Institute of Science and Technology working to a research programme financed by Ernest Sargant and Sons, who build high speed textile processing machines for which these electronic control devices were required. A major objective was to find an economic way to control small motors or groups of motors with variable frequency.

A subsidiary, Sargant Power Drives, Sunderland Street, Macclesfield, Cheshire, has been established to develop the devices to meet the needs of the parent company, and to market the controllers in industry.

ELECTRONICS

Making better resistors

SIGNIFICANT improvements in the linearity and sheet resistance of the tiny resistors for integrated circuits can be obtained by a method of treatment worked out by research staff at the Mullard Research Laboratories.

The work was undertaken because it has so far been difficult to get compact, high value linear resistors suitable for circuits integrated on a single chip. They have either had to be simulated using active devices with certain marked disadvantages, or complex approaches involving the contour deposition of epitaxial layers have had to be applied, raising costs.

Ion implantation helped a little by raising sheet resistances to a quite high level. But linearity remained poor.

It was not until the Mullard group thought of implanting neon with other dopants that both functions could be improved simultaneously.

The method entails the projection of neon ions into the region of the resistor on the surface of the silicon substrate. The radiation damage caused to the surface by the impact of the neon ions reduces mobility and raises sheet resistance for a specified linearity and number of carriers.

Reductions in mobility of the order of five to one have been measured and allow an annealing temperature of 500 degrees Centigrade to be used, there was some question whether this would reduce the damage. However, it has been shown that this does not in fact take place, which

is fortunate since the temperature is critical. Work is in progress now to confirm the initial assumptions that the resistors made by this method are stable and have acceptable leakage currents. Investigation of the application of resistors made in this way to both MOST and bipolar circuits, is in progress.

The results obtained at Mullard stem from work which was carried out under a CVD contract and are being made public with the permission of the Ministry of Defence. They refer in any way imply a follow-up either in production or in marketing.

Further details on this work are available from Mullard at Mullard House, Torrington Place, London WC1E 7ED.

AVIATION

Stops noise from jet testing

IT IS one thing to require that a jet engine pushing over 100,000 lbs of thrust on a test bed should not make more noise than a quiet residential area, it is another thing to design and build the installation which will permit this kind of operation.

Over the past two years, Sulzer Brothers of Winterthur, have been designing and building a test stand for the big engines of the Swissair company's Jumbos. The requirement was that at the specified distance, the noise from the test area should not be more than 45 decibels, based on Government regulations.

The problem was to suppress both types of noise-producing the deep throbb from the exhaust jet which is normally audible over a wide area and the high-frequency whistle from the compressor.

Noise insulators for the air intake section included a vertical screen section while near the engine the walls and ceiling of the test cell are clad with sound-absorbent sheeting which strongly reduces any echo effects.

The attenuator for the exhaust gas is built up from a combination of thick absorption elements in the horizontal part of the exhaust gas tunnel and of Helmholtz resonators in the vertical shaft of the 25 metre exhaust gas chimney. Attention was paid to the design of the beam from which the engine is suspended in the cell to avoid noise transmission and all doors and gates are double and sound-proofed. The installation cost Swiss over \$1m.

SECURITY

Ultrasonic burglar alarm

AN intruder detection device using ultrasonics and able to cover an area of about 300 square feet has been put on the market by Delta Security of Castle Street, Axminster, Devon.

Called the Deltatrac, it works on the Doppler principle so that any movement within the detection area causes a change of frequency and triggers off the alarm.

An intruder entering the monitored area cannot see or hear the ultrasonic sound waves and cannot avoid them to escape detection. The unit has adjustable timing so that the alarm horn will sound for a minimum of 10 seconds up to a maximum of about 10 minutes. Other devices can be operated such as a relay or a light switch.

MATERIALS

Panels for transport containers

GLASS fibre reinforced plastic coated plywood panels, called Glasonit, are being used by Tecton Panel Industries, of Braintree, Essex, for making containers for transport containers.

The smooth-surfaced panels are strengthened by bonding together woven roving glass fibre to sheets of plywood with special resins. This is carried out in a press which is capable of handling panels of up to 4 ft by 10 ft.

With a thickness of 0.01 inches, the glass fibre tissue makes a tremendous contribution to the strength of the finished panels. It is supplied by Regina Glass Fibre, of Cleckheaton, Yorks. (a BSC Group company).

The tissue, which is said to be cheaper and more stable than synthetic tissue, prevents surface cracking and improves the resistance of the plywood to warping.

While containers are the chief application of Glasonit, it is also used in Lotus cars, in roofs, fets, and as battery separator sheets for giant railway batteries.

Use of this material eliminates the need for cross-bracing, allowing between 4 and 7 per cent more capacity. Weight is lighter, containers made of Glasonit or aluminium are said to be "competitive" in price.

PIPELINES

Flexible submarine aqueduct

WHILE sources of fresh water for domestic, industrial and agricultural use have been diminishing, the demand for supplies is continually increasing. For example, in a medium sized city 100 years ago water consumption per head was 50-60 litres/day—now it is over 450 litres/day (a five minute shower uses 55 litres and a bath 100 litres).

Because of other attractions some areas which have no natural fresh water supply have become inhabited and, because of their inaccessibility, cannot be connected to a mains supply. This was the position with some of the Sardinian small offshore islands which were supplied by tanker. Other methods, such as desalination plants, or rigid pipe-

lines anchored to the seabed were considered uneconomic.

Recently a different approach has been adopted. Pirilli, a company with wide experience in constructing undersea electric cables, turned their expertise to the construction of a flexible polyethylene unjointed pipeline. The first was installed in 1959 to carry water to Gallinara, while in 1967 and 1968 pipelines were laid to Diano and S. Stefano. The company has just completed the fourth undersea aqueduct between St. Peter's Island and Sardinia. The company states that this is the longest pipeline of its type in the world (5,300 metres) and has a record diameter of 120mm.

The pipeline is of high-density polyethylene, armour-plated with strips of galvanised steel, covered by a seamless polyethylene sheath. On the exterior is further protection—galvanised steel threads bound in tarred canvas. In some cases a further metallic strip is used beneath the outer armour-plating to discourage the tereb (ship boring mollusc) which attacks non-metallic coverings. This type of

pipe could be used for gas or oil.

The company took four months to perfect the production of the pipeline in a single length. The advantages of no joints are that internal flow is not obstructed and there is less likelihood of the pipe being snagged by fishermen. The pipe's capacity varies from 14 to 53 litres/second, under a maximum pressure of 40 atmospheres.

When completed the tubing weighed approximately 150 tons, and a special floating stage—40 x 20 metres—carried the 11 metre high coil of pipe. The pipeline was laid in only 12 hours from Calasetta to Carloforte, at a depth varying from 10 to 12 metres. At the landfall points the pipe was sanded over to prevent damage from waves, fishing, etc.

When the pipeline comes into use the water supply per head to Carloforte will rise from the present 50-70 litres/day to about 170 litres/day in 1973. This means there will be about 1,200 cubic metres of water at the disposal of the entire population every 24 hours.

RADIO

Measures high frequencies

INTENDED for use in the UHF and VHF bands in the telecommunications, radio and TV industries, the P26 digital frequency meter from Pye Unicam, of York Street, Cambridge, can measure frequencies up to 800 MHz.

The instrument features automatic noise suppression on input signals and the company claims that this virtually eliminates localiser counting and increases the effective input sensitivity and dynamic range. The noise suppression is achieved through the use of an automatic gain control circuit that also does away with the necessity to adjust the instrument's input signal trigger level for accurate operation.

The instrument has a nine digit display and is available as a basic 30 Hz to 225 MHz unit that accepts inputs in the range 20 mV to 5V rms.

Optional plug-in units are available to extend the frequency range and the sensitivity. One of these is an input frequency prescaler (dividing) unit that operates over the frequency range 150 to 800 MHz and the other a preamplifier unit that permits frequency measurements to be made with input signals as low as one millivolt rms.

Normally, high frequency stability is maintained by a 10 MHz temperature compensated crystal oscillator that has an ageing rate of plus one part in 10m, per month, but for extra high stability (five parts in ten thousand million) a proportionally controlled oven crystal oscillator can be provided.

HANDLING

Getting it out of the bin

MATERIALS stored in bins often cause problems by refusing to flow when required, usually because the material has bridged; or the rathole has formed down the middle; or the material has caked; or it is too viscous to flow in the first place.

Airators, air diffusers, vibrators and other equipment with which to break up the material are all recognised more or less successful methods of dislodging the recalcitrant material. Claimed to be a better method of inducing flow is a method developed in the States which has been successful with the most difficult materials, from heavy viscous mud to fluffy wood flour (angle of repose 95 to 120 degrees) and for solids such as sodium and ammonium nitrate that cake solid in their bins.

A steel plate is faced with a thick Neoprene diaphragm, which is wrapped round the plate edges and bonded to the back. An air inlet in the back of the plate permits alternating inflation and deflation of the diaphragm. The frequency and amplitude of pulsation is fully adjustable on a control unit, and functions automatically to a preset frequency. The panels are available in 14 sizes ranging from 4 x 12 inches to 24 x 72 inches, and an air supply at 30 to 125 pounds per square inch is required.

When mounted on a hopper wall (on the inside), the pulsating panels can be used to shift material in hoppers with capacities from a few pounds to hundreds of tons. They are claimed to cope with almost any flow characteristic and will operate at temperatures up to 150 degrees Fahrenheit. It is stated that the panels can even extrude material too thick to flow normally.

Known as PneuBin panels, they are available in the U.K. from Kerry Handling, of Hackenden Close, East Grinstead, Sussex.

PROCESSING

Plastic to protect glass

LIQUID plastic, applied to newly blown bottles is said to make them easier to handle, tougher and to protect the glass from water attacks.

A mist of the plastic is sprayed on the hot bottles as they emerge and residual heat is sufficient to polymerise the particles. They form a film which can be coloured but still provides a screen for ultraviolet light; or the film can be coloured as desired to form products which gradually change the colouring agents into the frit, which meant that tints could only be produced in long runs.

The Stanford process coating protects the glass from water which mixes with air pollution to form products which gradually attack the surface. It also lubricates the glass surface so that bottles will not scratch each other or jam on a high-speed filling line.

The process developed by the Stanford Research Institute, 333, Ravenswood Ave., Menlo Park, Calif., U.S., makes it possible to produce a chemically-bonded coating of any colour. Previously, tinted glass was produced by mixing the colouring agents into the frit, which meant that tints could only be produced in long runs.

The Stanford process coating protects the glass from water which mixes with air pollution to form products which gradually attack the surface. It also lubricates the glass surface so that bottles will not scratch each other or jam on a high-speed filling line.

POWER-GAS, the Davy Ashmore subsidiary, and Imperial Chemical Industries have developed a process to make the important chemical intermediate acrylonitrile which is used primarily to make acrylic fibres, such as Courrelle and Acrilan. The process uses propane in place of propylene as one of the feedstocks. The other reactants are ammonia and air, as in the propylene-based process.

The new process, patented in all major industrialised countries, is claimed to give a high yield of acrylonitrile from propane and a high output from a single reactor. Economically, it is expected to be most attractive in areas such as the U.S. where propane is much cheaper than propylene.

Two of the best-known propylene ammoxidation processes for acrylonitrile are owned by British Petroleum and by the American BP associate Sohio.

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TRANSPORT

Measures loads on the roads

ONE type of datum that needs to be accumulated for highway and bridge design purposes is the value and occurrence frequency of vehicle axle loads. There is also a need for portability in any instrument designed for this purpose, since otherwise it can only be used at a limited number of sites.

The Plessey Company has now introduced an axle weight analyser, the model WA1, which measures, records and categorises the axle loads of vehicles in motion and which can be installed by two technicians on any road in an hour and removed in 15 minutes. It is powered by a vehicle battery and will operate unattended for three or four days, automatically counting and classifying the axle loads of passing vehicles.

The road sensor measures 6 feet x 19 inches x 0.3 inches and is fixed to the road surface using hard high softening point bitumen. Traffic in that particular lane needs to be cut off for only 20 minutes during installation. The sensor is essentially a large capacitor with a rubber air dielectric which when compressed gives a capacitance change which is immediately converted into a voltage pulse. The pulse is then classified into one of 11 weight groups up to 40,000 lb plus. The number of axles falling into each weight group is read from a series of counters after the desired period.

The classifier unit, connected by cable to the sensor, measures 13 1/2 x 8 1/2 x 8 1/2 inches and weighs 24 lb. There are 11 six-digit electromechanical counters for the load groups, rising in 4,000 lb steps, with one counter for the total number of axles. The case is in cast alloy and is shower-proof, with an operating temperature range of 0 to 60 deg. C.

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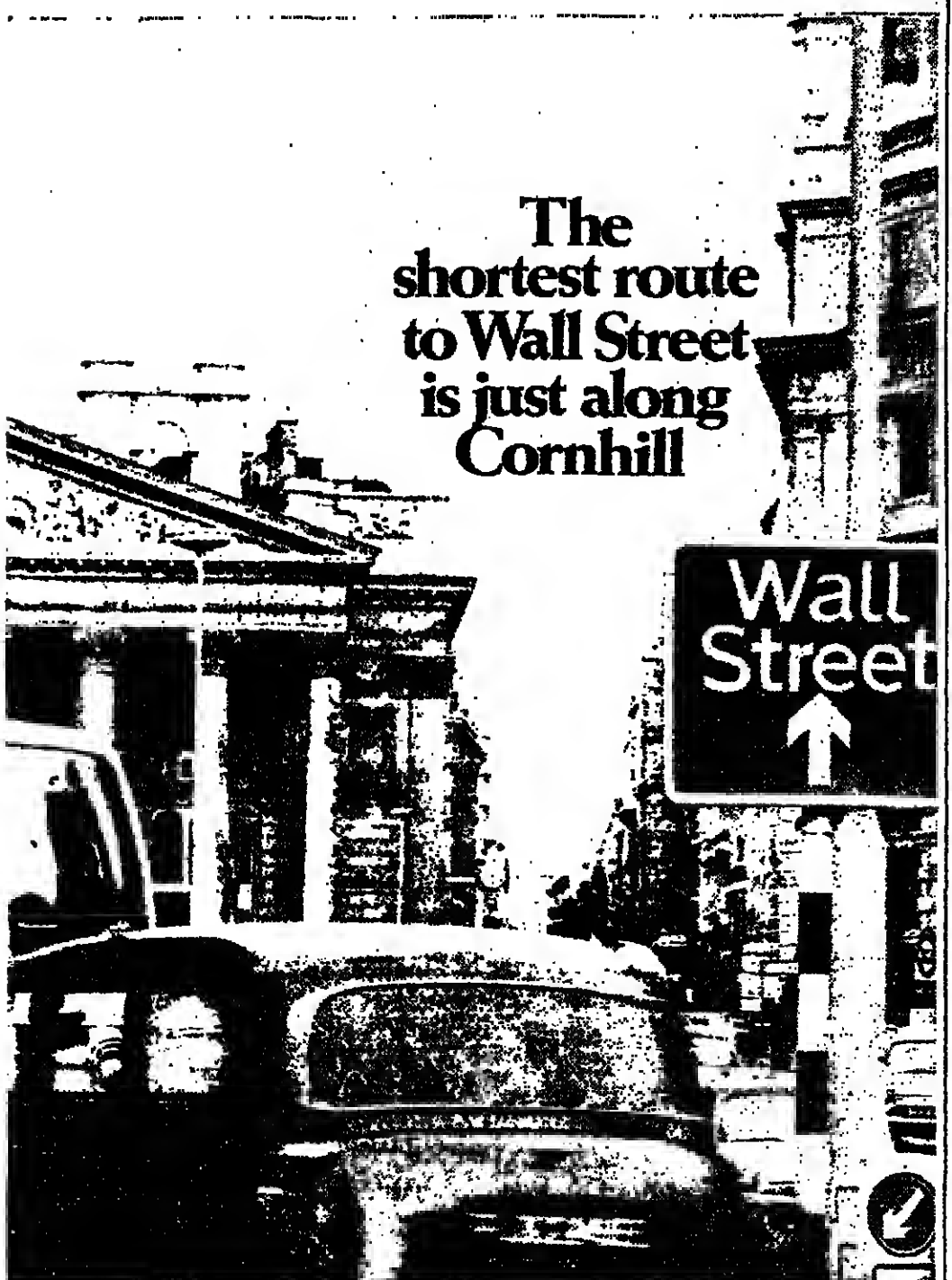
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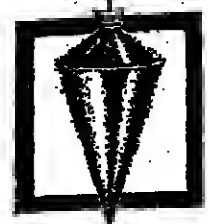
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مكتبة من الكتب



Building and Civil Engineering

Costain's £4m. opencast contract

A £4m. opencast coal mining contract has been awarded to Costain Mining by the National Coal Board. The coal is to be won from the Board's Anchorage site at a rate of 200,000 tons a year.

After five years, when the job is finished, the land will be restored to agricultural use. The coal, to be won from a number of seams separated by sandstone, shales, and mudstones, will provide both bituminous and coking coals.

The overburden will be removed by Caterpillar drawn scrapers. Lima 7 cubic yard draglines and an 8 cu. yd. face shovel loading a fleet of Terex 45-ton dump trucks. Together this equipment will move over 200,000 tons of material a week to yield 4,000 tons of coal.

The anchorage is in a remote spot where few people are likely to be affected by the noise, but all the same, work will not be permitted at week-ends between Saturday afternoon and early Monday morning.

Water sprays will be used to damp down site roads and settling ponds will be constructed through which all site water will be routed to prevent coal dust entering local streams.

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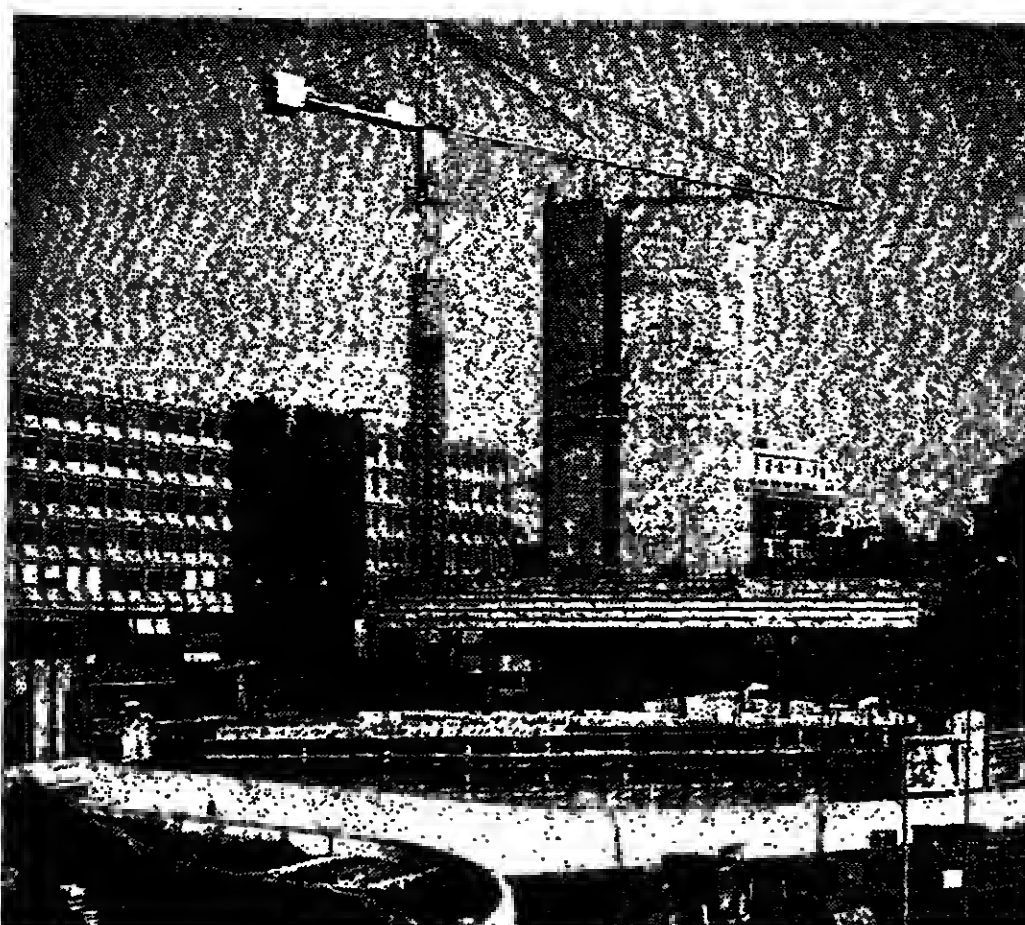
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One of the latest structures on Liverpool's waterfront is this 13-storey hotel being erected under a £1.6m. contract by Tysons, of Liverpool, using the British Lift Slab method. The 240-bedroom hotel, called the Atlantic Tower Hotel, is being built in Chapel Street for Thistle Hotels (a subsidiary of Scottish and Newcastle Breweries). Several of the floor

alabs can be seen tying one on top of the other prior to being jacked up into their correct position. Weighing 350 tons each, the floors are jacked into place by means of about twenty 70-ton-capacity jacks placed around the central core that had previously been erected by slipforming. The contract was negotiated in order to make an early start so as to qualify for the hotel incentive grant.

Services at Belfast hospital

FOUR mechanical services contracts valued at £3.4m. recently received by Haden Young include work at hospitals, hotels and offices.

The largest order, worth £1.9m., is for the supply and installation of a full range of services including air-conditioning, medical gases and fire protection, at the 540-bed Central Hospital being built at the Belfast City Hospital complex for the Northern Ireland Hospitals Authority.

Major plant areas and a 200-car park will be contained in a 3-storey podium above which a 16-storey tower block will rise. Services covered by the contract cover steam, hot, cold and chilled water distribution, gases and compressed air, dry riser, sprinkler and hose reel installations, space heating, cold rooms,

kitchen equipment, and all plumbing. Air-conditioning will be by high-velocity dual duct, low-velocity multi-zone and single duct systems supplying all fresh air with no recirculation.

Main contractor for the hospital, which is scheduled to be finished by July, 1976, is McLaughlin and Harvey. Consulting engineers, for engineering systems, are Oscar Faber and Partners. Structural engineers are Kirk McClure and Morton, Belfast.

Haden Young has also been awarded a firm contract by Hilton International for the supply of all mechanical and electrical services at the Kensington Hilton being built in Holland Park Avenue.

A total of 611 air-conditioned bedrooms will be contained on

seven floors of the hotel which is "E" shaped on plan. A basement car park is also included along with a Japanese and an "olde English" restaurant. Main contractor for the hotel is Holland, Hannen & Cubitts and the architects are Triad. Consulting engineers are Kennedy and Donkin Associates.

Another £210,000 contract, concerning the supply of all mechanical services to the Institute of Clinical Science for the Middlesex Hospital Medical School, has also been won.

Services here will include distilled water, nitrogen and compressed air distribution networks.

The remaining contract, valued at £300,000, relates to an office development at Stevenage, for the Manufacturers' Life Insurance Company.

The lightweight barriers, which act as soft ground arresters, will decelerate aircraft in the event of an over-run. The length of the main runway at Staverton, 4,050 feet is sufficient for present needs, but with the expected increase in the numbers and size of aircraft with improved performance, some type of safety measure was thought necessary. The Airport already handles about 48,000 movements a year.

Installation of the Lytag arresters is expected early next year on the recommendation of the Board of Trade, following recent tests carried out by the Royal Aircraft Establishment, Farnborough. The arresters will be 140 feet and 270 feet long, each deepening from 6 inches to 24 inches.

The material allows aircraft wheels to penetrate as it does not compact. It does not freeze and is fire resistant.

The County Borough of Darlington placed the third order, for roads and sewers and a car park, together worth £250,000 with Tarmac in Middlesbrough. Tarmac has a £200,000 contract from Nova Knit for a 3,000 square metres extension to the factory at Maes-y-cwmmer.

For placing slag fill to form a potash quay at Teesdock, Grange-town, near Middlesbrough, a £100,000 sub-contract has been awarded by Peter Lind and Co., main contractor to the Tees and Hartlepool Port Authority.

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Big Welsh dam nears completion

DWR I GYMRU, which translates into English means "water for Wales," announces the sign date, a £200,000 Lima 8 cubic yard face shovel was purchased to excavate the rock from the entrance to the Bannau Dam construction site 12 miles north of Llandovery in mid-Wales. This precaution against possible sabotage by nationalists was taken at a time when dams and other water schemes further north in Wales, serving Midland cities, were under attack by extremists.

Set in an isolated position in the mountains, Bannau Dam, the highest rockfill dam in the U.K., is nearing completion. Mr. John Wither, project manager for George Wimpey, main civil engineering contractor for this part of the River Towy scheme, confidently expects to complete the 300 foot high dam and its associated works by July, 1973, a year ahead of the original schedule date that had been 1973.

In fact, the dam itself could be finished within a couple of weeks, weather permitting, as only about 25 feet remains to be added to its height. Just before the £4m. contract was confirmed in 1968, Wimpey reached an agreement with West Glamorgan Water Board (the client) whereby the company would be paid bonuses for arranging an earlier completion.

Double shifts

To achieve this saving of one year, the contractor had to arrange double shifting of its workforce. This double shifting was a 7-day week basis became necessary because of the travelling difficulties of the men. Many of them are transported by Wimpey buses calling at Ammanford, and others come from Aberdare and Glyn Neath, where there are a good number of experienced machine operators.

At the peak time, 350 men were working a total of 550,000 hours of labour in an effort to place the 3m. cubic yards of fill material by the end of this year—a target that looks like being beaten

quite comfortably. Also, in view of the advanced completion date, a £200,000 Lima 8 cubic yard face shovel was purchased to excavate the rock from the entrance to the Bannau Dam construction site 12 miles north of Llandovery in mid-Wales. This precaution against possible sabotage by nationalists was taken at a time when dams and other water schemes further north in Wales, serving Midland cities, were under attack by extremists.

Fears about the future of wildlife in the flooded area expressed at the preliminary inquiries have been dispelled by the survival so far of the indigenous and rare forked-tailed kites. These are not the only birds which seem to flourish on the site; a peacock has adopted the site offices as its second home and can be seen strutting around despite the commotion caused by contractors plant.

To complete its menagerie, Wimpey has to put up with sheep, dogs, buzzards and the occasional fox. For the benefit of salmon swimming up the River Towy, a fish trap has been provided below the dam from which the salmon will be transported upstream by road tankers.

The waterproof core of the dam is composed of clay brought from a borrow pit eight miles away. This measures 160 feet from front to rear at the bottom and tapers to 20 feet at the crest. Doubts as to the suitability of the rock for constructing the dam are said to have been allayed, and while it has proved difficult for the contractor to handle, the consulting engineers Binnie and Partners seem perfectly satisfied with its behaviour.

The rock has been compacted by vibrating rollers to an overall gradient of 1:1.75 on the downstream slope placed in a series of steps, while on the upstream slope the gradient is 1 on 2 surfaced with rip-rap (large rocks). Extensive instrumentation has been installed in the dam to monitor its behaviour, but one of the most remarkable aspects of the dam is that when it is completed it

will not require full-time supervision. Outlet regulators will be remotely controlled by radio from a control centre to be established at the treatment works at Felindre a few miles north of Swansea. With a reservoir capacity of 13,400m. gallons, Llyn Bannau's surface area will be about 520 acres with a maximum length of around 5½ miles.

Nobody displaced

Mr. David Evans, the resident engineer for Binnie, said that nobody had been displaced by the building of the dam, but that this was probably one of the last sites where this will be possible. As far as amenity use is concerned, the issue remains unresolved at present, apparently because three county authorities are concerned. They are Carmarthenshire, Breconshire and Cardiganshire. However, West Glamorgan Water Board has commissioned Swansea University to elicit public opinion on the matter.

The lake, Llyn Bannau, is not considered suitable for sailing, particularly as it is fairly near the sea. But the east side could possibly be opened to the public as a new road already exists that could perhaps be extended. Because of the depth of the reservoir, fishing is not likely to be very good.

Several alternatives are being mooted for increasing the water supply to South Wales. One of these is that 35 feet be added to the Bannau Dam's height, and Binnie's designs have made provision for this eventuality.

But before a decision is reached on this question, the Water Resources Board is to publish a wide ranging report on water in Wales and the Midlands. This is scheduled to be published on October 28.

MARTIN ROUTH

Export warehouse for Thorn

WAREHOUSE to be built at Romford, Essex, under a £2m. order won by John Finlan from Thorn Lighting, will house all lighting products destined for export.

The building will measure 30,000 sq. ft. in area with a 3,000 sq. ft. block of offices alongside. Being built to Thorn's requirements, the scheme is planned for completion next July.

The 9-acre site, which is part of 32 acres of land valued at £50,000 bought earlier this year, is near the junction of Eastern Avenue West (A12)

with Hainsault Road, in Romford. Outline planning permission for further warehouses has been granted.

On completion, the warehouse will contain four bays and a goods despatch area with a certain amount of automatic mobile cranes. Construction will be of steel portal frame with facing bricks surrounded by asbestos cladding.

Winchester road work

HAMPSHIRE County Council has awarded Reed and Malik a £236,000 order for the first stage interchange at Bar End, comprising a single carriageway from Bar End Road, passing over the Winchester By-Pass, to the southbound carriageway, including connections to Chilcomb Lane and Morestead Road.

The work includes earthworks and drainage, with about 800 yards of surface water sewer mostly in pipe (40 yards thrust bored through a railway embankment). A mass concrete retaining wall and a 125 feet long clear-span bridge with precast concrete deck on post-tensioned box beams (each half-span in length and joined by an insitu diaphragm) supported on reinforced concrete abutments on driven cast insitu piles are also involved. The contract period is 15 months.

Replaceable vibrating poker

WHEN a vibrating poker is used to compact concrete the battering it takes give it a limited lifespan and repairs are required at fairly frequent intervals.

Such repairs are stated to cost on average £20, plus loss of production. E. P. Allam, of Arterial Road, Eastwood, Leigh-on-Sea, Essex, claims to have overcome this problem with the introduction of the "Chukka" vibrating poker: when the poker has finished its useful lifespan it is replaced by another in a few minutes. Dismantling is impossible as the poker is assembled with adhesives.

The estimated minimum lifespan of the "Chukka" poker is 10 weeks, and a replacement costs £40 (less £2 if exchanged for the worn out poker). For any period under ten weeks the poker is replaced at a cost of £4 per week for the weeks it operated.

Petrol or diesel driven units are available in two sizes: 41 mm diameter by 508 mm long or 51 mm by 521 mm long. A 6 metre lightweight flexible drive shaft is provided, and both sizes of poker operate with a pendulum action vibrator at 12,000 r.p.m. A diesel driven unit costs £285.

Variable frequency pile driver

WHILE rotary eccentric vibrator pile drivers have been in use for some years, with the advantage of reduced noise compared with impact pile driving, they have the disadvantages of incorporating numerous expensive parts and of limited frequency. Christiani-Shand claims to have overcome these problems while adding several features including the capability of working under water.

Based on the principle of alternating pressure and flow produced by means of a closed loop electro-hydraulic system, the equipment's operation frequency can be continuously varied from nil to 120 cycles per second. Likewise, the amplitude is varied to achieve maximum power absorption over most of the range.

Moving parts in the vibrator unit have been reduced to the valves and the main piston, all of which have linear motion with very limited travel. The maximum travel of the main piston is 1 inch.

The pressurised fluid operates on either side of the piston, which is rigidly attached to the top of the pile, where the piston operates within a heavy cylinder suspended from a crane.

It is of course, important for the weight of the accelerated parts, that is the piston, grips and pile, to be kept as low as possible relative to the reactive mass—that is the cylinder. In the prototype, the reactive mass is about 51 tons.

By being able to vary the frequency and amplitude to suit site conditions, the maximum rate of penetration can be achieved. Those natural frequencies which might damage neighbouring structures can also be avoided.

With vibratory drivers there is no impact damage to the head of the pile, however hard the driving, and although "not

entirely silent, the noise is far less disturbing than impact pile driving".

The pile driver, which weighs 6 tons, requires an hydraulic power supply of 3,000 psi at 75 gals per minute. Further information from Alexander Shand (Holdings), 12, Hobart Place, London, S.W.1.

Variety of work for Tarmac

FOUR contracts for work ranging from a market hall, a quay, roads and a factory extension, with a total value of around £482,000 have been awarded to Tarmac Construction.

A £102,000 contract for a 26,440 square feet market hall to be put up at Bishopston Avenue, Stockton, has been placed by Centra Properties. The single-storey steel-framed building will include sales and storage areas and a concession sales area.

For placing slag fill to form a potash quay at Teesdock, Grange-town, near Middlesbrough, a £100,000 sub-contract has been awarded by Peter Lind and Co., main contractor to the Tees and Hartlepool Port Authority.

The County Borough of Darlington placed the third order, for roads and sewers and a car park, together worth £250,000 with Tarmac in Middlesbrough. Tarmac has a £200,000 contract from Nova Knit for a 3,000 square metres extension to the factory at Maes-y-cwmmer.

Slows down aircraft

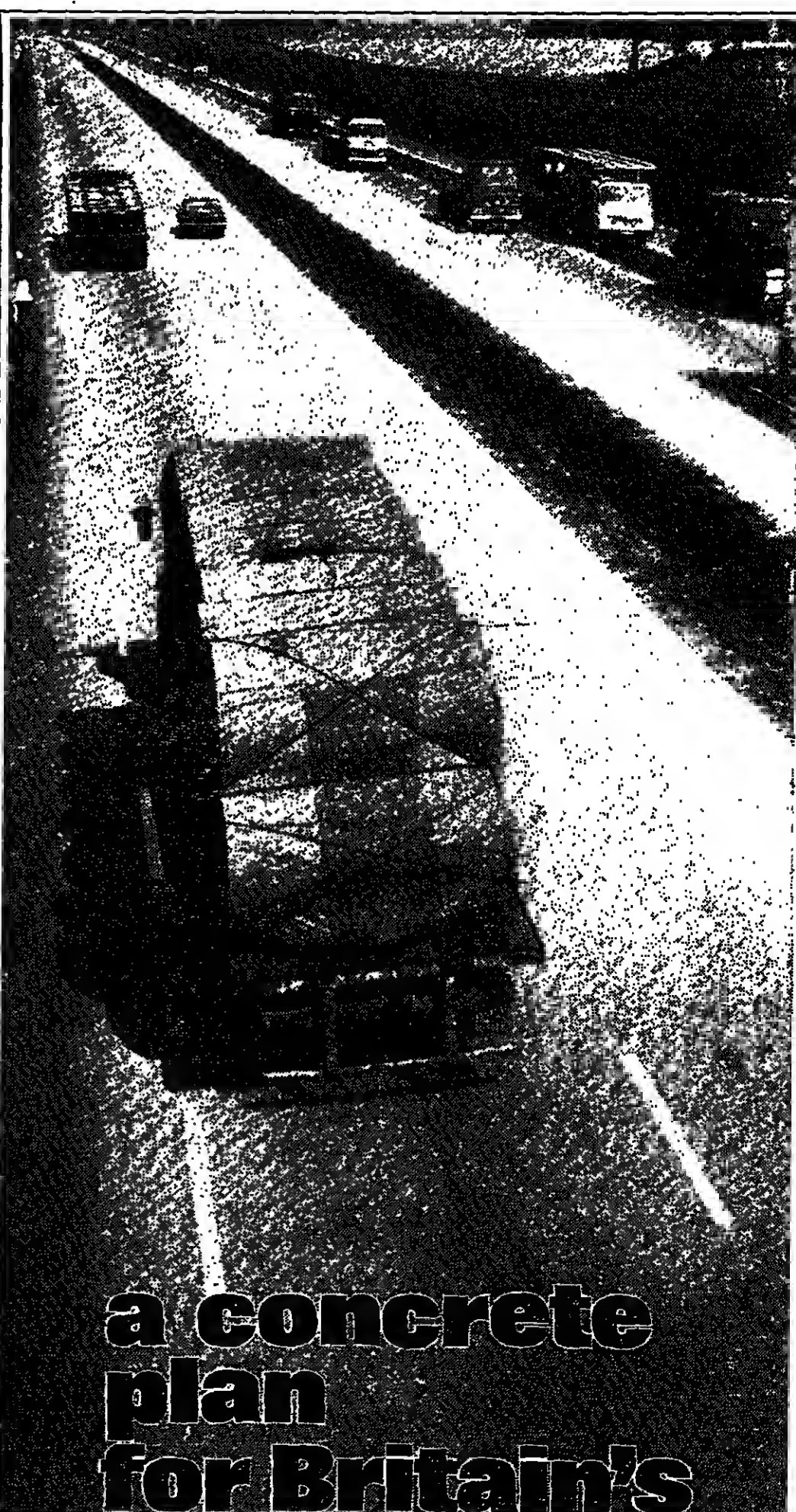
CRASH barriers of Lytag aggregate are to be installed at the Municipal Airport of Staverton, owned jointly by the Corporation of Gloucester and Cheltenham.

Furniture factory extension

HOMEWORTHY Guaranteed Furniture's factory planned for Sunderland is expected to bring some 500 new jobs to the development area in the North East of England.

The 250,000 square feet site selected at North Fylton Industrial Estate, Sunderland, already has a 50,000 square feet factory which enables the company to start production immediately, while George Wimpey and Co. builds an extension of about four times the size.

Worth £500,000, the contract covers offices, store rooms, canteen and kitchen, and toilets as well as the main factory. Homeworthy (a subsidiary of AVP) is already in production in the existing factory and will expand when the extension is completed next summer.



a concrete plan for Britain's roads

Following the publication of the Road Research Laboratory's Report LR 256 on the cost of constructing and maintaining flexible and concrete roads over 50 years, the Minister of Transport directs that at least 20% of all motorway and trunk roads should be in concrete.

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MONDAY OCTOBER 25 1971

The road to the summit

OF ALL the obstacles in the way of a settlement of the present international monetary crisis, perhaps the most important is the lack of any agreed strategy by the leading European countries. The six are far more dependent on their trade with each other than they are on their trade with the U.S. and in any currency realignment it is therefore more important for them to agree on the relationship between Common Market parties than on the shift in individual exchange rates against the dollar. Until France and Germany settle their differences over floating versus fixed exchange rates, and over the appropriate relationship between the franc and the Deutsche Mark, it is difficult to imagine that a solution can be negotiated in the wider forum of the Group of Ten.

Enlargement implications

The need for a coherent European position goes far beyond the question of exchange rates, however. As was pointed out last week in *Le Monde* by M. Jean-François Deniau of the Common Market Commission, the additional questions put on the agenda by the U.S. (like burden-sharing and trading practices) bring into stark relief the broad problem of the relationship between Europe and the United States. It is a problem which has been masked in the past, because some European countries have found it easier to deal with Washington than with their partners, but it cannot be shelved off indefinitely. M. Deniau's articles received sensational and distorted coverage in some British Press reports; there can be little question but that the time has come for Europe's political leaders to start thinking seriously about the long-term implications of the enlargement of the Community, about its nature and about its place in the world.

The first opportunity for such a reappraisal comes on November 5 and 6, barely a week after the vote in the Commons, when the Foreign Ministers of the Six and of the four candidate countries meet in Rome. Formally speaking, this is the third in a series of regular consultations on foreign policy which were inaugurated after the Hague summit two years ago. In fact, the main priority of this meeting will be to prepare a new summit of the ten members of

Decision-making

Before the Community countries can begin to take sensible decisions on these long-term problems, however, they must improve their institutional arrangements for consultation and decision-making, and this may well prove to be the most important item on the agenda of the summit. The inefficiency of the Brussels institutions was made worse during the 1960s by the collapse between de Gaulle and the Five. There is no reason now why the Ten should not take effective steps to transform the Common Market into a fully-fledged Community.

Prices hold the key

THE behaviour of wages and prices in the months ahead hold the key not merely to the success or failure of the Government's economic policy but also to its political standing in the country.

How central the prices question has been demonstrated by the public's attitude to EEC entry. In spite of the fact that a majority of people believe that it is in the national interest for this country to join the EEC, a majority also opposes entry. It does so in spite of the fact that in a whole variety of ways people actually expect to benefit individually from membership. What appears to be swaying large numbers, especially women, towards opposition though is the anticipated increase in food prices.

Price index

Getting down the rate of price inflation is by now as important a Government objective as reducing unemployment, and indeed in Ministers' minds these two are linked. If price rises can be contained there is a better chance of easing the upward pressure on wages and rising costs have certainly played their part in causing unemployment. Lately some more optimistic pronouncements on prices have been heard. Mr. Pirrie, the Minister for Agriculture, said last week that there were signs of the world food prices storm "blowing out." And the hope is inclined can take some comfort from the latest retail price figures.

It is true that on a twelve monthly comparison the retail price index for September showed a rise of no less than 9.9 per cent on a year earlier. But frightening though that is when looked at in isolation the fact remains that it is the first time since May that an annual comparison has shown up a result below double figures. As yet it is too early to expect any real effect from the

CBI initiative to show up. Nor are the purchase tax reductions having anything like their full effect, as this comes through only as retailers clear old stocks. On the basis of calculations by the National Institute something like 0.5 per cent is still to come over a period of months due to the tax cuts. And in regard to food, there are indeed some hopeful signs.

The price of butter, that highly emotive issue in the Common Market context, could rise somewhat further, though at nothing like the recent rate of increase. But the grain situation does look much better now after a record maize crop in the U.S. and what looks like a record cereals harvest in the U.K. The effects of this on food prices in the shops are largely indirect. For a whole variety of reasons the prospects for different types of meat are less easy to assess but here too in the whole there are grounds to think that some relief is in sight.

Wages

What matters of course is the extent to which any slackening in the upward movement of prices which might lie ahead is reflected in wage negotiations. There are some indications that the state of the labour market is affecting the bargaining climate, but this would be greatly reinforced if there were indications that the rate of increase is coming down. A clearer view on this all-important point should become possible next month when the Government is expected to start publication of a seasonally-adjusted price index. This will give a much better guide to the underlying position than the 12-monthly comparisons which are all that is possible at present. If the somewhat greater optimism which is beginning to emanate from Whitehall is justified at least it will show up quickly in the statistics.

Lancashire's textile trade feels left out in the cold

Many of Lancashire's mill owners, reports John Trafford, believe the Government simply does not care whether their industry survives the current spate of mill closures

JUDGING the right balance between incompatible objectives is the stock-in-trade of politicians. When 12,000 people working in one industry, most of them in one county, lose their jobs in a year and the employment of a further 4m. is said to be in jeopardy, the politicians' skill is very much at a premium. That is the problem presented to Sir John Eden, Minister for Industry, and the unlucky man who has responsibility for Government policy on that political minefield, the Lancashire textile industry.

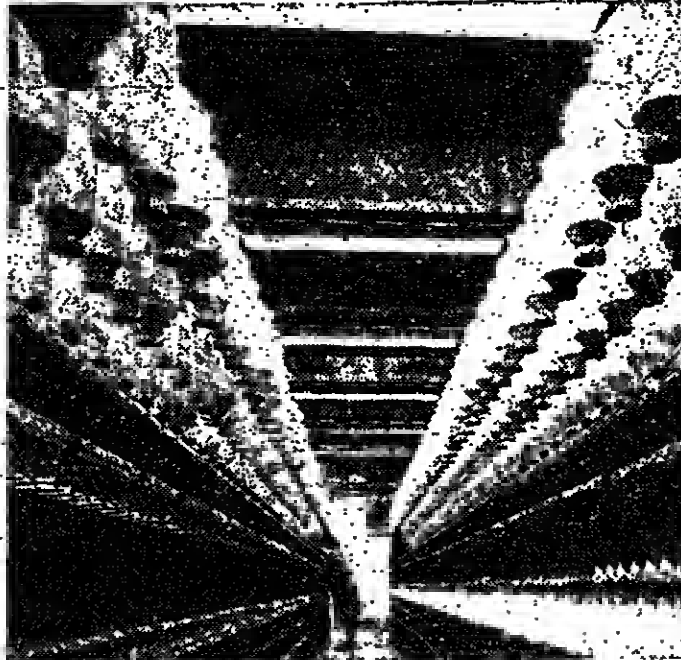
Through changes in world trade and fashion—and some would add wanton neglect by successive Governments—Lancashire's textile industry is not the power it was. To-day it only employs about 100,000, a far cry from the 334,000 who worked for it in 1953 and light years away from the 1924 peak of 620,000. Its production of light-weight cotton and man-made fibre fabrics now accounts for little more than a sixth of total U.K. output of textiles and clothing. In terms of employment it accounts for less still. But despite its continuing decline, it is still very much a power in the land and still a major employer of labour in the North West.

Chasm has opened

Over the past decade a chasm has opened between the Government and many of Lancashire's mill owners, particularly those outside the big integrated groups like Courtaulds, Garrington Viyella and English Calico. These people feel the Government simply does not care whether any part of their industry survives the current spate of mill closures.

Their main complaint is that for years successive Governments have allowed far too high a volume of cheap imports to flood in from Asian countries and that next January the protection of quotas is to be dismantled and replaced by even less effective tariffs on Commonwealth cotton textiles. They also object to the Government's decision, enshrined in the 1963 Trades Descriptions Act, no longer to require foreign-made textiles to show their country of origin unless it is in the consumers' interests.

Just recently, disenchantment with the Government's policy, always something of a grumbling appendix, has erupted with force. In the first quarter of 1971, imports were well ahead of those in 1970; by the second quarter the increase had grown alarmingly. Thus the first quarter imports for cotton fabrics, man-made fibre fabrics



RICC's Moseley Mill, the first spinning mill to be built in Lancashire for 45 years—many others are closing.

and made-up articles were 16.30 and 8 per cent up while for the second quarter the increases were 53.46 and 31 per cent.

In part this is due to countries trying to fill their 1971 U.K. import quotas fully so that they can escape the incidence of the new tariffs as long as possible. Many Lancashiremen fear, however, that the new high level of imports has come to stay.

On top of this has come a marked increase in the rate of mill closures. Only last July the Textile Council was pointing out that the figures for numbers of mills in 1975 given in its 1969 report would not be met because closures had been far fewer than expected, especially in spinning. Since then the rate has quickened appreciably.

Shock for industry

Perhaps the "news" which made the industry sit up most was that from John Spencer (Burnley) which decided in September to close its weaving mill for shirting fabric, the traditional mainstay of the company, and only continue its specialised knitting operations. The shock lay in the fact that the company was generally considered highly efficient, concentrating on a few specialised lines of merchandise, many of them destined for Marks and Spencer.

The company had, however, reached a point at which it had to pay more for its polyester-cotton yarn than importers were selling finished shirting fabrics. To continue in business it would quite simply have had

to pay its customers to take its fabric in preference to imported cloth.

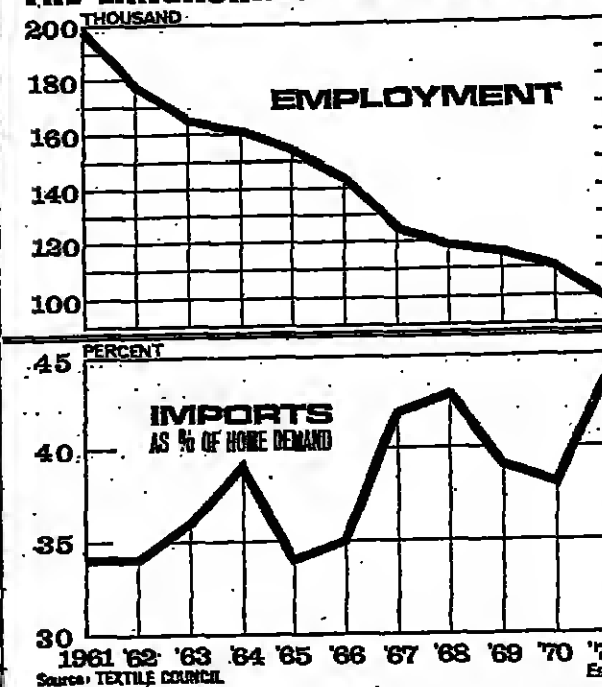
Many recent closures can be traced to the banks' more competitive lending policy. Banks have refused to renew overdrafts for some high-risk, loss-making mills whose ability even to reduce their borrowings was seriously in doubt. The banks can lead elsewhere at higher rates and with less risk.

Under these circumstances, the views of Mr. Edmund Carriside, managing director of Shiloh Spinners and president of the Oldham Textile Employers' Association, and an echo among many of his textile colleagues. It was he who claimed that a 4m. jobs were threatened. He also called on the Government "to abandon all previous misconceived ideas which have largely been developed by junior civil servants with no practical working knowledge of the industry."

Mr. Carriside's views are well-known. His was the one dissenting voice when the Textile Council's comprehensive report on the cotton and allied textiles industry was published in 1969. Then, as now, he called for action for stricter limitation of imports as the primary condition for a healthier home industry.

He may have had little impact in the corridors of power or among Opposition MPs but he is certainly not alone in trying to exert pressure on the Government. Mr. Tom Normanton, MP for Cheadle and president of the British Textile Employers' Association, led a delegation of employers and trades unionists to see Sir John Eden a fortnight ago. What worried them particularly was the fear of growing

THE LANCASHIRE TEXTILES STORY



unemployment in Lancashire if Government action was not forthcoming.

In many of the Lancashire textile towns such as Rochdale and Oldham, unemployment lies now between 5 and 7 per cent, nearly twice the national average of 3.8 per cent. In itself the manpower shake-out comes as no surprise since the Textile Council's report forecast an average annual decline of 8.5 per cent in the work force. Between 1969 and May this year, the rate was in fact only 6 per cent, but since then it too has accelerated as a result of the severe recession in the industry.

Apart from gaining the Minister's ear, the BTEA delegation can have got little satisfaction from their meeting. Sir John Eden agreed to set up appropriate machinery for the Government and the industry to maintain a close watch on imports—but that was all.

Ministerial headache

Textiles, especially the light variety made from cotton and man-made fibres which are Lancashire's speciality, have all the ingredients for a ministerial headache.

In Britain the industry is well established. Some sectors, notably clothing, are highly labour-intensive and thus at a competitive disadvantage vis-à-vis the cheap labour countries. In the past this mattered little because the poorer countries did not have their own textile manufacturing.

Since the war, however, and particularly in the last decade, Hong Kong, India, Pakistan,

South Korea, Taiwan, and nearer home—Portugal, have built up their manufacturing capability. Because cotton was the staple fibre of many of these eastern countries—and because it with man-made fibres accounts for most of the world demand for textiles—the products made there have been competitive with the Lancashire industry, rather than with Yorkshire's wool industry.

Initially, the effect of the poor countries' textile industries was to reduce Lancashire's export markets. By the late 1950s, however, goods were beginning to travel in the opposite direction in volume. That trend has continued with ups and downs ever since.

Almost alone among major manufacturing, the developing countries possess highly competitive textile industries. The same cannot be said of steel, engineering, oil refining, or chemicals, to name just four. Not surprisingly the poor countries' textile policies are most carefully to see whether they are allowed reasonable access for their textiles to the rich markets of the Western world.

A policy of reasonable access to the British market was set out in the 1969 Textile Council report which itself was responsible for recommending a switch from quotas to tariffs for Commonwealth textiles. The present Government is if anything more unlikely than its predecessor to reverse that decision or to cushion the blow overmuch.

Successive Governments have sought by various means to bring about an efficient, profitable industry. In today's terms that means in effect not competing head on with the high-volume, low added value, basically straightforward fabrics which are made more cheaply in the Asian countries. A measure of the progress being made by Lancashire emerges from the chart: although there is a long-term rising trend in imports of woven cloth, and man-made fibre fabrics, the home industry still has over half the market while production rationalisation and mill closures have led to a big reduction in the payroll.

Without a major shift in Government policy, the trend is almost certain to continue. Low labour costs are an undoubted advantage to the Asians when it comes to competing here. The advantage shows up more clearly in the labour intensive making-up field so it is probable that a growing proportion of Asian cotton and polyester-cotton cloths will find their way here not as plain fabric but as ready-to-wear shirts, blouses and household goods.

Only part of the story

Labour cost differentials are, however, only part of the story. In some countries of the East, notably Pakistan, export incentive schemes are operated; in others there is always the possibility of exporting at very low prices to win hard currency while the home market price is artificially maintained. Paradoxically, however, it is the growing popularity of man-made fibre/cotton blends that has particularly damaged some British companies.

While ICI is quoting a U.K. list price of 61.5p/kg for its branded Terylene polyester fibre, Hong Kong spinners can buy a comparable unbranded fibre for 25p/kg. Because of a world synthetic fibre glut the international manufacturers have been offloading their surplus capacity at very low prices in the consuming countries which have no home producer, such as Hong Kong. The domino effect works full circle when British spinners and weavers, potential customers for the higher priced branded fibres, are driven out of business by cheap imports from Hong Kong.

The fibres glut must have hit Courtaulds hard since it has spent £12m. on huge new weaving sheds and many millions more on spinning capacity so that it might compete head on with cheap imports.

It is easy to blame the Government for Lancashire's present troubles but to realise the problems go far deeper. The world textile recession, poor home demand, a glut of synthetic fibres, the desire of mill owners to bang on despite losses—all have contributed to the industry's daunting problems.

MEN AND MATTERS

Multinationals on the move

The circular sent out this month to shareholders in the Patino Mining Corporation, telling them that the company intends to shift its headquarters from Canada to the Netherlands, is the first tangible result of the argument going on in Canada between multinational corporations based there and the Canadian Government.

The argument is over tax reforms scheduled to come into effect on January 1, 1972. Besides Patino, based in Toronto, the Hunter Douglas Corporation, of Montreal, has also said it is moving to the Netherlands. Massey-Ferguson and Alcan Aluminium, both of them much larger companies than Patino or Hunter Douglas, have told the Canadian Senate banking and commerce committee about the damage that the reforms could, in their view, do to them.

The reforms will mean that companies in Canada that depend largely on income from abroad will face higher taxes, and there may also be higher taxes when these companies send dividends to shareholders in foreign countries. Massey-Ferguson has told the Senate committee that its shares would become relatively less attractive to Canadians, and this could result in Massey ceasing to be controlled by Canadians and instead come under the control of foreign, presumably American, shareholders.

The bulk of Massey's income is from the U.S. and Europe, and Alcan is in a comparable position. Patino, in its circular, says that the new Canadian legislation "will impose a heavier tax burden on the company and its shareholders

on future income received from non-Canadian operations."

As Patino's main interests are now in companies based in Europe—for example, Consolidated Tin Smelters in the U.K.—it is shifting its assets, and headquarters, to its Netherlands subsidiary. A point of special interest to students of multinational corporations is that the Patino company, originally set up to take over the mining interests of the late Simon Patino, who developed the major tin mines of Bolivia, has been "resident" in Canada for less than 10 years. It shows how mobile, and how sensitive to the relative state of tax laws, such international companies can be.

Betting on wirebars

How good are the experts at predicting market prices? Each year, just after the London Metal Exchange annual dinner, London metal merchants Rudolph Wolf hold a special sweepstake to guess the price of copper in 3 months' time. The dinner was held late last week, and as usual, the experts have produced widely differing views, ranging (for wirebars) on January 21 from £350 to £550—the present price is about £425.

The Americans tended to favour the lower level, the British the higher. Mr. Fred Wolf, chairman of the Metal Exchange committee and last year's runner-up, has tipped \$450. Our Man in the Metal Markets has tipped a similar figure—\$439.50.

This sweepstake is by now a tradition, and not untypical of Metal Exchange men. Another feature of their annual dinner is betting on the length

of the speeches, won this year with a bet of 38½ minutes for the main speaker, the German banker Herr Abs.

In the copper price sweep, each participant puts up £1, winner takes all, making a prize of nearly £50. And you don't have to be an absolute professional to win it. Last year's winner was, it is true, the chairman of Rudolph Wolf Holdings—but he is Sir Charles Wheeler, not a metal broker at all, but former boss of the AEE electrical company.

The price of repentance

How far will a man go to save his conscience? A man who borrowed £5.50 from the Leeds Permanent Building Society, Fenchurch Street branch in 1904, and never repaid it, now wants to settle his debt. He has offered to settle it with interest, and has suggested 7½ per cent as a fair rate. Would the Leeds Permanent please work out how much he owed them on that basis?

They did, and the answer came out (depending on how you calculate it) at around £650. The Leeds Permanent is now waiting to see if the man's conscience is stricken to quite that extent.

makes its own shirts for the U.K. and Northern Ireland, and licenses companies elsewhere (including Eire) to make its shirts on a royalty basis. So normally, a shirt made in Eire is never sold in Ulster.

But now one of the Protestant Belfast newspapers, the *Loyalist News*, which encourages a boycott in Ulster on goods from Eire, has attacked Rael Brook as an embargo breaker, having found in Ulster a Rael Brook shirt made in Eire.

Mr. Jack Tyson, London merchandising director of Rael Brook, has worked out that sometimes, when demand in the U.K. is brisk, Rael Brook in the U.K. does bring in shirts from overseas, and has done so from Eire. These would not normally go to Northern Ireland, but the offending shirt seized on by the editor of *Loyalist News*, Mr. McKeague, was a "second" which went into a sales lot that somehow got to Belfast.

Tyson wrote to McKeague explaining all this, only to find the letter prominently displayed in *Loyalist News*, as proof that the trade embargo was working. As if this was not enough, the Rael Brook licensee in Eire was on the telephone the next morning, asking in embittered tones whether Rael Brook was taking sides in the Irish struggle. "You just can't win," says Tyson.

***!!**

Would Lord Hartwell please explain the meaning of the line which appeared last week in his newspaper, the *Daily Telegraph*, reading: "ge Ok Financial Times with bm bmm." Was the rest of the comment so unprintable?

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FINANCIAL TIMES SURVEY

U.K. BANKING

CONTENTS

End of a monetary era

By M. H. FISHER

President Nixon's announcement on August 15 of the formal inconvertibility of the dollar against gold and the imposition of a 10 per cent import surcharge marked the end of an era. It is perfectly true that the danger signals had been visible for some years previously. We tend to forget sometimes that the U.S. has had a balance-of-payments problem for more than a decade. In a sense one can argue that the death blow to the Bretton Woods system fell in March 1968, when the operations of the Gold Pool were ended and the two-tier gold market instituted.

But as in the case of so many condemned structures, repeated attempts were made to shore it up. The fear of the unknown was sufficiently great to persuade the monetary powers that makeshift attempts to deal with crises as they arose were preferable to a determined effort at fundamental reform. Talk there was plenty but the political will was lacking, notably in the U.S. where the Nixon administration maintained only that it was up to others to act to ease the strain on the dollar. Meantime, the Americans adopted a policy of benign neglect about their balance-of-payments problem.

In trying to assess the prospects now, it is important to remember that when President Nixon acted the compulsion was provided by the internal domestic situation and not by external pressures. The external part of the package appears to have been tacked on almost as an afterthought, though once the decision was taken it was clear that the surcharge and the discriminatory investment tax credit fitted in only too well with the overall objective. President Nixon, after all, when giving the grounds on which the surcharge was imposed, specifically cited the increase in U.S. jobs.

But if the old order is dead it is by no means obvious yet what the new order will look like, assuming that there is to be order. Last month's International Monetary Fund meeting generated an atmosphere of optimism. Mr. Connolly, the U.S. Treasury Secretary, while giving nothing of substance away did indicate that the U.S. position might not be as inflexible as it appeared when the Nixon measures were first announced. And on the long-term at any rate there seemed to be a considerable measure of agreement.

Barber plan

Mr. Anthony Barber, the Chancellor of the Exchequer, put forward a plan in Washington which commanded widespread support. Presumably he had made certain beforehand should come through a continued expansion of SDRs rather than from the payments

rency margins he reaffirmed his view that a fixed parity system was desirable. But he acknowledged that in future there was a need to ensure that all countries, including the U.S., would be able to change their parities with obstacles. Some of these, There may be a consensus thus on where we ought to be going but it is clear that the road will be arduous and beset with obstacles. Some of these,

FLOATING £

	£=Oct. 22 2.49	Percentage change since Aug. 13 +2.0	on par value +3.9
U.S. \$			
Can. \$	2.49	+1.9	-3.9
Dutch fl.	8.36	-0.1	-3.8
Belg. frs.	116.45	-3.0	-3.0
D. Mark	8.31	+1.4	-5.4
It. Lire	1,526	+1.6	+1.7
French frs.	13.75	+3.2	+3.2
Jap. yen	821	-5.0	-5.0
Swiss frs.	9.91	+1.0	+1.2

Reuters revaluation index of the ten key non dollar currencies against the U.S. \$ is 7.3 per cent.
† Convertible. ‡ Commercial.

more easily. He suggested that such as the question of a new currency parities should be official gold price, are more in expressed in terms of SDRs the nature of psychological rather than the dollar and that hang-ups from the days of old. over a period of time SDRs But others are truly for- should supplant both the dollar midable. because while the and the pound as the main problems to be resolved are reserve asset. Finally, the monetary they do involve future growth of world reserves fundamental political issues. This becomes immediately ap- parent if one merely looks at the payments the American demands: for a

realignment of currencies, a level which still left them with some bargaining power. Even the Germans, who, on anti-inflationary grounds, had been quite happy earlier this year to see a substantial appreciation of the D-Mark have been showing increasing concern at the threat of a recession and have been intervening much more vigorously in the foreign exchange market in recent weeks.

What this means is nothing less than a basic redefinition of the hitherto accepted relationship between the U.S. and Europe on the one hand, between the U.S. and Japan on the other. If one adds to this the inability of the Germans and the French to agree which has so far prevented the emergence of a common line among the EEC and the obvious internal politico-economic consequences of any parity changes the magnitude of the difficulties becomes all too clear.

In an ideal world of course the realignment problem would have been resolved by allowing the major currencies to float freely for a while in order to establish realistic parities. Once this had been done the discussions on the other issues raised by the Americans could have proceeded in a much better climate. And provided greater flexibility had, as Mr. Barber suggested, been built into the system, it would in theory have been easy to return reasonably quickly to some sort of settled order.

In the event and wholly predictably, those countries which were prepared to float at all—as against the French who went in for a dual system—were nonetheless determined to hold the appreciation of their currencies against the dollar to a

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the election approaches the harder it will be for the American administration to lift the surcharge popular with industries and labour unions which have been under pressure from foreign competition. This is true all the more when the President is in the process of imposing the most complete set of price and wage controls ever seen in the U.S. in peacetime.

Even assuming that protectionist pressures, present not only in the U.S., can be contained, the problem of first agreeing on the size of the adjustment needed to deal with the U.S. deficit and then apportioning the burden of that adjustment among other countries is considerable. It is compounded by the American insistence that the whole of the adjustment should come on the current account, allowing a continuing and substantial U.S. capital outflow. Why, many countries ask, should we bring sacrifices, while allowing the Americans to buy up our industries out of the proceeds?

Nonetheless it would be wrong to be over-pessimistic about the chances of an agreement. The reason for this is quite simply that by now there is a general recognition of the danger that the hard-fought advances which have been made throughout the post-war era towards a freer world trade and payments system are now in jeopardy.

World risks

Not only the rules established over the years through the IMF-GATT system are now at risk but also the future of world trade. There is not merely the danger of growing protectionism which is a very real one; there are indications that trade, particularly in heavy capital goods with long delivery dates, is already being affected by the uncertainty in currency markets. Thus the main hope for a return to more orderly conditions is that however difficult it may be to reach an agreed settlement the alternative of failure poses major economic and political risks for all countries.

Timetable tight

Against that, however, the timetable is tight, for the nearer

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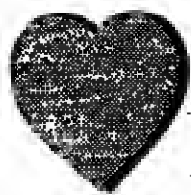
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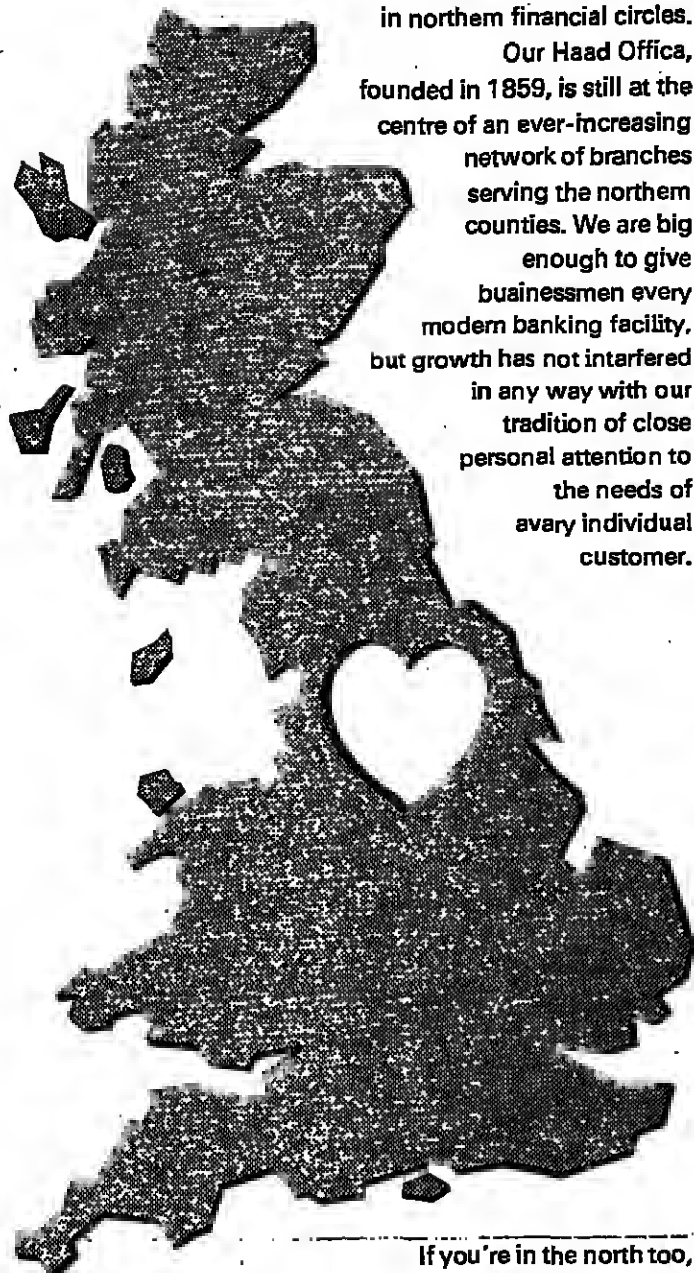




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U.K. BANKING II

Jobs oust prices in economic priorities

By ROBERT COLLIN

The collapse of an accustomed relationship between the level of business activity and the rate of inflation, which leaves prices rising fast even when production is stagnant and unemployment high, is not a phenomenon peculiar to the U.K. It first became a cause of major political concern in the U.S., and it is not unreasonable to assume that the continuing U.S. payments deficit, together with successive attempts to ignore or control it, has been a means of transmitting the same concern to other countries.

But the U.K. has long been used to combining a relatively low rate of economic growth with a relatively rapid pace of inflation and has been hit correspondingly hard by the change in circumstances. The measures which our own Governments have taken independently have not made the situation easier: one has only to instance their blowing first hotter and then colder on the control of prices and incomes; their long refusal to devalue followed by a devaluation which led first to huge increases in taxation and severe tightening of credit and then to huge cuts and a major easing to rectify the consequences; and the almost light-hearted introduction of fundamental alterations in the tax system.

Swollen reserves

It is not altogether surprising that the principal components of economic activity have taken to fluctuating on a scale not experienced since the last war and that the business of forecasting and regulating the behaviour of the economy in the short-term has become much more difficult.

Not many people can have foreseen a few years ago, for example, a situation in which the U.K. monetary authorities would be forced to take a leaf out of the German book and actively discourage foreign short-term money—even after massive advance repayment of debt and successive reductions in Bank Rate—from flooding into London and swelling the reserve. This movement is admittedly the reverse of a flight from the dollar, but it would not be so pronounced were not our own balance of payments on current account so embarrassingly strong: the surplus this year is likely to be of the order of £600-£800m. The trade figures for the last couple of months suggest an even higher figure, but these will probably turn out to have been distorted by an abnormally high rate of export shipments to the U.S. in anticipation of the East Coast dock strike.

What is more important, from the point of view of those who are negotiating in the Group of Ten about alterations of exchange parities against the dollar, is that any surplus actually achieved in 1971 will greatly

exaggerate the underlying strength of the U.K. balance of payments—not to mention the fact that a substantial surplus will be needed in any case to meet the foreign exchange cost of joining the EEC—because it will have been achieved at the cost of running the economy well below capacity. Last month's sharp rise in imports of manufactures, following the suspension of EEP restrictions, is a first taste of what will inevitably happen as expansion proceeds. It remains to be seen how much the U.K. negotiators can get the underlying trend taken into account in the general eagerness to see the U.S. import surcharge removed as soon as possible.

Frame of mind

The balance of payments is not for once, however, a cause of immediate anxiety to the Government; the combination of sharply rising prices with high unemployment is a cause—as public opinion polls and by-election results both demonstrate. The acceleration of the wage-price spiral is due to a complex of factors which includes the Labour Government's experiments (suddenly dropped with the attempt to reform trade union law) in prices and incomes policy; devaluation, with the higher prices and taxes which this brought about; succeeding attempts by industry and the service trades (undoubtedly helped by decimation) to restore profit margins; recent increases in the price of some imports, especially of foodstuffs; and, to sum up a complicated situation in a trite phrase, the development of an inflationary frame of mind.

The Conservative Government, though originally opposed to direct intervention on the Labour model, has already used its influence to hold up price increases demanded by the nationalised industries (thereby weakening their financial strength and efficiency) and has welcomed the initiative taken by the Confederation of British Industry in recommending its

members to limit price increases to 5 per cent. between mid-1971 and mid-1972. The volte-face of the Nixon Administration suggests that Mr. Heath, too, may move closer towards intervention as the next general election draws nearer. In the meantime, wholesale prices have fallen slightly, retail prices seem to be levelling out at an increase over last year of about 10 per cent., and influential unions are still putting in consciously absurd claims for effective wage increases of up to 40 per cent. The bargaining atmosphere has not been improved by the quarrel between Government and trade unions about the Industrial Relations Act nor by the prospect of entry into the EEC, which is popularly regarded as another means of burdening ordinary people with a higher cost of living.

But if inflation is still a serious political problem, unemployment has become more important still. Nobody—either the politicians or their economic advisers—expected that the rise would be so sharp or that firms which had clung to their scarce skilled labour in previous recessions would now declare so much of it redundant.

The figure of "a million" unemployed which may well appear in the headlines this winter is bad enough. Worse, for those who look into the small print, is the analysis of the present unemployment situation by area, sex, age and duration: the number of middle-aged and older men in the development areas who have been unemployed so long as to be virtually unemployable, is steadily increasing. Local unemployment is a social rather than a short-term economic problem and its solution may require the creation of an economics department, like the late D.E.A., capable of standing up to the Treasury.

The present Government, at any rate, having chosen while inflation was still proceeding at a rapid pace to reflate demand through tax cuts, credit relaxa-

tion and an increase in social security benefits, is apparently convinced that further measures of general reflation would have little immediate impact on regional employment but might make the inflationary problem still more intractable. It is moving towards selective action and has already stepped up expenditure on public works in the areas where unemployment is highest.

But a more equal spread of prosperity through the country means an effective devaluation of poor areas against the rich—not so much the provision of subsidies for new industries, which tend to be capital-intensive, as the subsidisation of wages. The Conservatives, however, are pledged to phase out the regional employment premium gradually and it would probably not be permitted under the rules of the EEC, though Community policy about

WHOLLY UNEMPLOYED: GREAT BRITAIN: DURATION ANALYSIS: AUGUST 9, 1971

Duration in weeks	Men 18 years and over	Boys under 18 years	Women 18 years and over	Girls under 18 years	Total
One or less	41,974	10,267	9,740	6,131	68,112
Over 1, to 2	35,626	10,117	7,972	5,830	59,545
Up to 2	77,600	20,384	17,712	11,961	127,657
Over 2, to 3	30,517	12,653	6,848	7,834	57,852
Over 3, to 4	27,959	7,742	6,169	4,443	46,313
Over 4, to 5	58,176	20,595	13,017	12,297	104,085
Over 5, to 6	27,072	3,336	5,785	1,961	38,154
Over 6, to 7	63,788	5,383	12,008	2,855	84,034
Over 7, to 8	90,860	8,719	17,788	4,916	122,283
Over 8, to 9	390,580	11,996	51,859	6,280	460,715
Total	617,516	61,694	100,381	35,454	815,045
Up to 3—per cent.	36.7	30.6	48.3	32.3	36.5
Over 3—per cent.	63.3	19.4	51.7	17.7	63.5

assistance to development areas is in a state of flux.

These are long-term questions which the unexpectedly sharp rise in unemployment has made topical and which the Government, even at this stage of its life, cannot afford to ignore. To meet the short-term situation, Mr. Barber has administered what is, by past standards, a hefty dose of reflation. The first results of this have already appeared, not only in the latest CBI survey (which finds that businessmen, though still planning to invest less and reduce their labour force, are more optimistic about the general outlook) but in the upsurge of consumer spending on cars and household durables which followed the suspension of HP restrictions. The Government's aim is to get the economy growing at a rate of 4.4 per cent.

between the first halves of 1971 and 1972: its ability to achieve and maintain such a rate of growth—and Mr. Heath told his Party Conference that "we stand now on the threshold of a period of growth and prosperity unparalleled since the war"—will depend largely on what happens in the world outside.

We are now moving over to a new and untried system of credit control. We still have major changes in taxation to introduce in the event of joining the EEC. But the point at which the period immediately ahead differs most from what we have known in the years since the war is that the international monetary system has temporarily broken down. Nobody knows whether it can be repaired without damage to world trade.

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Rating the blue chips

By HAMISH McRAE
Deputy Editor, The Banker

Following the Tory Government's "lame duck" policy, the City has this year suffered a number of blows to its pride and pocket, the three most notable being Rolls-Royce, Upper Clyde, and the Mersey docks. At the time, predictably enough, there was immediate concern for other potential candidates for bankruptcy—and an understandable soul-searching into the reasons why such troubles should take the City unawares.

But now that the shock has passed the question is to whether these events have had any long-term effect. The City has certainly recovered self-confidence in its ability to assess credit risks, but have any lasting lessons been learnt? Is there anything to stop the situation occurring again? An immediate impression is no. Ask any banker in the City whether the Rolls-Royce affair has affected his bank's assessment of credit risks and he will almost certainly deny it. Rolls—or Upper Clyde or Mersey docks—was a special situation. He may acknowledge that the City was slow to respond to the new Government's attitude to lame ducks. But both Rolls and UCS give him a stick to beat the previous Government with. The City, by implication, is absolved from blame.

Closer scrutiny

However if one inquires a little further it is quite evident that there has been a change in the last few months. Quite apart from the immediate scrutiny that merchant banks subjected their outstanding acceptances to, it is now apparent that the clearing banks are asking for more detailed information from their customers—in particular looking at cash flow projections. Balance-sheets are recognised as being only a photograph of a company's financial position, a photograph that may be misleading, and one which may be anything up to 18 months out of date. One bank has even set up a department that, among other things, educates companies to provide the bank with proper financial information.

What is wrong, however, is to link the growing sophistication of the clearing banks in the ways they look at company accounts with the fact that two of them lost some £15m. over Rolls-Royce. In this sense the immediate City reaction is right.

the City has shrugged off the affair. Thus Lazard's involvement in the Rolls-Royce affair is regarded as "there but for the grace of God..." situation. This despite the fact that the bank had provided Lord Kindersley as chairman of Rolls (he was in fact chairman at the time the Lockheed contract was signed) to look after the City's interest there.

The best explanation of the change in the way banks are looking at company accounts is quite different. Expressed generally, banks in Britain have been moving closer to the U.S. pattern of credit assessment: away from the idea that the assets of a company are the important security against its borrowings and towards the view that it is the company's ability to generate earnings over say the next five years that must be studied.

This movement has been going on now for several years, limited by conservatism on the part of some bankers and by the fact that many companies, particularly smaller ones, are still not able to provide the

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U.K. BANKING III

Credit controls new-style

By MICHAEL BLANDEN

The idea of undertaking a fundamental change in the Government's techniques of controlling lending has been considered for quite some time before the Bank of England produced its revolutionary document "Competition and Credit Control" last May. The subject had been discussed against a background of growing discontent among the banks and other lenders affected by the battery of controls built up during the years of credit squeeze, while the authorities on their side had shown themselves increasingly aware of the drawbacks of quantitative restrictions on lending.

The new system, announced in its final form in mid-September, answers most of the criticisms which were applied to the previous technique with its rigid ceilings on lending by the banks and other big institutions. The main complaints about the ceilings had come from the banks, which had been most seriously affected over the longest period of time.

At the height of the credit squeeze, when the banks were being asked to cut back their lending quite sharply, it was the problem of putting the Government's requests into action which caused most concern. Public warnings to the banks by the Bank of England were watched on the other side by the argument that the demands of monetary policy placed an almost impossible burden on the banks, with the danger that they could be put in the position of having to go back on arrangements already agreed with customers in order to keep their lending at the required level.

At disadvantage

Moreover, the banks had felt a ceiling system put them at a disadvantage against their lending institutions, even though the coverage of the controls had been broadened to include in some of their competitors. In particular, the fact was made that the banks, as well as the general controls, were subjected to special cash and liquidity requirements and to special deposits. The banks have become increasingly conscious of this problem following the development of their profit-orientated outlook and the disclosure of their true figures.

The most telling criticism of credit controls, however, which was recognised by the authorities as well as the banks and other lenders, was the stultifying effect they had on the development of the finance business. In their nature, the controls inhibited the development of competition among the lending institutions of all types, preventing those subjected to them from achieving any significant growth and distorting the development of ideas and activities.

Meanwhile, the further set of controls imposed on the hire purchase business by the official arrangements on initial payments and terms had become increasingly difficult to make effective as the personal loan business moved more and more to the hire-purchase agreement. Though under voluntary agreement the major banks and finance houses were meant

The new arrangements for the control of credit in the U.K. came into effect on September 18. Some modifications were made to the original proposals as a result of the discussions between the banks and the Bank of England. But the basic points of the new policy remain:

- 1) the end of quantitative ceilings on lending, coupled with the end of the agreements among the clearing banks on deposit and minimum lending rates;
- 2) banks to maintain day by day a uniform minimum reserve ratio of 12 per cent. of eligible liabilities;
- 3) special deposits may be called from time to time on a uniform basis.

Eligible liabilities are defined as the sterling deposit liabilities of the banking system as a whole, excluding deposits having an original maturity of over two years, plus any sterling resources obtained by switching foreign currencies into sterling. Inter-bank transactions and sterling certificates of deposit (both held and issued) will be taken into the calculation of individual banks' liabilities on a net basis, irrespective of term. Adjustments will be made in respect of transit items.

Eligible reserve assets will comprise balances with the Bank of England (other than Special Deposits), British Government and

to observe parallel rules on personal loans, by the time the finance houses made their unilateral step to abandon this arrangement in June (before terms controls were lifted in the July mini-Budget) it was recognised that this control had become less than completely effective.

At the same time, the other restraint on banking competition, the "cartel" agreement among the clearing banks on deposit and minimum lending rates, had been under consideration for some months.

By the time the chairman of the big banks came to make their annual statements to shareholders early this year, therefore, the ground had already been prepared for the later changes. Their comments at the time, on the desirability of removing what Mr. John Thomson of Barclays called "the straitjacket in which we are confined" anticipated the essence of the change outlined by Mr. Anthony Barber in his Budget speech in March and filled in in detail by the Bank's May paper.

The essential elements of the new system set out then and now in operation are designed, as the Bank made clear, to permit free competition in the credit business while at the same time enabling the authorities to keep a grip on the overall level of lending. They include chiefly the end of the quantitative form of control on lending, paralleled by the end of the banks' own restrictive agreements on interest rates.

Strictly defined

Control is now to be based on the establishment of a minimum fixed ratio of defined liabilities to be held by all banks and by the large deposit-taking instalment credit houses in a range of strictly defined reserve assets. On top of this, the authorities have the power to keep lending in check when necessary by using the mechanism of calls to special deposits, capable of neutralising whatever proportion of the institutions' funds is required.

SUMMARY

Northern Ireland Government Treasury bills, company tax reserve certificates, money at call with the London money market, British Government stocks with one year or less to final maturity, local authority bills eligible for rediscount at the Bank of England and (up to a maximum of 2 per cent. of eligible liabilities) commercial bills eligible for rediscount at the Bank of England.

Individual banks whose holdings of reserve assets have hitherto been well below the prescribed ratio have been given the opportunity of agreeing with the Bank appropriate transitional periods (not extending beyond the end of the year) during which their reserve asset holdings may be built up gradually to the prescribed level.

In all essentials the scheme for finance houses closely follows that for the banks. Eligible liabilities, as for the banks, will exclude deposits having an original maturity of over two years; however, as the houses remain outside the banking system amounts borrowed from banks will also be excluded, so that the liability to hold reserve assets and make Special Deposits is not applied twice to the same funds. The required minimum reserve asset ratio will be 10 per cent. instead of 12 per cent., but the definition of eligible reserve assets will be the same.

An essential element of the new system is that credit should be rationed basically by its price

—the rate of interest—rather than by the more arbitrary techniques of direction and control used under the ceiling system. A greater flexibility and volatility of interest rates is a necessary part of this concept; and in support of the new scheme steps have also been taken to increase competition in the money market and to allow the gilt-edged market—an important element in the structure of the banks' assets—to fluctuate more freely.

Basic framework

These basic elements of the new scheme were set out in the original paper and have been changed very little as a result of the further paper giving details of the new system in September. For all the lengthy discussions which went on between the banks and the authorities in the intervening period, the basic framework had been fixed already.

Both the banks and the finance houses have indicated their concern about some aspects of the system. The banks gained one modest concession, for example, getting company tax reserve certificates included in the assets eligible for inclusion in their 12 per cent. reserve ratio. But they were unable to move the Bank of England on two other points which they felt to be important, both their cash in tills and the part of their fixed rate lending for exports and shipbuilding which is refinanced at the Bank are still excluded from reserve ratios, giving them what they regard as a continuing competitive disadvantage against non-bank competitors.

The finance houses, again, are less than completely happy with having to find parallel reserve ratios, even though the Finance Houses Association managed to get the ratio for participating houses knocked down to 10 per cent. with a year's grace. It was as a result of this that some of the big houses, including UDT and

sion of lending to the industrial and commercial sector.

So far, however, the new system is still in its transitional stage. The full impact of the new competitive climate can hardly be assessed until the system has worked itself in, and until the banks feel the urge to undertake a more obviously active competition on the deposit side than they have so far attempted.

The real test will come after the competition has had time to develop and the banks and other lenders have begun more active bidding for money, and particularly when the authorities next feel the need to put some restraints on lending. From the point of view of the banks in particular, the most important aspect of the new system is less the freedom it offers to lend now than the uniformity of treatment it promises for all lending institutions under squeeze conditions.

It is this which offers them the long-term incentive to undertake new developments of their business, in the confidence that they will not be handicapped and that their efforts may be reflected in their profits. On this score, the workings of the system will be important. There are, for example, some areas of doubt remaining from the original paper: these include the suggestion in "Competition and Credit Control" that the authorities might continue to offer qualitative guidance on lending, and the possibility of restrictions on bank competition for funds if it appears to pose a threat to the building societies. There will also be a major test for the new policy towards the gilt-edged market in these circumstances since any attempt to restrain lending is under the

Barclays' recent move to cut new system likely to imply sub-lending rates was designed chiefly to encourage the expansion of the squeeze is to be effective.

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Blue chips—(Cont'd)

used from previous page likely to be a major feature of any data. But in recent British banking over the next five years.

For at last British banks have not only begun to like this: while bank lending has been limited by ceilings clearing banks could not transfer loans from the parent banks (which lent on overdraft) to the subsidiaries (which lent for fixed periods). They could in theory have made loans for fixed periods through the parent and indeed they did in the case of the way banks shipbuilding and export credits, their customers as credit and personal loans. But they did the new credit controls were limited by the fact that they appeared obscure. But it is the overwhelming bulk of parent bank deposits were withdrawn of the overdraft able on demand or at seven days' notice. In theory, there-

fore, their loans had also to be repayable on demand. Hence the attraction of the overdraft.

Now however banks, under pressure to deliver profits, are anxious to transfer as much lending as possible into higher-priced term loans. The overdraft will remain for fluctuating borrowings, but the aim of the major banks is to shift the hard core of overdrafts—the one that in effect are providing the long-term capital of the company concerned—into term loans. They may have to wait until the next credit squeeze before they can persuade their customers to do so but this is their intention.

Emphasis shifted

In practice, a term-loan may be little different from a rolled-over overdraft. It does, however, involve the bank in making a commitment to lend for three, five, seven years, perhaps longer. It therefore wants to be sure not only of the company's asset position to-day but also of its projected earnings over the life of the loan. Hence the shift in emphasis from balance-sheet to cash flow.

Thus, though no one will openly attribute the tightening-up of the conditions on which banks lend funds to the recent failures it is just possible that the City is putting its system of credit assessment on to a sounder basis all the same. Whether this will give better warning of the next serious bankruptcy is another matter. But one thing is sure: banks will resist strongly any future governmental efforts to get them to lend against their better judgment. And they will see they have the ammunition to back their resistance.



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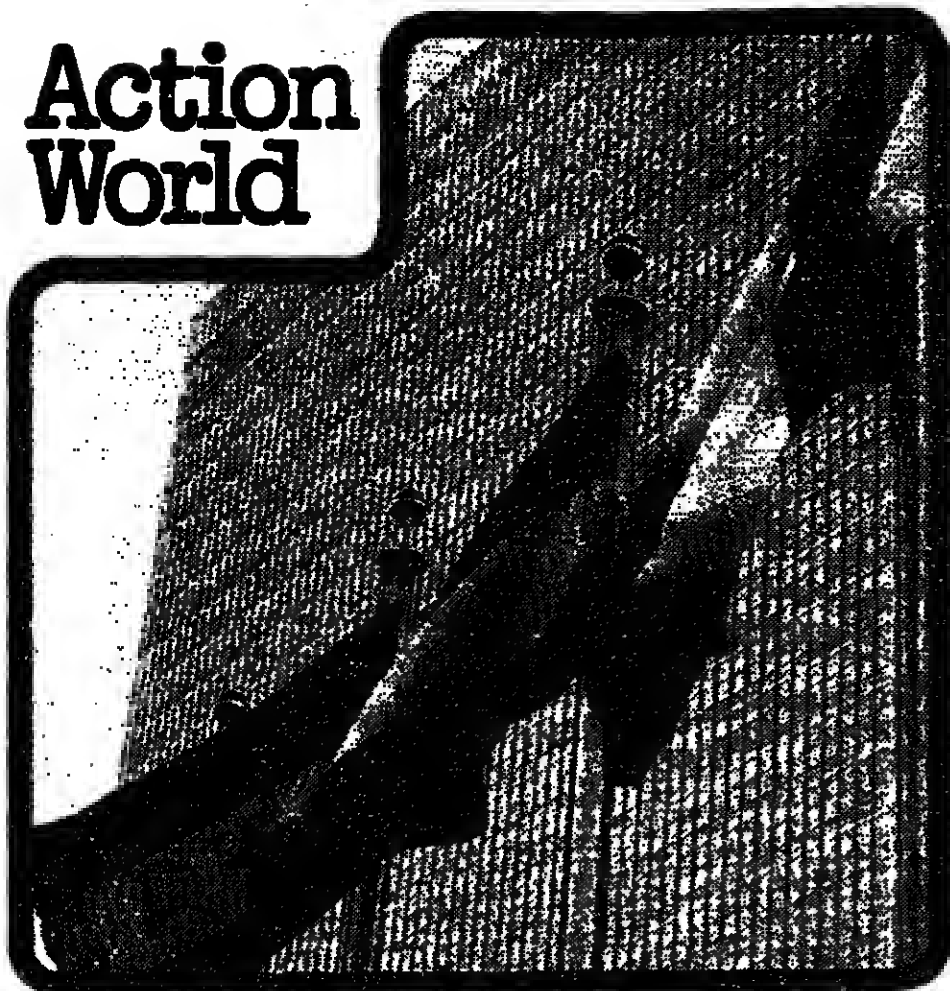
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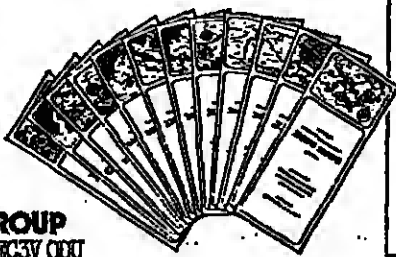
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U.K. BANKING IV

The borrower comes in for increased attention

By MICHAEL BLANDEN

The decision by Barclays to reduce the cost of its overdraft finance only a fortnight after the new era of free competition in banking came fully into effect was in some ways typical of the present situation in banking. For various reasons, connected both with the historical development of banking and with current circumstances, it has been the borrower rather than the depositor or other lender who has, over the past few months, been in the forefront of the bankers' thoughts.

To a degree it is not really possible to separate the two sides of a bank's activities. Taking in deposits and lending money are both essential parts of the whole package which the bank is able to offer its customers. In this sense, Barclays' move - and the whole trend towards making credit more easily available, particularly to the personal customer - can also be seen as an effort, not merely to lend more money, but generally to bring in more customers. Barclays itself is aware that in cutting its deposit rate in line with the reduction in lending rates it is taking a commercial risk on being able to attract enough funds to support its lending. But it points out that by lending more it will be creating more deposits at the same time.

Nevertheless, it has been the borrower who has been particularly favoured, largely as a result of the new rules introduced by the Government for controlling lending.

Developments on the consumer side have for fairly obvious reasons received the greatest amount of publicity, and anticipated the implementation of the new credit rules by some months. Encouraged

initially by a rather less restrictive ceiling introduced at Budget time, and then by the promise of release altogether from ceiling controls, the banks rapidly developed their consumer lending packages to increase a part of their lending which they all felt had been particularly and unfairly restricted during the years of credit squeeze.

Basic technique

The traditional overdraft form of finance remains the basic lending technique used by the banks, and is still available as the normal form of secured lending. Lloyds, moreover, has stood out from the trend by tending to stick closer to this form of finance. The major development, however, has been the refurbishing and publicising, to considerable effect, of the personal loan schemes which the banks first brought in over a decade ago but which had been held back during the squeeze years. With fixed rates, fixed terms, unsecured and usually incorporating life assurance provisions, this formula has provided a main vehicle for the recent development of consumer lending.

Part of the attraction of the personal loan to the banks is undoubtedly the rather better interest rate it offers them; quoted on a flat basis, rates normally work out - on a true basis at perhaps 3 or 4 per cent over the normal individual overdraft rates. But the formula itself is also an attraction, offering a technique well suited to the extension of lending outside the relatively small group of people accustomed to the traditional banking methods, and to the offering of loans to non-bank customers as Barclays, in a

small way so far, has already started to do. The refurbishing of the Barclays personal loan scheme, closely followed by the Midland as well as the Co-op and other banks, brought higher individual ceilings for personal loans and longer terms which have already had a marked impact on lending. At the same time, other relatively new aspects of consumer lending are being developed. One type falls under the general heading of revolving credit. The "instant credit" account brought in by the Co-op in May is in some ways typical, offering a fixed credit limit geared to agreed monthly repayments, enabling the customer to make use of the facility up to the limit at any time at an interest rate of 1½ per cent a month. This is paralleled, for example, by the facilities offered by the First National City Bank through its National City Trust operation.

The Barclaycard, developed increasingly as a credit instrument, in effect offers a similar service at similar cost. The other three big banks, NatWest, Lloyds and Midland have this year announced their intention of bringing in a joint card as a rival to Barclays, with the express intention of using it as an instrument for providing consumer credit, and with the present situation it is likely they will try to accelerate its introduction to take full advantage of the new lending freedom.

The other major trend which has become evident is the move towards longer term lending by the banks, both for individual and corporate customers. Medium term lending, as Midland pointed out immediately after the new credit controls

Under the pressure of profits disclosure, the banks generally had already been taking action to rationalise their industrial lending; in particular, to persuade companies which had persistently maintained a substantial amount of "hard-core" borrowing to fund their capital (or to pay a more appropriate interest rate than overdraft rate for these borrowing facilities). With the new freedom, the industrial side of the banks' lending operations will come in for a process of improving the packaging and the service provided parallel with the developments on the consumer side.

NatWest, for example, brought in last April its special business development loan scheme providing finance for small- to medium-sized businesses. Barclays, again, has announced extended facilities for medium-term lending, leasing and factoring for industrial customers. The trend will be increasingly towards the provision by the banks of a whole range of lending services including the overdraft and other specialised forms of credit and taking in instalment credit, capable of being tailored to the individual needs of industrial customers. The package of lending services available on top of the basic overdraft and loan facilities was summarised by Mr. Alex Dibbs, deputy chief executive of NatWest, at the beginning of October. They include medium-term mortgage finance, finance for property improvements, personal loans for consumer spending, business development loans plus the facilities available in this case from the bank's own substantial instalment credit subsidiary.

The trend will therefore be towards the further development of the range of lending techniques available, and their presentation in new forms to customers. Immediately, also the effect of the new situation has been, following the Barclays lead, to introduce the promise of a lower cost of bank borrowing.

Flush period

In the longer term, however, this may be contradicted. The situation at present can be regarded as in several ways exceptional. The banks have been let off the leash at a time when they have substantial spare funds available for lending, with the result that their first concern has been to get the money moving out to customers. They are aware, however, that the superabundance of funds is unlikely to last, and the banks, while pushing their lending, are also getting prepared for a time when it will be necessary to go out and compete in the deposit market for money in order to sustain their growth.

For a time, they may be prepared to see their profit margins temporarily reduced in the interests of gaining new business, but in the longer run the pressure of interest rates seems likely to be upwards from their historic levels rather than downwards. "Bank credit in the traditional overdraft form, has normally been cheap. It may be less so in future; this, moreover, would be in tune with the essence of the new credit control system, which lays the emphasis on rationing credit by price - the rate of interest - rather than by arbitrary rules. The result of the new situation may be better service for bank customers, but it may also mean in the long term, as the credit market particularly for the consumer becomes less fragmented, that the cost of borrowing from the banks will be relatively higher.

London's future role in Europe

By KENNETH GOODING

Whether or not Britain joins the Common Market there is no doubt that the U.K. banks will play an increasingly important role within the EEC. That is the view of most British bankers, who appear generally optimistic about the prospects in Europe. But should they be? That is the question which becomes even more relevant with the arrival of a report on banking developments in France, Belgium, Holland and Germany in the context of the evolution of the EEC.

The report, by four British bankers, discusses, for example, the possibility of London becoming the financial centre of an enlarged Common Market. The bankers point out that much will depend on the form which any future common currency might take and the way in which the infrastructure of the EEC develops - in particular, the rules for capital movements will be of great importance.

They then give this warning: "The danger exists, from the British point of view, however, that London will lose out to its European competitors and it is one that should not be overlooked."

Filling in the background, the report maintains that at present London "by virtue of its skills, broad and flexible markets and its position at the centre of the Euro-dollar market, is still the most important financial centre in Europe, perhaps in the world." However, other EEC centres are developing rapidly and some may one day seriously challenge London. "Much of London's strength lies in its capital market - but if a central issues Committee is established, which lays down a code of rules for the capital markets of Europe as a whole, this may inhibit London's traditional flexibility and as a result it may well lose much of its present competitive advantage," the report declares.

As far as Paris is concerned, the report maintains that de Gaulle's plans to establish it as the financial heart of the Common Market failed largely because of the strict control which is exercised by the Government institutions such as the Ministère de Finance on the whole French financial system. "It was generally agreed both in Paris and abroad that unless a much greater freedom is permitted to the interaction of normal market forces, Paris will continue to play a relatively minor role as an international centre."

"As one American banker put it: 'In France you may only do those things which have been specifically permitted by the regulations - not a climate within which much can be achieved. If you don't speak French perfectly you might as well go home!'"

The bankers who produced the report were Mr. Jonathan Davies, Mr. Michael Hoare, Mr. David Poole and Mr. Peter Readman. The paper contains the findings of a research project undertaken in the spring of this year by the group at INSEAD, the European Institute of Business Administration.

tute of Business Administration in Fontainebleau - their objective was to find out as much as possible about the development of banking in Europe in the four months available. They were able to discuss the subject with directors and chief executives of some of the leading banks in Europe. "The intention was to obtain at first hand the views of those directly concerned rather than merely relying on previously published material," they state. Some financial support for the project came from Samuel Montagu while the cost of printing the report and circulating it among the banking community was borne by Charter Consolidated.

Other centres

In their examination of London's future role they examined the claims put forward in support of Paris, Brussels, Amsterdam and Frankfurt as possible financial centres for the EEC.

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Because of its position as the administrative centre of the EEC, Brussels finds more supporters who point out that many international corporations have established themselves there and maintain that where industry goes, so must banking. However, the report adds: "The narrow nature of the local markets will prove an insurmountable block unless rapid developments occur in the near future." Furthermore, it is said the other member States - and particularly France - would be unwilling to see a further concentration of EEC power functions in Brussels and would tend to support moves to inhibit such a trend."

The case for Amsterdam includes its well developed local markets which have "many of the Anglo-Saxon characteristics of flexibility, breadth and range." Once again there are many international companies based there. But in international terms Amsterdam is small and the feeling is that it will build on its close relationship with London and develop into a powerful regional centre for Europe - not THE centre itself.

Finally, there is Frankfurt, which only recently emerged as the centre for Germany itself. Frankfurt is small but one of the most significant features in its favour is the strength of the Deutsche Mark and its growing use as an international currency with many reserve characteristics. But the report points out that it is not necessarily the case that the nationality of a currency determines the siting of its market, as the Eurodollar would seem to indicate.

"What matters is the size, range, flexibility and placing power of the financial centre. On these grounds it is hard to see that London will be overtaken," it concludes.

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U.K. BANKING V

How much on your money

By MICHAEL BLANDEN

A better deal for savers was one of the main arguments of the proponents of ending the agreement among the clearing banks which fixed the maximum rate of interest on deposit accounts. Now that the agreement has actually ended, there was little initial sign that the small depositor using this bank facility would be getting substantially more for his money in the new competitive climate of banking. Indeed, one major move affecting the small customer holding money on the traditional seven-day deposit terms with the banks has been in the other direction, with the cut in the interest rate to 2½ per cent. which Barclays brought in at the same time as its reduced base rate.

For most depositors, unless they are able to offer the banks substantial amounts of money, the return they are able to gain on these terms remains a modest 3 per cent. At this level, in fact, they are little better off putting their money on deposit account than they would be keeping it on current account—provided they carry out enough transactions to justify it—where they would be likely to get a notional allowance on their balance at roughly the same level to offset against their charges.

The rate of interest, however, is plainly not the only factor which influences bank customers, including many companies as well as individuals, to keep money on deposit. Under the old regime, the deposit rate was fixed at 2 per cent. under the Bank Rate, a level which normally would not compete directly with returns available on other savings outlets. But

schemes for particular types of deposit. Barclays, when cutting its deposit rate, left untouched the rate of 4½ per cent. it offers on its special savings scheme up to £250. And it is in this area that the banks may look for new developments.

The general package which the banks offer to attract and retain customers will include schemes which provide better interest rates for money committed for a fixed period of time, or for a regular weekly or monthly amount. There may be further refinements to the savings plans, on the lines perhaps of the Royal Bank of Scotland's scheme recently introduced offering linked loan facilities with a regular savings plan.

The area in which the banks have been putting their main immediate effort is the large deposits on the scale which Midland was trying to attract with its increased deposit rates. It is an area where, as Mr. Leonard Mather of the Midland pointed out, the banks are already thoroughly accustomed to acute competition.

This is money, in lumps of £10,000 upwards, which is sensitive to variations in interest rates. Usually through specially established subsidiaries, the clearing banks have already been dealing in this type of funds, taking in large deposits for fixed periods of normally a month upwards at market rates. It is an area where all the major financial organisations of the City, foreign as well as U.K. banks and other borrowers, are

anxious to keep a substantial interest.

Midland's move to co-ordinate its deposit taking activities through its newly established money market division (based on the previous Midland Bank Finance Corporation operation), reflected particularly this aim. It was interesting too, that Midland brought the sum of money it is prepared to consider for money market treatment down to £10,000 from the £25,000 which had previously been normal, a move in which it was accompanied by NatWest.

Minimum lowered

The implication of these developments should be that competition among the big banks, and between them and their rivals, will be more intense. The trend suggests that as competition develops, it will be increasingly easy and common for a bank customer to be able to request, or to be positively offered, special terms for his funds, as the banks become more and more flexible in their approach to seeking deposits.

It is in this direction that the major impact of the new freedom in banking is likely to be felt in interest rates. It implies that the money and capital markets generally may be subjected to wider and more frequent swings in rates and prices as the demand for funds changes. If the rationing of bank credit is to rely more in the future on the rate of interest, then it is in the logic of the situation that the rates the banks pay should equally vary much more closely with their needs.

This is most obviously important in the context of the gilt-edged market, where the new credit control policy is recognised to imply a greater volatility of prices. So far, the new policy towards this market has not been tested, with the strong demand for Government securities which has been in evidence this year, the withdrawal of official support for long term gilt-edged stocks has not been a factor of prime importance.

The new rules have already had one effect in the money markets, however, in the reassessment of the various types of security and the relative rise in the value of those which count towards the banks' reserve asset ratios. The full test will come when the authorities find it necessary to put into effect the provisions they have made for keeping bank credit in check.

Test of nerves

The policy of limiting official intervention in the gilt-edged market is an essential part of the new credit control system. It may provide a test of nerves for the authorities the next time credit is put under restraint; but gilt-edged prices have in that situation to be allowed to fall to their natural level, and interest rates to rise to the level which will keep borrowing at the rate which the authorities consider appropriate. In these ways, the new techniques of credit control, and the greater freedom of banking competition they are designed to encourage, are likely to be the most important influence on the whole shape of the sterling money markets over the next few years.

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Plenty of funds for advances

By WILLIAM KEEGAN

If there is any correlation in such circumstances. But the fact that both the banks and the Government are trying to encourage customers to invest more money with them. But they are reluctant to open a competitive situation on the main bulk of their seven-day funds. The bankers have argued frequently in the past that a move in this direction would probably end up merely by increasing the cost of their funds without bringing about any substantial increase in the total amount of money available to the banking system as a whole.

The inducements the banks will offer to savers, therefore, may concentrate on special restricted sector had risen by only 3½ per cent. in the previous 12 months, to a point where it was 1½ per cent. below the target ceiling. The official guidance for the second quarter of this year was that advances should not rise to more than 107½ per cent. of the base-level set in March, 1970, and in the event the figure reached by June was a little under 105 per cent.

The Government was by this time worried about the sluggish response of the economy to Mr. Barber's expansionary Budget in March, and announced that lending could rise to 110 per cent. of the base level by September. The banks, therefore, had some £250m. available for lending during the next three months, and plenty of efforts were made to advertise the situation.

Personal sector

Advances did creep up during the third quarter, with much of the impetus coming from demand by personal borrowers. Private individuals account for only a little over a quarter of total bank lending, but in the three months May-August personal overdrafts rose by not far short of £100m. (not seasonally-adjusted) and at least half of the adjusted £70m. increase in advances between mid-August and mid-September appears to have been in the personal sector.

As a result of cost-cutting exercises and a revival in profits, company liquidity was in a somewhat healthier state by the third quarter than it had been a year earlier. But there are no noticeable signs of an increase in the demand for bank finance for capital investment or stockbuilding. During the year to mid-August—the last month for which a full breakdown of the figures is available—bank lending to manufacturing industry has gone up by only 3 per cent., whereas advances to the financial sector had risen by 34 per cent. and personal overdrafts by 23 per cent.

Last month the banks were still in an extremely liquid position. Under the new system they must have a minimum reserve asset ratio of 12½ per cent., but the actual average was about 18 per cent. Most of them maintained that industrial demand for bank advances was still depressed, and the underlying position does not seem to have changed very much in recent weeks. The general assumption seems to be that it will be next spring at the earliest before there is a marked upsurge in the demand for bank finance corporate borrowers. Meanwhile, the existing situation for personal borrowers seems almost too good to last.

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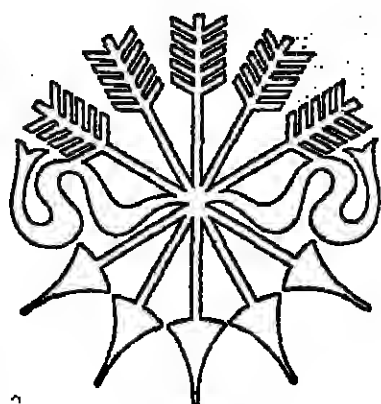
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U.K. BANKING VI

Scope for merchant banks

By KENNETH GOODING

The new atmosphere of competition throughout the whole of the credit field in the U.K. does not frighten the merchant banks. To begin with, they have always been intensely competitive among themselves in the search for deposits, investment funds to manage, and new corporate customers. Again, the new climate is one which encourages a bank to lead as much money as it can so long as it can attract enough additional deposits to cover its reserves requirements. This should lead to an era of innovation—and innovation has always been one of the merchant banks' traditionally strong virtues. They have always been quick, flexible and able to give a decision to-day instead of next week.

But the changes this year are bound to intensify the competition merchant banks face from outside their own particular sphere where, in any case, the boundaries were beginning to get very hazy. For some time now the big deposit banks, including those from the U.S. and European international groupings, have been muscling in on merchant bank territory. The time is now ripe for an even bigger push by the U.K. clearing banks. To take one example: for years the merchant banks profited from the clearers' determination to stick to a fixed rate

of interest on deposits. Merely by adding 1 per cent. to their own rates the merchant banks were able to syphon off deposits from the clearers.

The clearing banks' answer in the past has been to set up a number of fringe operations—subsidiaries able to offer competitive rates for deposits. Now the clearers themselves can get involved in a deposit-getting war if they make up their minds to.

Suitable staff

And the clearing banks' determination to offer a full range of financial services has fixed their eyes on the merchant banking field as one they should invade themselves. National Westminster relaunched its wholly owned subsidiary County Bank as a fully fledged merchant bank in 1969 but those other clearers who want to follow suit face one major problem—recruitment of suitable staff. Essentially, merchant banks are made up of a small group of men, all highly skilled, working closely together and yet able to commit the bank independently. Such men do not feel at home in the clearing bank atmosphere. The clearers would also have to take a different view of salary scales, for the expertise of the

merchant banker is very highly rewarded compared with, say, the average branch manager.

Even with the right staff it takes time to build up confidence in the new team—five years at least seems to be the minimum, although it is true all those clearing bank branches can help build up some parts of the merchant banks' activity, as County Bank knows to its benefit. The alternative is for the clearing banks to go out and buy either a large stake in a merchant bank or to acquire financial services under one 100 per cent. The drawback here is that merchant banks are generally expensive businesses to buy if they are successful. Any purchase would include a large sum under the heading "goodwill" (after all, merchant banks are essentially mobilisers of funds and do not themselves operate from a large capital base) and who is to say that the goodwill would remain, especially if the clearer took 100 per cent. control. There is nothing to stop the ready-made team which was so expensive to acquire from splitting up as the staff completed contracts and went their separate ways.

So the merchant banks have no real fears about clearing bank competition and some see a potential conflict of interest where one organisation is faced

with providing both financial advice and overdraft finance.

But the clearing banks will most certainly mop up some of the merchant banks' existing operations and the threat of the U.S. banks and the European groupings remains. The merchant banks vary in their approach to the competition they see developing in the future. The attitudes range from that of Hill Samuel, which advocates the "financial super-market" idea—a wide range of financial services under one roof—giving a broad enough base from which to launch a worthwhile overseas operation, to that of Robert Fleming which three years ago took a policy decision to restrict itself to two main platforms—investment management (where it is already a leading force handling funds of over £1,000m.) and corporate finance.

Somewhere in between come banks like Samuel Montagu which believes the "super-market" range of financial services can best be achieved by forging links with other institutions, an attitude reflected in its association with Midland Bank and Pearl Assurance. There are differences of opinion about just how strong these formal links should be—particularly between merchant and clearing banks. The majority opinion seems to be that it should not be 100 per cent. but that 30 per cent. (the Midland stake in Montagu) is not enough, especially if Midland and Montagu begin to tread on one another's toes in the wholesale credit field where they come into direct competition.

Investment link

The partnership idea can also be used for international expansion by the merchant banks. To take one example—the association between Robert Fleming and Jardine Matheson, the Far East trading group based in Hong Kong and quoted in London. Jardine wanted to get into merchant banking while Fleming wanted to build up its Far East investment activities, particularly in the plum Japanese market. Jardine-Fleming was formed on a 50-50 basis and has been highly successful as an investment

bank building up funds handled to U.S. \$100m. In the two years since it was set up, mostly in Japanese securities. This has led to an office being opened in Tokyo recently and the taking on of a representative office in Singapore. The point is that neither of the partners in the venture could have possibly hoped for this kind of success if they had gone it alone—and this is the philosophy behind all similar schemes in which the U.K. merchant bankers have become involved.

Hambros Bank represents a situation where a merchant bank has opted for a mixture of the "supermarket" services at home while taking the partnership route abroad. In the U.K. it has a comprehensive range of financial activities, including unit trusts, property investment and insurance, while overseas it has subsidiaries or shareholdings in banks and financial companies in almost every corner of the globe.

Italian entry

The most recent example of this attitude came in June when Hambros and some of its international clients bought control of one of Italy's main financial and holding companies, L. Centrale di Milano. The deal was designed to provide Hambros with a major entry into the Italian financial and industrial market while at the same time giving it home-grown expertise.

Like Hambros, most of the major merchant banks look to the growth of their international business as an important part of future operations. This will become more true with the increase in multi-national companies whose enormous financial needs will require servicing by international banking consortia. Whether Britain goes into the Common Market or not the merchant banks feel they will have an essential role to play in the market and maintain their operations will be deeply influenced by its future development. At present the legal and tax obstacles make it impossible for true mergers to take place across Common Market frontiers but work is going on into the harmonisation of merger legislation so that in the future truly European companies might well be formed.

Cross-frontier developments

By a Correspondent

International banking is a relatively new phenomenon. Its birth goes back to the mid 1960s when leading American and European banks established ties basically for the exchange of information. The relationships in most cases have proved durable and moderately successful in setting the stage for the creation of the even newer international financial institutions which are becoming a growing feature of world banking.

Much of the credit, if one can call it that, for the new shape of banking on an international scale must go to the ever-increasing demand of the emergent giant corporations for capital and the growth as a consequence of this, of the Euro-currency markets. It was natural that in the mid-1960s the leading American and European banks should effect tie-ups whose main purpose was the exchange of information rather than step immediately into the deeper waters of closer relationships.

Testing the water proved a useful preliminary exercise in many cases, creating the necessary understanding of differing banking philosophies and establishing the type of working relationships indispensable to an establishment of closer ties.

Ultimately there were many cases of co-operation between the large American and European commercial banks operating across frontiers to satisfy customer requirements for funds obtainable on a variety of markets but not easily accessible to one bank, even the largest, acting on its own. This co-operation often took the form of establishing financial institutions in which two or more banks were participants. These institutions largely concentrated on medium-term and long-term financing dipping into the Euro-dollar market when required or co-operating in fund raising operations on the German and Swiss capital markets.

Undreamt of

In the past two years there have been some fairly spectacular tie-ups—the two most talked about being the formation of the Orion Group with Chase Manhattan, National Westminster, Royal Bank of Canada and Westdeutsche Landesbank Girozentrale the original participants and the across-frontiers link of Credit Lyonnais, Commerzbank and Banca di Roma. In all cases the desire appears to be to provide a full range of international banking services on a scale undreamt of a decade ago.

Notable absentees from the multinational banking network currently are the Japanese. The largest banks such as Fuji Bank and Bank of Tokyo would undoubtedly jump at the opportunity of joining an international bank group but administrative restrictions have been largely responsible for preventing the Japanese so far from trying up freely with such banks. However, the first tentative steps towards the broader based internationalisation required have been taken in London with the establishment of two merchant banks—Japan Interna-

tional Bank and Allied Japanese Bank International. These two institutions were created through the co-operation of both Japanese banks and securities houses.

Although the multinational banking consortia development has many adherents, it also has its detractors. Many banks, for example, believe there is a danger that internal hickering may result in considerable damage being done to the banking institutions involved. Nevertheless, the trend to higness has become firmly established and the next stage taking a longer term view is likely to be full cross-frontier mergers particularly within an enlarged Common Market where the dream of European monetary and economic integration could become reality.

Similar tie-ups

A more recent and immensely interesting development was the linkage announced recently between Chemical Bank and RTZ Consultants, a subsidiary of Rio Tinto Zinc Corporation. They are combining their resources to offer industry their joint expertise and programmes for corporate planning and financial "problem solving." The RTZ Consultants-Chemical Bank service will be available to companies throughout the world. The success of such a link could pave the way for similar industrial-type tie-ups between major banks and corporate entities adding a new dimension to the concept of international banking.

The general trend toward international banking provides interesting speculation about the likely influx of further foreign banks to London. The prospect of mergers among partners in the multinational groupings, and the likely force for rationalisation they represent on a national basis may result in cost-cutting exercises in the form of reduced branch representation overseas. German banks, for example, have currently no branch representation in London possibly feeling that their existing correspondent relationships are sufficient. Britain's prospective entry into the Common Market may change that but co-operative multinational banking ventures make the issue of branch representation less clear-cut than might otherwise be the case.

Currently the influx of foreign banks into London continues apace adding depth and breadth to the capital's claim to be the leading financial centre outside New York. The last Bank of England annual report stated that 12 overseas banks opened banking offices in London in the 12 months to February 1971—twice as many as in the previous year. At February there were 140 foreign banks branches in London. A further eight have been added since then. Add to this approximately 59 representative offices and at least 207 foreign banks have a representation in the City.

An aggressive entry into the sterling markets by the foreign banks will tend to enliven the big London clearing banks which, while they will benefit from the new control arrangements, will find the innovative

techniques of the foreign banks a challenge not to be ignored. The shoulder-to-shoulder intermingling of foreign banks in London provides the key to future co-operation on the international banking scene and the provision of banking intelligence from these banks should enable the capital to retain its banking leadership.



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U.K. BANKING VIII

New climate of competition for finance houses

By KENNETH GOODING

So far 1971 has been a year to remember for Britain's finance houses and there is more in store for them. Not many will deny that they are now facing a tougher situation than they did at the beginning of the year and the current atmosphere is one which suggests only the more efficient will survive in the new climate of fierce competition.

The first of a series of Government measures affecting the finance houses came in July when for the first time in 11 years official controls on instalment credit were removed. The finance houses were left to put their own terms on finance agreements.

However, the effect of this was not too great. The industry still remembers with a wince the days in 1958 and 1959 when the removal of controls led to a free-for-all. Some finance houses took on customers who put up a mere 10 per cent. deposit with three or four years to pay. The bad debt ratios throughout most of the instalment credit business shot up nastily. So the tendency after the July package was for caution. For example, most finance houses offer money on a new car over three years after the customer has put up a 25 per cent. deposit. The terms become more cautious as the age of the vehicle increases—30 per cent. and 30 months on a three-year-old car and so on.

Reserve ratio

More recently the finance houses have had to face up to the Bank of England's new credit controls. The industry—through the medium of the Finance Houses Association—was involved in tough negotiations with the Bank about the new system and won some concessions from the authorities over the new rules. The outcome is that all deposit-taking finance houses with eligible liabilities over £5m. are to be subjected to the same sort of controls as the banks. But, having argued that the reserve ratios were not appropriate to their business, it has been settled that their minimum ratio

will be only 10 per cent. (compared with 12½ per cent. for the banks) and the finance houses have a year from mid-September to put aside a proportion of their funds into the appropriate types of assets.

Having made this concession, however, the Bank of England has reserved the right to bring the finance houses back into line with the banks if necessary—that is, if the finance houses' arguments prove not to hold water—by imposing higher rates of special deposits.

Weaker position

The effect of the two Government packages was to put the finance houses in a much weaker position compared with the clearing banks. The removal of instalment credit term controls allowed the banks to brush up their marketing of personal loans and other types of consumer-oriented lending which comes in direct competition with the traditional finance house business.

The new credit controls meant the finance houses had to face for the first time the problem of building up reserve assets. This in itself will involve the finance houses in some erosion of their margin of profit at a time when most of them admit they must also consider reducing the interest rates charged and hope that increased turnover more than makes up the deficiency.

The clearing banks seem to be in a better position for a number of reasons—the major one being that they can draw on a high proportion of deposits on which they pay no interest and can therefore lend the cash at lower interest rates.

But the increased use of credit by consumers must also bring up the question of how creditworthy any customer might be. The clearing banks are well placed to see a customer's credit rating simply by glancing at his bank statement. No such facility is available to the finance house.

There are already stories circulating about a bank manager reacting to the new competition by answering finance house requests for a credit check on a would-be customer by saying: "He has the ability to meet the repayments but we doubt if the terms will suit him." In other words, "we have offered him a personal loan at a lower interest rate."

But the finance houses are far from despondent. Mr. Malcolm Wilcox, the FHA chairman and a man not given to making empty statements, comments: "We are not despondent because there is not anyone in this country who knows as much as the finance houses about the business of lending money repayable by instalments. Our expertise will ensure that we get a good stake in a growing market."

The finance houses also rely very much on the fact that they have developed point-of-sale finance and they feel that a very large proportion of borrowers will still arrange their finance at the point of sale. "Impulse" buying of consumer goods will not diminish but grow under the new regime and the finance houses will benefit from this. Customers are, for instance, more likely to accept the "deferred terms" offered by the retailer than to wait and go through the process of arranging a personal loan.

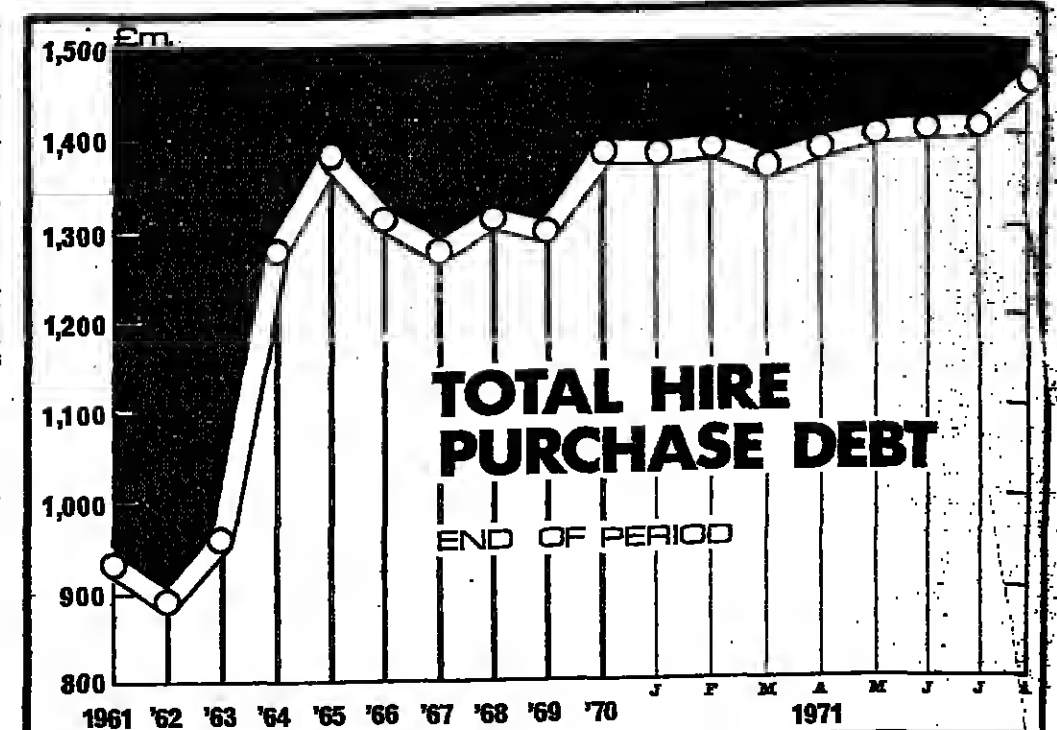
Established links

It is also important to remember in this context that only about half of Britain's adult population operates a bank account anyway. When it comes to the larger amounts, the finance houses' long-established links with manufacturers of equipment suggests that their leasing business will not suffer too greatly under the new conditions.

The finance houses' main hope, however, is that the credit take will become much larger so that, even if they get a proportionately smaller slice, it will still represent a much bigger mouthful than the one they have on their plate at present. The evidence to back this hope is already coming through in the reports of a boom in both new car registrations and sales of colour television sets.

There seems little doubt that those finance houses which appear to be part of larger financial groups are better off than their rivals in the industry, for it will be possible for their operations to be integrated with those of their parent concerns. Best placed of all are those finance houses owned by the clearing banks themselves—including Lombard and North Central (a National Westminster offshoot) and Forward Trust (Midland's subsidiary).

Some of the finance houses will opt to take on banking



The graph shows the trend of total hire purchase outstanding over recent years, and the upswing recorded in recent months following the mid-Budget.

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- 10-00 Meeting at Universal - finance for new computer
- 11-30 Mr. G. Penyard - central heating loan
- 12-00 P. Richardson - leasing farm equipment
- 12-30 Lunch with Peters - tell him about contract hire
- 2-00 Alice Johnson, personal loan for holidays
- 2-30 Archard Ltd - leasing machine tools
- 3-30 TV Sales Ltd - black discounting?
- 4-30 Paul Dorey may call re rotary press
- 5-00 H.P. docs for signature if not visit tomorrow a.m.
- Quick drink with Parker - Newbank
- Wants marine mortgage

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U.K. BANKING IX

An upswing in the world of factoring

By ANTONY THORNCROFT

There is never a dull moment for the British factoring industry. A year ago business was very depressed with factors suffering from the bad debts and overall stagnation of their clients. One leading factor, owned by the National Westminster, had all but suspended its business as it re-planned its strategy and the total amount of cash factored may well have fallen slightly to around £180m.

Now conditions are much healthier. There have been a throng of new factors, and in August Barclays became the last of the major banks to establish its own factoring operation. Three of the largest American banks, the Bank of America, the First National City, and Bankers Trust, all have their subsidiaries under way in London. In addition NatWest began taking on fresh clients through its newly-named Credit Factoring subsidiary in April and has been growing fast since then.

Three advantages

But as factoring takes a new lease of life it is a rather different animal from the past. Traditionally British factoring boils down to three advantages. In the first place, the factor becomes the client company's accounts department, assuming responsibility for all the debts, and chasing up the late payers. Usually also offers a guarantee against bad debts. This is the service end of factoring and means that a company can get on with its work without worrying about the cash. A third advantage, which attracted many companies to factors during the

period of tight money a couple of years ago, was that the factor would forward up to 80 per cent of a client's cash as soon as it received the invoice or on a set day each month. The balance would be sent on as soon as the factor actually collected the money from the customer. This continuous cash flow was greatly appreciated at a time when companies were suffering from chronic shortages of ready money and very slow payments from their customers.

There was no pressure on clients to take all these services and they were charged separately. A factor might ask for a fee of between 1 or 2 per cent of turnover to handle the accounting side, and for speeding up the flow of cash it would charge interest of around 3-4 per cent above Bank Rate. Despite this charge it was for money rather than the basic accounting service that companies, not all of them commercially viable, flocked around the factors up to this year.

Now with the banks lending freely the service element has come into its own. According to Mr. R. A. Pilcher, managing director of Credit Factoring, over half the companies who have signed on this year are mainly interested in the service side. Those factors which concentrated their sales effort on a ready supply of cash may be in difficulties. To make sure its clients really do get an improved service Credit Factoring has a completely computerised system which allows the factor (and the clients) to see the

Best clients

The best clients are private manufacturing concerns in light industrial or consumer fields with turnovers of up to £1m. a year. But even this is changing now. Larger companies are contacting the factors, spurred on by the approach of the Common Market. Undoubtedly entry to the Six will present factors with a great fillip to business. Large companies capable of handling their domestic accounts often feel at a loss when trading in a dozen different currencies and a dozen different languages. For the dozen leading factors with their overseas offices or overseas contacts handling foreign deals is no more risky or difficult than internal transactions.

It is not only the Common Market that will stimulate factoring. Now that the banks are in an expansive move they are likely to begin pushing their factoring services. On the surface nothing would seem

simpler than for head office to suggest to bank managers that they look out for customers who could benefit from factoring and then try to sell to them the bank's factoring subsidiary. If just one bank in a hundred in each of the Big Four supplied just one customer the business of most of their factors would double.

Obviously too rapid marketing would put excessive pressure on the facilities currently on offer but it has been estimated that any individual factor should be able to cope with £750m. of factored debts: at the moment the largest company, International Factors, handles less than £50m. Now that the economic climate favours competition and marketing more action is likely from the banks.

The whole factoring industry looks to the banks to publicise the service. "It will be good for all of us," says Leslie Stephens of Bankers Trust. Undoubtedly outside the main commercial centres there is still a vast amount of ignorance about factoring, which is partly the fault of the factors who dress up their business in many guises, offering extra facilities here and withdrawing them there. And undoubtedly many of the companies who approach a factor will be turned down. The ideal client for a factor has been defined as having a turnover of £250,000, 40 customers, invoices ranging between £400-£500, and lots of repeat orders. This is the ideal. But factors now handle companies with turnovers in excess of £5m. and below £100,000, if they have faith in the management.

Smaller banks militant

NICHOLAS LESLIE

The Big Four banks, which Coutts and Williams and perhaps for years the London clearing banks, have stolen most of the publicity recently following the signing of the cartel agreement. Interest rates on deposit accounts and overdrafts and the raising of the ceiling on total amounts loaned. The freedom manoeuvre which banks now have already been shown to it by Barclays, which alone cut its interest rate on overdrafts and seven-day deposits sequent to lowering its base rate to 4½ per cent.

In the meantime, however, the smaller banks are also looking for a bigger slice of the existing potential banking market. Estimates suggest that 60 per cent of the U.K. population does not have a bank

and that they have an uphill educational problem and perhaps for this reason there are no startlingly different methods used by banks to win over new customers. Most promotions are linked to the variety of accounts offered and many are now stressing service, a feature which some complain has disappeared, in an attempt to bring banking and the bank manager closer to the general public.

Here, an example is the Yorkshire Bank. It has sufficient schemes in hand to attract the public and is making efforts to make them more widely known. Right through the years of constraint on lending the Yorkshire continued with personal loans. It will give you, if circumstances are right, a 20-year loan to pay 85 per cent of a house costing up to £7,500. It has several types of account similar to other banks and—something of a coup for a relatively modest-sized bank—handles the accounts of 80 per cent of the payroll of ICI on Teesside. But for all this, the Yorkshire is looking to its till service as a major weapon to win more customers.

One scheme already under experiment is a Check Master system. This is a machine designed to serve up the amount of a cheque fed into it and theoretically it can complete 100 transactions an hour. In practice, though, the number depends on the efficiency of the operator.

Another experiment shortly to be started is a quick-queue system along the lines already used in the U.S. The basic idea is that customers collect in a pool away from the counters

and move to a till by rotation as one becomes vacant. This eliminates the frustration of getting caught in a queue at one till while other queues clear all around.

Family bank

An interesting example of a bank just breaking into the market and seeking to attract those currently least associated with banking is the People's Bank. Purchased by Provident Clothing in 1970, as little more than a name, it began operations in September with the intention of presenting itself as purely a family bank providing, eventually, most requirements which come under that banner. It has already sprung something of a surprise by paying interest on current accounts at 5 per cent a year, before charges, which is possibly managed by operating the bank through Provident branches rather than through separate outlets. A savings account carries 7 per cent and 7½ per cent interest on sums over £250. A credit card, which would be a logical extension of Provident's existing check and voucher trading to the predominantly weekly paid working-class sector, is contemplated.

Drawing a parallel with the People's Bank, though not in size, is the Co-op Bank, now a separate company from the CWS. The Co-op, as with the CWS shops and stores, sees itself as a customer's bank and it will be doing some fairly aggressive promotional and advertising campaigns as a build-up of its centenary next year. It is alone in offering in spite of the banks,

personal loans on a 6½ per cent flat interest rate and on current accounts pays 3 per cent interest over and above the 3 per cent paid by most banks as partial cover for charges. Also, the Co-op publishes the amounts of its charges.

One area of banking which some expect will suffer as competition, particularly for loans, boils up is the largely second mortgage banker. Of course, this is hotly denied by the banks concerned who say there is room for all. Cedar Holdings, for example, has just started a plan whereby loans will be made on which interest only need be paid for the first two years. At 1½ per cent per month interest (18 per cent a year against around 13 per cent by banks) it is expensive but has apparently been introduced to meet a demand. After two years the capital is repaid or can be transferred to a personal overdraft which, in effect, is a secured second mortgage. The borrower then repays both capital and interest over three, five or seven years with interest remaining at 1½ per cent a month, but on the reducing capital.

Expensive scheme

That such an expensive scheme, and it is but an example of many types of loan offered with slight variations by dozens of other banks, should prosper when bank loans are cheaper is difficult to explain. But as they meet demands it appears that the banks may have to employ to reach the public and will probably sustain a need

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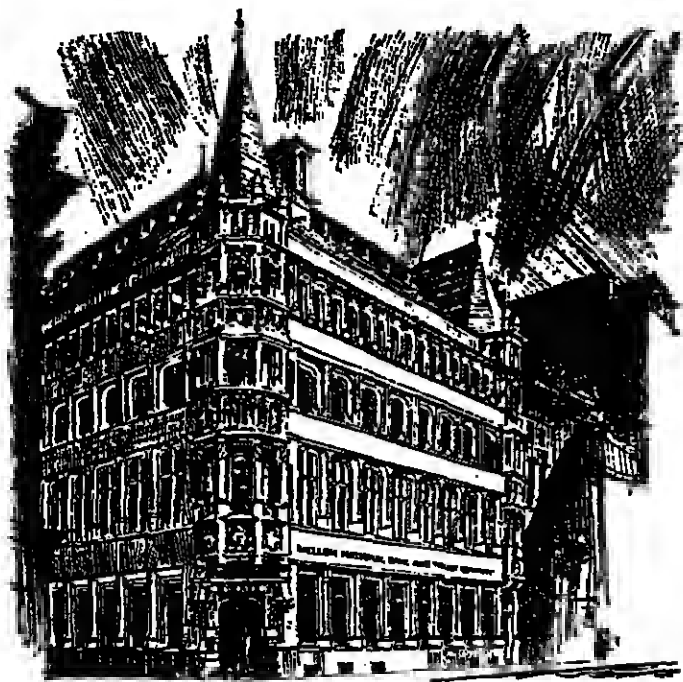
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U.K. BANKING X

The Discount market likely to gain

By DONALD MACLEAN

Adaptability has been the key-note of the Discount market's history. Changes in U.K. and international financial systems have meant frequent, and sometimes radical changes in the market's operations.

Now the market is having to adapt to the revolution in the banking field produced by the revised arrangements in the fields of banking competition and credit control introduced by the Bank of England in mid-September.

Discount houses have, for instance, been freed from an official ceiling on their commercial bill business, they have abandoned their old practice of agreeing a common bid for Treasury bills at the weekly tenders, no longer fix a common buying rate for 3-month bank-accepted bills, and no longer pay to the clearing banks a certain minimum rate of interest on money at call. An understanding with the banks that they (the Discount houses) should not bid freely for funds from non-banking sources has been discontinued, while the banks are now free (should they choose) to bid for Treasury bills at the weekly tenders.

New freedoms

These changes all introduce new freedoms into the market. How important their separate and cumulative effects are remains to be seen. Not all the changes introduced under the new arrangements are restrictive, however. In future, houses will have to maintain at least 50 per cent. of their total assets in public sector debt consisting of British and Northern Ireland Treasury bills, Company Tax Reserve Certificates, local authority bills and bonds, and British Government and British Government Guaranteed stock with not more than five years to run to maturity.

The public-sector debt ratio may bite severely on the houses at times when they are anxious to run down their holdings of gilt-edged stock (when interest

rates are rising or threatening to rise). But it will run in parallel with the existing arrangement under which the Bank of England maintains limits on houses' operations related to the size of their capital and reserves. And these latter limits may well be operative more frequently than the public-sector debt ratio.

One thing that has been confirmed under the new arrangements is the houses' exceptional status as the vehicle by which the Bank of England operates as lender of last resort to the money market. And one way in which they have benefited from the new arrangements is in deposits with them counting as eligible reserve assets of the banks—something that may attract to them deposits that they would not receive on interest grounds alone.

Partly forerunning, and partly coinciding with the changes introduced in mid-September has been a sharp fall in the margin earned by discount houses on commercial bills held in portfolio. In mid-May, when the Bank of England published its consultative paper "Competition and Credit Control"—giving the broad outline of the system eventually adopted—the discount house buying rate for prime three-month bank-accepted bills was 1 per cent. above Bank Rate. Lately it has been slightly below Bank Rate. The average cost of Discount houses borrowing cannot have moved on anything like this scale.

Since the Discount market held commercial (and local authority) bills of over £550m. at end-March and at end-June, out of total assets of £1,820m. and £1,959m. respectively, their position can be said to have worsened significantly in a major part of their business.

That Discount houses reporting on half-year positions early this month were able to note exceptionally profitable trading in the six months since early-April owes a great deal to the rapid decline in interest rates,

which has seen Bank Rate cut from 7 per cent. to 5 per cent., its lowest since 1964.

The fall in commercial bill rates has made this form of finance sharply more competitive with bank overdrafts. But it does little more than restore the traditional relationship between Bank Rate and commercial bill rates, and is more a product of the passing of the credit squeeze than of new forms of banking practice.

The Discount houses will look to an expansion and diversification of business to help offset the loss of running profits on bills. In this they will be helped not only by the mid-September developments, but also by the removal last April of a Bank of England ban on houses acting both as principals and brokers in foreign currency deposits. This had been a bone of contention since the introduction of dollar certificates of deposit to the London market in 1966.

Also in their favour, it might seem, is the fact that they are dealers in various eligible reserve assets of the banks, such as gilt-edged stocks with a year or less to run to maturity, Treasury bills and commercial bills eligible for re-discount at the Bank of England (counting up to 2 per cent. of the banks' eligible liabilities), and local authority bills.

The houses may, however, face challenges in this area on ground that might not long ago have been thought their own. The likelihood of increased turnover in commercial bills is something that need not be ignored by the City's money brokers, for instance. And the money brokers are particularly well placed (through established connections) to develop a role in the expanding local authority bill market.

Meanwhile, the entry of the clearing banks as issuers of sterling certificates of deposit may lead to a sharp growth in the amount of such paper outstanding—something the Discount houses stand to benefit from as the main secondary dealers. But the clearing banks

are at the same time becoming active in various money markets, including the inter-bank market, where they may compete with the Discount houses as bill business, so that, too, there is ally.

While expansion of activity may be one of the main plans on which Discount houses are basing their future plans, it is interesting to note that they can also make better use of their capital and reserves by lengthening the life of their gilt-edged holdings at appropriate times.

Traditionally the houses have been able readily to place gilt as security for money borrowed only if they are short dated (within five years of maturity). They have been assisted, however, by a system under which—for the payment of a modest commission—it has been possible to buy long-dated stock, and then borrow short-dated against the security of the long. The short stock can then be used as security for borrowed funds.

Gilt holdings

Between 1963 and 1970, recorded (quarterly) figures show a peak of £51m. in March 1967, in Discount market holdings of Government stock over five years to run to maturity (if any). In March this year (immediately ahead of the April Bank Rate cut to 5 per cent.) the houses' holdings of £379m. Government stocks had more than five years to run, though it should be noted that a good part of the £12m. is believed to have been in new shorts.

The Discount houses benefited strongly in 1971 by the fall in Bank Rate from 7 per cent. to 5 per cent. An increased willingness to venture in longer-dated stocks—with greater opportunities for price or loss—is in tune with a bolder approach they are bound to take, willingly or unwillingly, under the new banking nature.

Savings banks' plans

By a Correspondent

The burning issue in the Trustee Savings Bank movement at the moment is the question of when, or if at all, the banks will be permitted to make personal loans. It has been the burning issue for several years.

And with its reference earlier in the year to the Committee under Sir Harry Page enquiring into services for the small saver, it cannot be said, even now, to be a fast-burning issue.

With the rest of the banking world in the throes of adapting to the new arrangements for competition and credit control introduced by the Bank of England in September, the Trustee Banks must feel badly left on the sidelines.

A battery of lending schemes has been announced by the commercial banks, now free of the loan ceiling which has inhibited them since the later 1960s. The Trustee Banks are waiting for Treasury permission to introduce their first scheme five years after the idea first began to be considered seriously in Trustee Bank circles, and almost a year after a plan was put to the Treasury.

It is no wonder that the Trustee Savings Bank movement is becoming unwontedly outspoken on the point. For the Banks, it is no new experience for new services to take a long time in coming into operation. The long saga of the T.S.B. cheque scheme alone is sufficient to make sure of that. It was five years after the Banks started to press the Treasury to be allowed to supply cheque books to their customers that they achieved their object.

The personal loan idea grew up in the credit squeeze, and the banks had little expectation that they would be allowed to provide an extra source of loans to the personal borrower at that time. With the credit squeeze over, the banks must, however, be hoping for an early interim report by the Page Committee on the question of their personal loan scheme, even if such hopes have apparently met with little encouragement.

Provided the Page Committee does eventually report favourably on the scheme, the banks would then hope for early Government action to allow them to implement it. At least, having had so long to consider the issue, their own plans should need no long period of incubation.

Operating through some 1,500 branches, the 73 Trustee Savings Banks have some 10m. depositors, due over £2,500m. The potential for lending is therefore considerable, even if a maximum of only a few hundred pounds were lent to any individual. A good many of these depositors probably have

no commercial bank account, and depend for consumer-borrowing purposes largely on the finance houses.

One of the most interesting aspects of Trustee Bank personal loan scheme from the point of view of the borrower is that the banks are likely to offer them at a rate below the effective finance house rate, and possibly below that on the commercial banks' personal loan schemes.

Higher return

In some quarters within the movement, it was hoped that the loans might be made through the Banks' ordinary departments. This idea has not been discarded altogether, but current thinking is that the funds for the loans would be more likely to come from the special investment departments of the Banks providing an additional investment outlet, and one on which they could expect a significantly higher return than is available on the existing forms of permitted investment such as lending to central and local government.

This has an important potential for Trustee Bank customers even if they have no inclination to make use of the scheme.

Compared with the National Savings Bank, to take a yardstick, the Trustee Savings Banks as a whole are in a somewhat weak position when it comes to offering special investment department depositors a return on their funds. The National Savings Bank is able to offer all its depositors the same rate—at present 7½ per cent. on money at one month's notice of withdrawal. The positions of the Trustee Banks vary widely from one to another. They have to some extent been handicapped by having to run investment portfolios including securities bought in former, lower-interest days.

Most have been able to offer 7½ per cent., but not necessarily at one month's notice of withdrawal. Some have been able to offer 7½ per cent. only on three-months' notice, and others only on six. In the case of certain banks, money at one-month's notice has carried interest of only 5½ per cent., when 7½ per cent. was available elsewhere.

Of course, the recent decline in interest rates generally—with Bank Rate being cut from 7 per cent. to 5 per cent. since April—has relieved the special investment departments of some competitive pressure. It has also had the effect of making the ordinary department interest rate, which has commonly looked quite out of line with any broad pattern of interest rates, look relatively attractive. After being held at 2½ per cent. since 1933, the ordinary depart-

ment rate was last November raised to 3½ per cent. (and is equivalent to 5½ per cent., grossed up at the standard rate of income-tax, on the first £600).

While the period of waiting on a personal loan decision goes on, one notable development brought to fruition in recent months has been the merger of the London TSB with the South Eastern, achieving a further drawing together of the various arms of the movement. This merger was finally settled some 12 months after the plan for it had been submitted to the Treasury.

Not only does it—together with the merging of the Newcastle and South Shields Trustee Banks—reduce the number of Trustee Banks to 73—but it creates the largest Trustee Bank in the country—ousting the Savings Bank of Glasgow, which long held the position.

The Trustee Banks vary widely in size, from the giants such as the new London and South Eastern, the constituents of which at the end of the past financial year, November 20, 1970, held over £200m. of balances due to depositors, down to Scotland's Newburn

with balances of £145,354. The smallest English Bank, November, 1970, was Huddersfield, with £5.4m., while of the banks, 57 had deposited balances of less than £50m.

Mr. E. A. G. Carré, chair of the Trustee Savings Bank Association, pointed out at association's annual conference last year that in the past but individually had not been quick to offer new facilities when powers to do so had been achieved.

Whether Mr. Carré is taking an over-charitable line, saying that this relieved Treasury of some blame, delays over decisions on ventures, is a matter for debate.

But it is difficult to challenge his view that the Trustee Savings Banks should together as a national institution. There are other, more than that of negotiating the Treasury to support view. It is a pity if, when facilities can be offered, not all depositors are offered them. There are a few Trustee Bank customers, for instance, without access to a cheque book.

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U.K. BANKING XI

The state of play
in computers

TED SCHOETERS

There can be little doubt now at the Lloyds Bank branch counting system, described in the past by rival data processing engineers as belonging to the horse and cart period of computing, has been outstandingly successful and far less costly than comparable equipment.

Its success, following the achievement of the primary aim of going operational before the decimalisation day last January, is in the main due to the fact that designers of the system have not tried to do too much too soon. Having assigned right priorities to the type of information the main centre gives from its branches and, conversely, the design team set to define a complex which would do that, even if the terminals gathering and printing information were served by inexperienced personnel.

This feature of the Lloyds system has undoubtedly been one of the keys to operational success. Too little account was taken during the set-up to the bank networks of personnel problem—not of training but also of timing the junior female staff solution, with 'idiot' terminals if you like, has been far more than multi-drop systems using much more sophisticated terminal devices. Mr. Gordon Hague, General Manager of Lloyds, says: "Simplicity, low cost and feasibility is what we set out to achieve and this is what we have achieved. Two IBM 360s are running half the bank's 950 terminals—service to standing orders. We have only 200 modems against 1,500 other systems would demand and we are saving £1m. a year in line charges alone. We have never been able to get the system, even when all terminals have been operated manually on an experimental basis," he claims.

significant saving

By saving on modems—the which translate computer pulses into a telephone line—Lloyds has achieved a significant saving. It is that on line rental, not one of the other big banks has adopted this method of building up the network and all three have opted for "cleverer" terminals rate in local branches as computers in their own right. And the system being at Lloyds is not the one, though Mr. Hague says: "We do not start evolution, not revolution key," by which he means equipment will be amortised completely before the bank on.

By the IBM 65s which are six years old. However, then a totally new system should be installed, have not met targets. Significantly, it Barclays and Midland in particular are only now recovering

from delays they have suffered already here and to link progressively up to 900 branches to them. This should be completed by 1973 at a rate of some 50 branches a month.

By that year too, the vast new Barclays centre at Wythenshawe, a Martins Bank site, where the structure and plant alone has cost £21m. will have taken over another 900 branches, the remaining 600 or so being connected up to the Tottenham Court Road centre in London.

In this way, Barclays will be working two hybrid systems and a pure Burroughs installation for its on-line accounting. Burroughs sees the situation as one ultimately leading to Barclays being the first bank able to operate its branch network in real-time, that is constantly updating every account in the system rather than at pre-determined times of the day when branch machines have done their work. Barclays have been involved in a great deal of expenditure on the embryonic real-time system and to judge whether or not the decision to persevere was right, demands knowledge of how the network is operating, which will not be available till the middle of the decade.

Midland Bank too suffered an early set-back at the hands of English Electric Computers to which company it had been firmly wedded since Midland began to use these machines on a large scale in the early 1960s. At the time when its competitors all were busy testing systems and software with D-day some two years ahead, Midland was told that the English Electric Computer subsidiary, on the verge of being merged with International Computers and Tabulators, would not supply the four to six System 4-70 machines which had been chosen to run the Midland branch network from two or three centres.

Left outside

This was a decision full of consequence both for Midland and for the future ICL. It left Midland totally committed to Burroughs and ICL right outside the lucrative banking market for several years—until the Interbank system was set up under the Labour Government.

Since then, Midland Bank has gone through virtually the same process as Barclays—suffering the change of the big central machines and making do for the time being with the elderly B5500.

The bank still expects to achieve what is virtually the definitive branch accounting system by 1973. Then it would have 1,750 full accounting branches operating on-line to four B6700s. Should this, in fact, be so—and Midland also has called in CAP to supervise the most important section of the network's software—the bank will be able to claim a two-£700 after what are described as "assessment tests." The as-possession of a system much intention is to add two more of these machines to the one

Both suffered

Both Barclays and Midland have suffered, directly or indirectly, from changes of heart on the part of computer manufacturers. Barclays in 1967 ordered the super-scale B-8500, a machine which had its origins in the closely-guarded secrets of the air defence data complex of North America. Like several other military machines, it failed to make the transition to commercial practice and Barclays (encouraged initially by the National Provincial decision to take a B8500) was left with a much smaller B6500 in tandem or twin processor form. However, even these would not be ready in the time scale allotted—perhaps rather naively—by the bank, to have a significant number of branches up and working by decimalisation.

In the meantime, Burroughs competitors were improving their hardware and the B6500 was being left behind. The computer company decided to improve or enhance the design and came up with the 6700, reputed to be twice as powerful as the earlier machine and to have the ability to handle as many as 3,000 Post Office lines.

Because of the delays in getting the machines to site, Burroughs supplied three workhorse 5500s—well-tried machines but already long in the tooth when they were installed—to run the branch accounting network.

The situation now is that Barclays, advised by the big software and systems house of Computer Analysts and Programmers, has accepted the first year lead over Lloyds, as well as "assessment tests." The intention is to add two more of these machines to the one

ing in real time.

	Installed	On order	Installed	On order
Nat. Westminster (with Centre-File)	155 x 2: 7010 x 4 65 x 4: 50 x 6 40 x 6: 30 x 6 1460 : 1461 x 5	165 x 2	1000 TC500s and TC 310s on line	
Barclays	Computers 65 x 5: 50 x 5: 30 x 11: 25: 40	Computers "3981" concentrators x 141	Computers B5500 x 3: B6700	Computers B6700 (Dec. '71) B6700 (1972)
Lloyds	Computers 65 x 4: 40 x 5 1461 x 2	Computers "3981" x 10 "3982" x 31 "3981" x 3 on line: "2260" x 43 on line concentrator	Computers B300 x 4 (clearing)	Computers B6700 (1971)
Midland	Computers 40	Computers 145 x 2	Computers B5500 x 4: B6700 x 3	Computers B6700 (1971)
Royal Bank of Scotland	Computers 155: 50: 40 x 2	Computers "3982" x 218 "3981" x 21 concentrators	Computers Bk. London S. America 2 x B4500 Computers 14 x TC500 Terminals	
The Bank of Scotland	Computers 50 x 2: 30 x 2	Computers "3982" x 9	Computers S. G. Warburg 1 x B3500 Computer 2 x TC500 Terminals	
Co-op	Computers 40 x 2:	Computers 20	Computers Chase Manhattan 1 x B3500 Computer 13 x TC500 Terminals	
Williams & Glyn.	Computers 50: 40: 30 x 2	Computers 155 145	Computers British and French Bank 1 x B3500 Computer 8 x TC500 Terminals	
	Terminals "3982" x 250 on line: "3982" x 83 "3981" x 30 concentrators: "3981" x 13 concentrators	Terminals "3982" x 218 "3981" x 21 concentrators	Computers Brown Shipley 1 x B500 Computer 8 x TC500 Terminals	
	Terminals "3982" x 250 on line: "3982" x 83 "3981" x 30 concentrators: "3981" x 13 concentrators	Terminals "3982" x 218 "3981" x 21 concentrators	Computers Singer and Friedlander 1 x B500 Computer 6 x TC500 Terminals	

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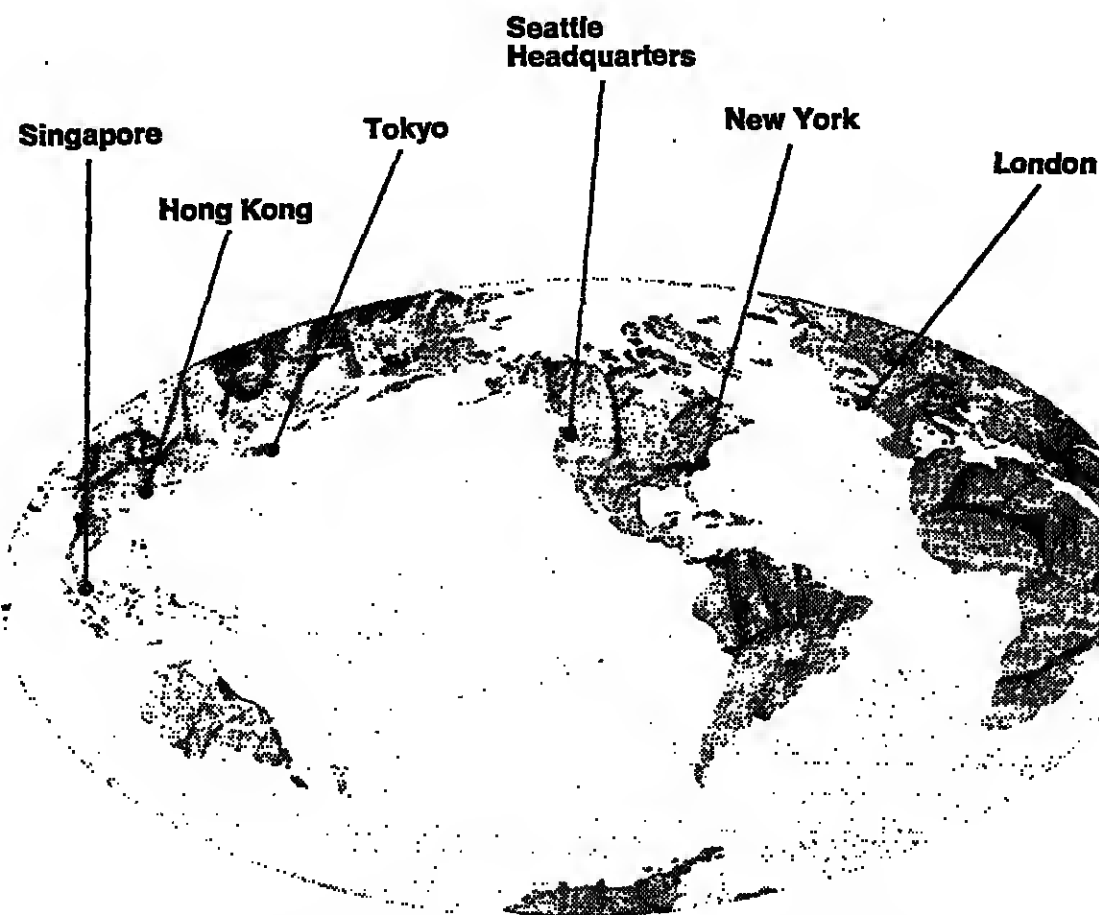
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U.K. BANKING XII

Clouds over Giro

By SANDY McLACHLAN

The future of the National Giro still hangs in the balance. Figures published just last week—three days after Giro's third birthday—show that in the year to March, 1971, it lost £6m. This is the same rate of loss as the previous year so that in profit and loss terms Giro is a good way behind its target of a five-year run-up to profitability.

It is now almost a year since the Minister of Posts and Telecommunications, Mr. Christopher Chataway, commissioned an inquiry into the Giro service, and when this was completed it was followed up by an independent report by chartered accountants Cooper Brothers. The second report has now been finished for some time, and Giro is hoping for an early decision on its fate when Parliament re-opens.

Giro feels that it has put forward a strong enough case to escape the Government's axe. Losses at this stage were always expected, and Giro had to put up with several exceptional factors during the year. In the first place, recruiting of new business came to a halt during the postal strike at the beginning of this year. Also the question of price increases has been deferred until Giro's future is decided. Still operating at 1968 prices, Giro badly needs price increases to restore margins eroded by rapid inflation.

Biggest problem

But Giro's biggest problem is the uncertainty caused by the question mark over its future. It operated in this climate of uncertainty for almost six months of its last financial year and continues to do so. This point is beyond dispute. The longer the Government postpones its decision, the more difficult life becomes for Giro. As far as possible it is business as usual, but the crucial factor in moving towards profitability is recruiting new business (or more accurately attracting higher average level of deposits). The all-important business accounts are understandably reluctant to gear themselves to switch to a system whose continued existence is in jeopardy.

Although hampered in its marketing operations at the moment, Giro is going ahead with a process of internal reshaping, and preparing new services to launch in a happier future climate.

If the green light is given, therefore, Giro will be in a position to swing back on to the offensive in its marketing policy. It already has some of the best names on the High Street poised to switch to Giro. All they are waiting for is confirmation that it will continue to operate.

Chequered career

Since it started business in 1968, Giro has had a more than average chequered career. In the White Paper profitability was defined as 12m. accounts of which 200,000 would be business accounts, and average balances inside the system of between £120m. and £180m.

The initial problems which Giro faced are now history. In its early stages performance was measured against widely optimistic forecasts rather than against the White Paper guidelines, and it fell far short. The stationery was almost ridiculously complicated, and taking all the teething troubles together, Giro quickly got an image which was no help at all towards building a successful and financially viable service.

Revamping a poor image is much more difficult than starting from scratch, and Giro faced a long uphill struggle to re-establish its credibility. Simpler stationery was introduced, new services were started up, and with the benefits of experience Giro began to develop a clearer idea of the customer it wanted and the marketing techniques needed to attract them.

Strangely enough, one single move did more to re-establish Giro in people's minds than all the rest of the improvements put together. This was the "loans through Giro" link with Mercantile Credit announced in April last year. The anger this caused among the clearing banks kept Giro in free publicity for weeks and new accounts, which had been coming in at the rate of 3,000 to 4,000 a week, leapt

dramatically to around the 12,000-a-week mark. The scheme has been a success, and 60,000 Giro account holders have borrowed £13m. from Mercantile Credit through it.

This was Giro's high spot, but shortly afterwards came the general election, a new government, and the question mark over Giro's future.

Currently, Giro is behind its programme as outlined in the White Paper, but its director, Mr. Donald Wratten, is still confident that the target can be reached. However on the published figures Giro had accumulated losses of £7.7m. up to March 1970, and in the year to that date it lost £6m. adding to the loss for the year to March 1971 brings the running total up to almost £14m.

By March, 1971, halfway through Giro's initial five-year period, balances held in the system totalled £56.5m. held in 393,000 accounts. At the same date the number of Giro transactions was running at the rate of 1.2m. a week. This was not half-way to the target, although an acceleration can be expected as more and more people and businesses join in.

But it is the level of losses which has upset the Government, although things are not as bad as they might look at first sight. The point here is that Giro pays the Post Office full cost for the services it uses—for example, postal and counter service. To the Post Office itself, however, a lot of this payment from Giro goes in spreading overhead costs, which would be incurred anyway. Giro's loss is therefore the Post Office's gain to some extent.

Leaving this to one side, the outlook for Giro is in fact improving, given that it gets the chance to take advantage of the situation. Already its growing international business is profitable, and entry to the Common Market would radically alter the picture in Giro's favour.

In a country where Giro is a relatively new and still controversial service, it is difficult to grasp just how much an accepted part of the business scene giro is abroad. In most

Western European countries the postal giro services have been built up over a number of decades and are the accepted form of money transmission.

The most successful European giro is undoubtedly Switzerland's, where a service has been in operation for over 60 years. Most of its accounts are commercial enterprises and an interesting contrast as compared with the British Giro, where the Swiss commercial banks use giro as an extension of their own services and keep a proportion of their liquid resources in giro balances.

The preponderance of commercial customers rather than private individuals makes for a very high average balance per account, which is just over £1,000. Compared with an average of something over £50 in this country. The commercial customer also raises the average number of transactions per account. At the interesting comparison to the Swiss Giro is the French equivalent. This holds the distinction of being easily the biggest of the European giro services with no less than 6.8m. accounts at the end of 1968, at the end of 1970 the British Giro had 372,000.

The French Giro does not make money, but this is largely because it does not get full use of the credit balances within the system. Indeed, until 1968 the French Treasury used to take all the giro balances in its own use in return for a subsidy amounting to 1.5 per cent of the balance of private accounts.

Overseas lines

With increasing European trade, the European giro has been growing faster over the last few years than international transactions. Britain alone has links with all the European giro, and has even forged links with Japan.

It is clear that entry into the Common Market would bring British business into much closer trading contact with commercial enterprises whose natural manner of money transfer is through a giro system. This would undoubtedly be the attraction of a Giro system to the British business community.

Back at home, Giro's marketing activities have been drastically reorganised. The key changes were the appointment from outside the Office of two senior marketing executives. Mr. Bob Marx was formerly a senior executive with Rank Organisation, and ran his own business before joining Giro. He is now a controller. Mr. Tony Spooner, who has become marketing manager, has a record which includes senior marketing posts at British Domestic Appliances and the P.T.B. As part of package Giro also changed its advertising agency.

The old system whereby 150 vice representatives who were not directly employed by Giro, has now been wound up. It is gradually being replaced with a direct selling system which will eventually reach a strength of 70. There will be a big emphasis on going quality trade: the business account rather than the individual. And there will be a push of the "pay the Giro" facilities.

The Government may have accumulated losses of £14m. and the prospect of making it come difficult to recover its lame-duck policy. But it is increasing support for the tailor-made money system as an integral part of the banking system. As the banks themselves face costs of offering this service rising they are expected to moderate their opposition to Giro, which anyway sends only a very modest amount to their level of deposits.

Overseas banks

By C. GORDON TETHER

"Nothing is altered but the name," proclaimed a recent Barclays Group advertisement announcing that the plan to turn Barclays Bank DCO into Barclays International had now taken effect. And in a strictly day-to-day operational sense this was right, seeing that no one entering any of the bank's multitude of branches would have found things noticeably different on the day the new title came into use from what they had been during Barclays DCO's final session.

Yet, standing a little further back one can see the change as marking a major landmark in an evolutionary process—a process that has, within the space of a few years, converted Barclays International arm along with its sister British overseas banks from an overhang from Britain's imperial past into international banking institutions fully equipped to hold their own in a world in which finance is becoming more and more internationalised.

Second up-dating

This was the second up-dating of Barclays overseas subsidiary's name, the DCO having been boiled down some years back from the "Dominion, Colonial and Overseas" appellation with which the bank had started life. But in a basic sense it was a much more significant one.

When the dismantling of the British Empire got under way after the end of World War Two, all British overseas banking institutions found it incumbent upon them to avoid treading on the toes of rising nationalism in the countries on which they were operating. Which meant not drawing attention to their earlier association with the onward march of the British Raj. But branch life continued to develop on much the same lines as it had before, while London headquarters remained occupied very largely with supervising their overseas networks and extending them as and when suitable opportunities arose.

This year's change, however, reflects a fundamental reshaping of its way of life that Barclays overseas empire has experienced in common with nearly all the other overseas banking networks with roots in London. To-day there is a growing tendency in the less-developed countries which have traditionally provided the main grazing grounds of British overseas banks for the foreign-owned banking institution directly answerable to headquarters in a distant capital to be seen as out of step with the times.

Plans for banking reform in

less-developed countries still occasionally call for local majority ownership of the share capital. But more often there is a willingness to be content either with local incorporation of the guest banks' branch systems or a re-orientation of their activities that will enable them to remain active in organising the international side of local banking activity while accepting a dwindling role in domestic banking traffic.

Moving with this nationalistic tide or in some cases in advance of it, the London overseas banks have been busily establishing locally incorporated subsidiaries in many countries to run their branch networks there. Barclays branches in South Africa now operate under the banner of Barclays National Bank. There is a Barclays Bank in Zambia and equivalent institutions are planned for Kenya, Israel, Trinidad and Jamaica. Similar action is being taken by the Standard Bank and other London overseas banks.

Obviously the change in the banks' role in their main traditional sphere of activity has not been without its painful side. Much remunerative local business has been wholly or partially lost or now has to be shared with the "home side" partners. And where branch networks have been expropriated in their entirety, the compensation has often been much less than adequate.

Yet the fact that many of the less-developed countries have come to recognise the advantages of retaining the services of established foreign institutions for organising their external traffic, has meant that the British overseas banks have been able to carry on developing the international side of their business in traditional markets—and this just when the scope for expanding it has been increasing. For with a growing emphasis on private investment funds in the flow of financial resources from the affluent countries to the Third World and the Euro-currency market looking for new outlets for its over-abundance of funds, they have been in a favourable position to exploit the new emphasis in their activities.

It is significant that Bank of England statistics covering the activities of the international banking community in London point to a marked improvement in the performance of the British overseas and Commonwealth banks sector during the past year or so. Thus in the 12 months to the end of June last, their total deposits rose by more than a quarter to £6,346m., whereas for the international banks as a whole the increase

was limited to about 20 per cent.

Moreover, to judge by profits statements for the first half of this year, earnings experience has derived considerable net benefit from the upsurge in activity notwithstanding the fact that costs have also been increasing fast.

It would, of course, be unwise to count on this good fortune continuing. President Nixon's August measures have set a chill wind blowing across the world. At the same time, the dollar's fall from grace has placed a major question-mark over the future of the Euro-currency market and international financial traffic in general. But one can presumably hope that the advanced countries will recognise the importance of seeing that the work of building up the living standards of less-developed countries continues at an appropriate pace, come what may. In view of the British overseas banks' continuing deep involvement in the financial affairs of the Third World, this should mean that, if the world economic climate is to become somewhat cooler for a time, they should experience less difficulty in adapting themselves to the new temperature than many other institutions.

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Labour News

Toolroom shop stewards plan tougher action

BY ALEX HENDRY, LABOUR REPORTER

COVENTRY TOOLROOM stewards are expected to propose a tougher action to-night when they meet to discuss their pay. They have already hanged over a strike—today's will be the seventh in reply the employers will lock out the strikers tomorrow, the second week of their retaliatory action.

The pay now is over the employers' decision to cancel the Coventry toolroom agreement—a wartime measure to ensure that toolroom rates kept pace with those of production workers. On Saturday the Amalgamated Union of Engineering Workers unanimously rejected new proposals put by the employers. Mr. Andy Boyle, district secretary, said later that the agreement was "unimpressive".

Seamen campaign against £100 'fines' threat

BY OUR LABOUR REPORTER

MERCHANT SEAMEN could be fined up to £100 by shipowners under a new regulation proposed by the Government. But the National Union of Seamen is campaigning against the regulation which the Government introduced by June 1972. The union will warn employers if they do not help to get the regulation withdrawn. Seamen will be instructed not to sign new agreements. The union claims that the regulation will give shipowners the right to stop up to £100 of merchant seamen's wages for damage caused to company property. A union spokesman said yesterday: "The captain will have this right on an allegation. There is no provision for a proper procedure to examine the allegation. The only way a man could recover the money stopped in his wages would be to take a civil court action."

Shippers' office staff next ASTMS target

BY OUR LABOUR REPORTER

BASED shipping staff are to be the next target in the campaign by the Association of Technical, Engineering and Manufacturing Staffs (ASTMS) to recruit City firms into union membership. Mr. Clive Jenkins, general secretary of ASTMS, said yesterday the union had been matched by staff of the old O line and would be holding a campaign rally for them today. The union is planning meetings at other ports.

Membership

Mr. Jenkins added: "We intend that P and O has the management agreed to suspend the closure."

Times dispute must be solved in two weeks

BY ALEX HENDRY, LABOUR REPORTER

SIDES have agreed to a week deadline to solve the dispute which threatened the Sunday Times building yesterday. The paper was reduced to 48 pages. The management had said 40 pages would be the maximum if the paper was reduced in size. The previous issue was reduced in size to 80,000 copies were lost.

Alternative site

members of Natsopa, one of the printing unions—who are disrupting production vans and stopping the practice of delivering the paper to the homes of subscribers. The decision to close a garage owned by 60 men-redundant owned cars used exclusively by the off their action when

Canlon wants shorter hours to cut jobless

OUR LABOUR REPORTER

UGH SCANLON, left-wing of the engineers' said at the week-end that unemployment situation will be improved by cutting hours and giving longer holidays. He was speaking at the first of a series of rallies to protest the high level of unemployment. The nine-rally campaign will end with a mass demonstration at the end of next week. It is planned to get engineering workers in the South-East to work for half a day to take the lobby of Parliament.

Part of life

5,000 took part in the rally yesterday in London. Mr. Scanlon told them: "The approach to unemployment seems to be that it is a 'fact of life'. It is a 'fact of life'. Scanlon proposed that the company should be sacked until Belmont Street, Swadincote, had been found for them."

David Fishlock, Science Editor, looks at the progress and marketability of our high-duty materials, such as carbon fibre, titanium and zirconium

The trials of high technology

THE CRASH of Rolls-Royce RB-211 engines, although carbon fibre is a strikingly new material, is a setback to the hopes of introducing a novel featherweight metal, commercial high-duty material, carbon fibre, faster than market forces was undoubtedly a factor in normally permit. The normal ICT's decision in 1968 not to pattern is a very slow build-plunge into a big carbon fibre up in demand as confidence grows, and a correspondingly

High-duty materials are usually introduced in response to the demands of advancing technology. But there were those who believed carbon fibre to be so important an advance that it could be used to upgrade British engineering right across the board. This goal was potentially far more lucrative than any likely returns in royalties from licensing the manufacturing process abroad.

RB-211 engine

Unhappily—and quite unjustifiably—some of the stigma of Rolls' misfortunes seem to have stuck to carbon fibre. In fact the RB-211 engines will have some components of carbon fibre, although the big fan, has been set back for years at least. The manufacturer still intends to sell of the carbon fibre plant at Hucknall, along with the advanced materials subsidiary at Avonmouth, Rolls-Royce Composite Materials. He has received six bids—one of them foreign.

Meanwhile, Rolls-Royce redesigned its engine around a titanium fan. This is a metal of which Britain had great expectations a decade ago, when the Concorde was born, yet which has remained too expensive for all but a handful of applications, chiefly in aerospace.

Today Imperial Metal Industries plant at Witton, with a capacity exceeding 5,000 tons a year, has to quote Mr. J. D. Mountford, sales director of its new metals division, "very substantial spare capacity."

Carbon fibre's misfortunes will make no difference to the demand for titanium, despite the fact that each engine now needs another ton of the metal. This is because the big titanium forgings for the fan are being imported already machined.



Mrs. Marion McQuillan, technical director of ICI's new metals division, with Mr. John Woolper, production manager for special metals.

the producer, a great deal at present is discarded as waste. But engine components use on average only about 20 per cent. of the ingot, while in sculpting the airframe still more is whittled to waste. Scrap is not reclaimed, since no producer yet will stand the risk of contaminating a hyper-sensitive metal. Even so, Mountford sees no problem in meeting any demand for titanium likely to arise in the next two or three years.

In Europe, aerospace still dominates the market for surplused water reactor, over five tons for a boiling water reactor, and 11 tons for a steam-generator. However, sales have been doubling between 1968 and 1970. But here, too, there has been a hitch, for sales of titanium for chemical plant reactors, there is fierce competition for these very precise twist to the pattern. Making these all-metal "composites" calls for a painstaking multistage extrusion process that slims each wire to microns without snapping it.

The cost of these composite cables to-day can be anything from £50-£800 per pound. While there may be some spectacular orders—a new bubble chamber designed in Britain for CERN, a major component, the fan close relative, principally of interest to nuclear engineers, ago was niobium, which is worth £500,000—Mrs. McQuillan

heavy but highly resistant to heat. With its help, it was 1970s before superconductors argued, engines such as the gas turbine could be run at temperatures several hundreds of degrees higher. Unfortunately for niobium turbine blades, for instance, needed protection, and Electric is already building a the surface coatings turned out to have holes. Hot gases got in and the metal simply came out through the holes.

Then in the 1960s a new plastics application emerged. This was the superconductor, an electrical conductor that minimised losses and promised more efficient electrical machines. Alloys of niobium and titanium ever turned out to have a useful combination of mechanical and "superconducting" properties.

But copper and aluminium are very hard to improve upon for electrical engineering. The advantages of a conductor having no electrical losses were often outweighed by the greater expense and complexity of superconducting systems. Moreover, as Mrs. Marion McQuillan, technical director of ICI's new metals division, points out, "advances in superconductors meant that we've never got off the learning curve."

Mrs. McQuillan says that superconductor business is "still on a pretty modest scale"—last year it earned the company about £800,000, chiefly from cable for superconducting magnets for physics laboratories around the world.

'Composites'

The technology is troublesome, for the latest ideas call for very fine filaments of niobium-titanium alloy, dispersed in a predetermined pattern through a cable of copper—rather like the writing in a stick of rock, except that there is a precise twist to the pattern. Making these all-metal "composites" calls for a painstaking multistage extrusion process that slims each wire to microns without snapping it.

The cost of these composite cables to-day can be anything from £50-£800 per pound. While there may be some spectacular orders—a new bubble chamber designed in Britain for CERN, a major component, the fan close relative, principally of interest to nuclear engineers, ago was niobium, which is worth £500,000—Mrs. McQuillan

Wide range

Interest ranges from high-duty products such as airframe structures and gas centrifuge rotors to the massive market emerging for lightweight composite building materials. Pilkington has exclusive rights to a Government patent on alkali-resisting glass fibre for reinforcing cement.

Still stronger and stiffer as a reinforcement is carbon fibre. With British production capacity totalling only 50-100 tons, its price remains high—although low enough, the industry believes, to meet short-term competition from overseas rivals for any big contracts, such as might be placed by the tripartite gas centrifuge companies.

Meanwhile in the U.S., where despite heavy curtailment of aerospace activity a market for 200 tons a year of carbon fibre is forecast by 1975, the first results will soon be seen of the crash programme on carbon fibre that followed the orders to Britain for the RB-211 in 1968. Already for instance, Pratt and Whitney is testing scale models in carbon fibre of a major component, the fan engine.

Swiss-based fund halts redemptions

BY OUR OWN CORRESPONDENT GENEVA, Oct. 24

INVESTORS CAPITAL TRUST, a more than \$25m. of investors' small Geneva-based offshore fund money, according to company operation, organised along the same lines as Investors Overseas Service, has suspended redemptions of its funds and is moving out of Switzerland.

ICT has successfully managed to stay out of the limelight throughout the IOS crisis. But it has now run into the same newly-strengthened legislation concerning mutual funds operating from Swiss territory—in real estate which could not be even if registered elsewhere—and what appears to be a class-action suit resulting from loss of investor confidence and a steep rise in programme cancellations and withdrawals.

Its four funds—Dollar Fund, Fund of New York, Realstock Fund and Fund of Nations—still total from there.

Marsh to give evidence to U.S. Senate committee

BY ELSBETH GANGUIN

MR. RICHARD MARSH, Chairman of British Rail, is flying to the U.S. to-day to give evidence before the Senate Sub-Committee on Surface Transportation later this week in Washington.

This is Mr. Marsh's first trip overseas in his capacity as chairman since he took over on September 13. It will be the first time, too, that any chairman of BR has given evidence to a Senate Committee.

The Sub-Committee on Surface Transportation operates under the chairmanship of Senator Vance Hartke (Democrat, Indiana) and is studying the problems of integrated transport systems.

Mr. Marsh will speak at a public hearing on Thursday about British Rail being "a business, not just a social service." He was Minister of Transport when the present Transport Act was passed through Parliament. Its keynote, as far as British Rail is concerned, is "profitability." It is thought, therefore, that in spite of his short tenure of office, Mr. Marsh will be well equipped to give evidence on this subject.

He will be followed, on Friday, by Dr. Sydney Jones, BR Board member for engineering and research, who will describe the growth in BR of inter-city passenger services. He will also talk about BR's new technology to meet future needs in the shape of the advanced passenger train, designed to run at speeds of up to 155 mph on existing tracks.

British Rail says that Mr. Marsh and his team are the first witnesses from outside the U.S. to appear before the sub-committee. The invitation followed a presentation by BR scientists last April, when they explained the concept of the advanced passenger train to Mr. John Volpe, Jaguar.

RECORD OUTPUT FOR JAGUAR

A record number of Jaguar and Daimler cars were built in the past year and there was a "healthy" increase in home deliveries, Jaguar said at the week-end.

Exports remained at about 18,000 from October, 1969, to September, 1970, but home deliveries went up from 12,000 to 14,000. The extensive delivery delays are being reduced to more predictable proportions, said Jaguar.

Dublin, December 1921

Gibraltar, December 1966

Westminster June 1832

Westminster January 1799

Jarrow, October 1936

There are times when only The Times will do

One of the most important parliamentary debates in modern British history is now in progress.

After the final division we will know if we are to accept or reject the negotiated terms for Britain's entry into the European Economic Community.

The decision is vital to the economic and political future of the country; and how and why it is arrived at, is of consequence to us all.

For reports of parliamentary affairs The Times is second only to Hansard; in analysis, it is second to none.

If you wish to be well-informed on every facet of the Common Market debate, The Times offers you incomparable value.

When The Times speaks, the world listens.

Westminster October 1971

A copy of this Offer for Sale, having attached thereto the documents specified below, has been delivered to the Registrar of Companies for registration. Application has been made to the Councils of The Stock Exchange, London, and The Midlands & Western Stock Exchange, for permission to deal in and for quotation for the whole of the fully paid Ordinary Share Capital of Pork Farms Limited ("the Company") issued and to be issued. The Application List for the Ordinary Shares now offered for sale will open at 10.00 a.m. on Thursday, 28th October, 1971 and will close as soon thereafter on the same day as Samuel Montagu & Co. Limited may determine.

Pork Farms Limited

(Incorporated under the Companies Act 1929)

Samuel Montagu & Co. Limited

Offer for Sale

1,050,000 Ordinary shares of 10p each at 115p per share

Payable in full on application

The Ordinary Shares now offered for sale rank in full for all dividends hereafter declared on the Ordinary Share Capital of the Company.

Procedure for Application
Applications must be in multiples of 100 Shares up to 2,000 shares and thereafter in multiples of 200 shares up to 5,000 shares and in multiples of 500 thereafter. Each application must be accompanied by a separate cheque for the full amount payable on application and be forwarded to Samuel Montagu & Co. Limited, New Issue Department, Augustine House, Austin Friars, London, EC2N 2JL. Cheques, which must be drawn on a bank in and be payable in England or Wales, must be made payable to "Samuel Montagu & Co. Limited" and be crossed "Not Negotiable". All cheques are liable to be presented for payment on receipt.

Preferential consideration will be given to applications made by Group employees including executive Directors (other than Mr. O. C. C. Mr. F. C. and Mr. J. C. Samworth) up to a maximum of 105,000 Ordinary Shares if made on the special pink Forms of Application provided. Such applications must be for a multiple of 10 Ordinary shares with a minimum of 10 Ordinary shares.

Acceptance of applications will be conditional upon the Council of The Stock Exchange, London granting on or before 30 November, 1971 permission to deal in and for quotation for the whole of the issued Ordinary Share Capital of the Company. Money paid in respect of applications will be returned if such permission and quotation are not granted by that date and in the meantime will be retained by Samuel Montagu & Co. Limited in a separate account.

If any application is not accepted, the amount paid on application will be returned in full and, if any application is accepted for fewer Ordinary shares than the number applied for, a cheque for the balance of the amount paid on application will be returned, in each case through the post at the applicant's risk.

Arrangements have been made for the registration by the Company, free of stamp duty, of the Ordinary shares now being offered in the names of the persons entitled thereto under the terms of Letters of Acceptance which will be renounceable up to and including 15th October, 1971. Share certificates will be available on and after 14th January, 1972.

Copies of this Offer for Sale with Forms of Application may be obtained from:—

Samuel Montagu & Co. Limited,
New Issue Department, Augustine House, Austin Friars, London, EC2N 2JL.

Laurence, Prust & Co.,
Basildon House, Moorgate, London, EC2R 6AH.

Smith Kean Barnett,
Exchange Buildings, Stephenson Place, New Street, Birmingham, B2 4NN.

Hopewell, Powell, Trease & Co.,
11 Smithy Row, Nottingham, NG1 2ER.

Midland Bank Limited,
P.O. Box 68, 130 New Street, Birmingham, B2 4JU.

Midland Bank Limited,
6 Victoria Street, Nottingham, NG1 2FF.

Share Capital

Authorised

£	Ordinary Shares of 10p each
300,000	
£	Deferred Shares of 10p each
100,000	
£400,000	

Issued and to be issued fully paid	£
	200,000
	100,000
	£300,000

As at close of business on 14th October, 1971, the Company and its subsidiaries had outstanding commitments under asset leasing arrangements of £102,000. Save as aforesaid and apart from inter-company indebtedness and guarantees, neither the Company nor any of its subsidiaries had outstanding any mortgages, charges, debentures, bank or other similar indebtedness, hire purchase commitments, leasing arrangements or, except in the ordinary course of business, any guarantees or other material contingent liabilities.

DIRECTORS:

Frank Samworth (President)
34 Rivermead, Wilford Lane, West Bridgford, Nottingham.

David Chetwode Samworth
(Chairman and Managing Director)
Markham House, Thorpe Satchville, Melton Mowbray, Leicestershire.

Frank Chetwode Samworth
24 Village Close, Edwelton, Nottingham.

John Chetwode Samworth
42 Rivermead, Wilford Lane, West Bridgford, Nottingham.

Thomas Kenneth Parr, J.P.
The Grove, Cropwell Butler, Nottingham.

BANKERS:
Midland Bank Limited,
P.O. Box 68, 130 New Street, Birmingham, B2 4JU.

SOLICITORS TO THE COMPANY:
Day, Goot & Pollard,
3 East Circus Street, Nottingham, NG1 5AH.

SOLICITORS TO THE OFFER:
Everhead & Tomkinson,
Lombard House, 145 Great Charles Street, Birmingham, B3 3LX.

AUDITORS TO THE COMPANY:

Agar, Bates, Ledsm & Co., (Chartered Accountants)
Edmund House, 12-22 Newhall Street, Birmingham, B3 3QX.

REPORTING ACCOUNTANTS:

Price Waterhouse & Co., (Chartered Accountants)
3 Frederick's Place, Old Jewry, London, EC2R 8DB.

BROKERS:

Laurence, Prust & Co.,
Gaslton House, Moorgate, London, EC2R 6AH and The Stock Exchange, London.

Smith Kean Barnett,
Exchange Buildings, Stephenson Place, New Street, Birmingham, B2 4NN and The Midlands & Western Stock Exchange.

Hopewell, Powell, Trease & Co.,
11 Smithy Row, Nottingham, NG1 2ER and The Midlands & Western Stock Exchange.

SECRETARY AND REGISTERED OFFICE:

Thomas George Wilkinson Makings, F.C.S.
Lilac Grove, Seeston, Nottingham, NG9 1PJ.

REGISTRARS AND TRANSFER OFFICE:

Samuel Montagu & Co. Limited
St. Olaf House, Tooley Street, London, SE1 2PL.

History and Business

Pork Farms Limited ("the Company") was incorporated in April 1931 as Furnies Bros. (Nottingham) Limited and traded as pork wholesalers. It was acquired by members of the Samworth family in 1959 and adopted its present name in September 1971.

The Company acts only as a holding company, its principal subsidiaries being T. N. Parr Limited ("Parr"), a company developed from the pork butcher's business acquired by Mr. Frank Samworth in 1950, and F. W. Samworth Limited ("Samworth"), a company which traded under the name Pork Farms and was acquired in 1968. The growth of the business has been achieved both by internal expansion and by the acquisition of similar businesses in the Midlands. The Company and its subsidiaries, all of which are wholly owned, are collectively referred to as "the Group".

The business of the Group is the manufacture and sale of meat products and in particular pork pies, pork sausages, bacon, ham, streak and kidney pies and pastries. The Group's best known products are pork pies and sausages, sold under the "Pork Farms" and "Parr's" labels, which have an excellent trade and consumer reputation. Pies have been won regularly at major exhibitions in the country, including the Mallow Mallow pork pie exhibition. The Group had the distinction of winning three gold medals at the latest International British Sausage Exhibition held in London in 1970.

Approximately 70 per cent. of the Group's sales are made direct to multiple and independent grocers, butchers and other retailers; the remaining 30 per cent. are made through the Group's own retail stores. About three-quarters of direct sales are distributed by the Group's van sales service which operates from its factories and from depots at Birmingham, Leicester and Norwich; daily deliveries from the Group's factories are made to these depots by refrigerated trucks. Sales are also made in the north of England and to leading stores in the London area. The Group's retail business is conducted through its 46 shops located in the Midlands and South Yorkshire and selling predominantly products manufactured by the Group.

In recent years direct sales have increased faster than retail sales and it is anticipated that this trend will be maintained. The Group now supplies products to one of the leading supermarket groups for re-sale under its own label. Over 75 per cent. of the total sales are for cash on delivery and at present no single customer accounts for more than 3 per cent. of sales.

Apart from one contract, renewable annually, for the supply of pigs (which accounts for approximately 11 per cent. of the Group's raw material requirements), the Group has no long term contracts for the supply of raw materials.

Management and Staff

Mr. Frank Samworth, who is 66, was Chairman and Managing Director of Parr's from its purchase in 1950 until February, 1968 and is now President and a non-executive director of the Company. Mr. Frank Samworth's three sons, who are in their thirties, are the executive directors of the Group. Mr. David Samworth, who has been with the Group since 1956, was appointed a director of Parr's in 1957 and became group Chairman and Managing Director in February, 1968. Mr. F. C. Samworth and Mr. J. C. Samworth, who joined the Group in 1953, were appointed directors of Parr's in 1957 and are jointly responsible with the Chairman for the operations of the Group. Mr. T. K. Parr, who is 59, was Samworth's chief executive and principal shareholder until 1965. He was appointed a director of Parr's in September 1970 and is a non-executive director of the Company. Mr. David Samworth, Mr. F. C. Samworth and Mr. J. C. Samworth have recently entered into Service Agreements, details of which are given below.

The Group has developed a strong team of young executives working in key functions in the various operating companies and has a policy of retaining and encouraging local management, particularly when a business is acquired. There are nine executive directors of the operating subsidiaries and their average age is 40. A share incentive scheme has been established for certain directors and executives; details of the scheme are set out below.

The Group, which has good labour relations, employs approximately 1,130 people, of whom about 520 are engaged in production, 160 in distribution, 350 in the retail shops and the balance in administration and other activities. A contributory pension and life assurance scheme is in operation for certain of the staff and employees (including certain directors of subsidiary companies).

Premises

The Group's two principal factories are in Nottingham. One factory, which is freehold, was purpose-built in 1960 and has subsequently been extended to a total of 45,400 sq. ft. The second main factory (30,000 sq. ft.) which is predominantly freehold, is being compulsorily acquired by the local authority and a new freehold factory is being built for completion in August, 1972. The move to the new factory, which will have an area of approximately 60,000 sq. ft., has been planned and phased so as to ensure continuity of production. The planned capacity of these two modern factories, together with a new 20,000 sq. ft. freehold factory for a subsidiary at Stoke-on-Trent (due for completion in October 1972), will provide ample room for future expansion of production.

A summary of the Group's properties is set out below.

Net Assets and Working Capital

As will be seen from the Accountants' Report, the net tangible assets of the Group at 27th February, 1971 were £309,929. If there is added to this figure the sum of £122,000, being the estimated net proceeds of the issue of 160,000 Ordinary Shares receivable by the Company after deducting the expenses payable in connection with the Offer for Sale, the net assets would be increased to approximately £432,000.

The Directors are of the opinion that, having regard to the net proceeds of issue mentioned above and available bank facilities, the Group will have adequate working capital for its present requirements, including the capital expenditure on the new factories.

Profits, Prospects and Dividends

As will be seen from the Accountants' Report, sales have grown consistently over the past 10 years. The main growth in profits has however been achieved since 1968 largely as a result of more effective product marketing and rationalization of Farnsworth and other companies in the Group. The exceptional increase in profits in 1968 reflects unusually favourable raw material prices in that year. In July, 1969, Farnsworth was acquired for cash and was then earning profits of £28,000 on a turnover of £1.8 million. Farnsworth's profits have since been increased substantially.

The Board is confident of being able to continue the Group's growth of profits by maintaining a high quality product, by increasing sales, both in its existing markets and by further development of own label business, and by continuing its policy of acquiring other companies in the food manufacturing industry. The rise in raw meat prices which is likely to follow entry into the Common Market should not affect profits adversely since the Group adopts a policy of fixing its main product selling prices weekly by reference to movements in raw materials prices. Moreover the experiences of the past few months indicate that the rising price of fresh meat increases the demand for manufactured meat products. Subsidies under the Government's bacon stabilizer scheme are not a significant factor in the Group's cost structure: it is expected that this subsidy will amount to approximately 1 per cent. of total sales in the financial year ending 28th February, 1972.

Unaudited accounts show sales and profits before tax for the six months to 28th August, 1971 amounting to £2,515,000 and £195,000 respectively compared with £2,120,000 and £125,000 in the comparable period of 1970. The Directors expect that, in the absence of unforeseen circumstances, profits before taxation for the year ending 28th February, 1972, will be not less than £400,000.

The Board expects to recommend a final dividend on the £200,000 issued Ordinary Share Capital for the current year of 30 per cent. payable in June, 1972. In a full financial year, on the basis of profits before tax of £400,000 and corporation tax at the rate of 40 per cent. it would be the intention of the Board to recommend dividends totalling 50 per cent. of which 20 per cent. would be payable as an interim dividend in October and 30 per cent. as a final dividend in the following June.

The Deferred Shares, details of which are set out below, do not rank for dividends and will not be converted into Ordinary Shares until the publica-

tion of the annual accounts for the year ending 28th February, 1977 or for the year in which profits before tax per share exceed 27p being approximately double the level forecast for the year ending 28th February, 1972; whichever is the earlier.

On the basis set out above, profits of £400,000 in a full year would be appropriated as follows:—

	£
Profits before tax	400,000
Corporation Tax assumed at 40 per cent.	160,000
	240,000
Dividends totalling 50 per cent. on issued and fully paid Ordinary Share Capital	100,000
Leaving for retention	£140,000
On this basis and at the Offer for Sale price of 115p, the price earnings ratio and the Ordinary Dividend cover would be as follows:—	
Price earnings ratio	14.37
Dividend Cover	1.6 times
On £300,000 Ordinary Share Capital (assuming conversion of Deferred Shares)	9.59
At the Offer price, the dividend yield would be 4.34 per cent.	2.4 times

ACCOUNTANTS' REPORT

The following is a copy of a joint report received from Agar, Bates, Ledsm & Co., the Company's auditors and Price Waterhouse & Co., the reporting accountants.

The Directors, 21st October, 1971
SAMUEL MONTAGU & CO. LIMITED
PORK FARMS LIMITED

Gentlemen,
Throughout the period covered by this report Pork Farms Limited ("the Company") and T. N. Parr Limited ("Parr") have been under common ownership and control. On 21st October, 1971 Parr's became the wholly owned subsidiary of the Company following an exchange of shares. The Company, Parr's and its subsidiaries are referred to in this report as "the Group". We have examined the books and accounts of all companies in the Group for the periods relevant to this report.

The following is a summary of the combined turnover, depreciation and profits before taxation of the Group for the ten years and four months ended 27th February, 1971, arrived at on the basis set out below:

Period ended (52 weeks unless stated otherwise)	Turnover £	Depreciation £	Profit before taxation £
28th October, 1961	614,898	10,810	20,410
27th October, 1962	627,541	11,147	21,705
26th November, 1963 (53 weeks)	641,634	10,821	16,637
26th October, 1964	821,662	15,635	19,203
30th October, 1965	1,044,389	18,118	76,017
28th October, 1966	1,227,971	26,959	20,060
28th October, 1967	1,475,350	23,306	65,119
2nd November, 1968 (53 weeks)	1,856,217	35,585	86,348
1st November, 1969	2,381,944	38,440	148,630
27th February, 1970 (17 weeks)	1,458,112	24,466	56,285
27th February, 1971	4,404,260	93,396	278,431

The profits shown in column (iv) above are stated before taxation and after charging all expenses of working and management (including depreciation as shown in column (iii)) and interest payable and after making such adjustments as we consider appropriate.

The results of subsidiaries acquired during the period, all of which were acquired for cash, have been included in the respective dates of acquisition. Payment of £171,274 for the consideration for the acquisition of a subsidiary in July 1969 was deferred for two years without interest and accordingly no interest on this amount has been charged in arriving at the profits shown above.

The emoluments of the present directors of the Company for the 52 weeks ended 27th February, 1971 amounted to £35,831. Under arrangements now in force their emoluments would have amounted to £35,000.

Net Tangible Assets

The following is a statement of the net assets of the Company and the Group as at 27th February, 1971 based on audited accounts at that date adjusted to reflect the issue of shares by the Company in connection with the acquisition of Parr's on 21st October, 1971 and after making such other adjustments as we consider appropriate.

Company	£	Group	£
FIXED ASSETS			
Land and buildings	194,711		
At professional valuation at 27th February, 1971:			
Freehold		375,000	
Long leasehold		29,800	
		404,800	
Short leasehold, at cost	59,135		
Less: Depreciation	39,048		
		20,086	
Plant and motor vehicles, at cost	877,170		
Less: Depreciation	440,763		
		236,407	
		661,083	
INTEREST IN SUBSIDIARIES			
Shares held at 27th February, 1971, at cost	30,193		
Shares acquired on 21st October, 1971, at nominal amount of shares issued in exchange	43,184		
	73,377		
Less: Amount payable	791		
		72,586	

Company	£	Group	£
CURRENT ASSETS			
Stocks at the lower of cost and net realisable value	146,884		
Debtors	194,711		
Short term deposits	115,000		
Cash	8,087		
	468,682		
Deduct: CURRENT LIABILITIES			
Bank overdraft (secured)	63,713		
Creditors	967,478		
Corporation tax	148,894		
Consideration for acquisition of a subsidiary (paid in July 1971)	171,274		
	1,350,359		
		761,127	

NET CURRENT LIABILITIES 291,455

NET TANGIBLE ASSETS 369,628

ISSUED SHARE CAPITAL

At 27th February, 1971

Issued on 21st October, 1971 for the acquisition of Parr's

43,184

58,184

2,457

60,641

REVENUE RESERVES

Less: PREMIUM PAID BY PARR'S ON ACQUISITION OF SHARES IN SUBSIDIARIES

334,078

£309,628

Freehold and long leasehold properties were valued as at 27th February, 1971 by Hallett, Brinkley & Co., Chartered Surveyors and Valuers, of Nottingham, and the book values of properties have been increased by £25,889 to reflect this valuation. No provision has been made for any tax on capital gains which might arise in the event of the realisation of any part of the surplus on disposal of the premises. At current rates of taxation the potential liability is estimated at not more than £25,000.

The cost of plant is stated after deducting investment grants receivable. Authorisations for capital expenditure at 27th February, 1971 amounted to £52,700. Authorisations have been placed for £40,000 of this expenditure since 27th February 1971; authorisation has been given for capital expenditure on two factories amounting to £580,000.

Dividends
No dividends have been paid by the Company during the period covered by this report.

Accounts
No accounts for submission to members have been prepared since those to 27th February, 1971.

Yours faithfully,
AGAR, BATES, LEDSM & CO.
PRICE WATERHOUSE & CO.

STATUTORY AND GENERAL INFORMATION

The Company
1. The Company was incorporated in England on 23rd April, 1931 as Furnies Bros. (Nottingham) Limited.

2. On 27th February, 1971 the authorised and issued Share Capital was £15,000 divided into 15,000 Shares of £1 each.

3. On 30th September, 1971 the present name was adopted.

4. On 21st October, 1971:—

(a) The authorised Share Capital of the Company was subdivided and increased to £400,000, divided into 3,000,000 Ordinary Shares of 10p each and 1,000,000 Deferred Shares of 10p each.

(b) Pursuant to Contract No. (1) below 431,840 Ordinary Shares of 10p each were issued as follows in exchange for the transfer to the Company of the whole of the issued Share Capital of Parr's not already owned by the Company: F. Samworth (28,664), Mrs. M. P. G. Samworth (776), O. C. Samworth (136,800), F. C. Samworth (136,800), J. C. Samworth (136,800).

(c) A dividend of £230,000 was received by the Company from Parr's.

(d) The sum of £226,816 being part of the amount standing to the credit of the Company's Revenue Reserves was capitalised and used in paying up in full 1,268,160 Ordinary Shares of 10p each and 1,000,000 Deferred Shares of 10p each which were allotted to the Shareholders in due proportion.

(e) The Company became a public company and adopted new Articles of Association.

Agreement with Samuel Montagu & Co. Limited ("Montagu")

Under Contract No. (2) below Montagu has agreed, subject to permission to deal in and for quotation for the whole of the issued and fully paid Ordinary Share Capital of the Company being granted by the Council of The Stock Exchange, London not later than 3rd November, 1971, (a) to subscribe for 150,000 Ordinary Shares of 10p each at a price of 115p per share (less 2 per cent. thereof); (b) to purchase from the Ordinary Shareholders of the Company 300,000 Ordinary Shares of 10p each at 115p per share (less 2 per cent. thereof); (c) to offer for sale 1,050,000 Ordinary Shares for sale to the public. The Company will pay the costs and expenses of and incidental to the reorganisation referred to above and the above-mentioned acquisition of share capital of Parr's costs and expenses of and incidental to the reorganisation referred to above.

(f) The Company has agreed to pay to the vendors of the shares of Parr's the balance of the purchase price of the shares of Parr's not already owned by the Company, after deducting the costs and expenses of and incidental to the reorganisation referred to above and the above-mentioned acquisition of share capital of Parr's costs and expenses of and incidental to the reorganisation referred to above.

(g) The Company has agreed to pay to the vendors of the shares of Parr's the balance of the purchase price of the shares of Parr's not already owned by the Company, after deducting the costs and expenses of and incidental to the reorganisation referred to above and the above-mentioned acquisition of share capital of Parr's costs and expenses of and incidental to the reorganisation referred to above.

(h) The Company has agreed to pay to the vendors of the shares of Parr's the balance of the purchase price of the shares of Parr's not already owned by the Company, after deducting the costs and expenses of and incidental to the reorganisation referred to above and the above-mentioned acquisition of share capital of Parr's costs and expenses of and incidental to the reorganisation referred to above.

(i) The Company has agreed to pay to the vendors of the shares of Parr's the balance of the purchase price of the shares of Parr's not already owned by the Company, after deducting the costs and expenses of and incidental to the reorganisation referred to above and the above-mentioned acquisition of share capital of Parr's

Unions' strike pay-out more than doubled in 1970

By JOHN ELLIOTT, LABOUR EDITOR

THE amount of strike pay distributed by unions last year more than doubled in 1970, according to the annual report of the Chief Registrar of Friendly Societies. The total paid out by unions for strikes last year which totalled 11m. days lost, a figure which has already been exceeded this year, was £11.1m. up, engineering and building unions up £2,570,000, distributive trades up £1,000,000.

Registrar's report. Broadly in line with increased TUC membership (the fact that there are only 142 unions in the TUC is balanced by some large TUC unions like the local government officers and teachers, and postmen not being registered), the total membership of these unions rose by 524,000 to 9.3m. The TUC total went up from 9.4m. to 10m. leaving it ahead of the registrar's total. Again in line with the TUC, the main registered increases were in engineering, general unions, and local councils.

Membership contributions increased by £51m. to £44m. for registered unions and averaged £4.86 a member. The total income amounted to £22m. of which about 60 per cent was spent on general working expenses. Some £11m. went on providing benefits and £533,000 on unemployment—24.9 per cent higher than in 1969, another figure which will rise this year.

Today's statistics are contained in the Registrar's last annual report, covering unions' responsibility exercised since 1971 having passed at the beginning of this month to the new Registrar of Trade Unions and Employers' Associations. In a general introduction to the report, the Chief Registrar, Mr. S. D. Moss, points out that the association of the Friendly Societies' registrar with unions was perhaps more logical 100 years ago than it is today because more unions then had the characteristics of friendly societies.

Inds problem

The problems this increased strike pay for union funds piled up last week by Jim Conway, general secretary of the Amalgamated Union of Engineering and Foundry workers, which has had money problems for several years. Last year, the cost of the TUC's engineering section, £100 but for the first six months of this year alone the cost was £750,000 (mainly due to the Ford strike). Mr. Conway said a total for this year of £1m. increasing pressure on union funds which are also hit to the tune of £100,000 for interest on union dues.

Against this financial backdrop, many unions are to lose their traditional tax exemption on benefit funds by way of the TUC's policy of registration under the Industrial Relations Act—worth £600 a year to the Transport General Workers' Union—her with laying themselves out to unlimited fines if they taken to the new labour law as unregistered unions. The end of 1970 there were 12 registered unions of employees with funds amounting to £2m. more than at the end of the year states the Registrar's role.

Registrar's role

The 1971 legislation gave the Registrar only minimal control over union rule books, but Mr. Moss makes the point, which is significant at a time when the more powerful role of the new registrar is being opposed by union leaders, that "successive registrars persevered beyond the strict limits of their duty with increasing co-operation from the unions concerned so that by the time I become Registrar, the Registrar's role was well established."

Go-ahead for Midlands power station

A 300 MW gas turbine power station is to be built by the existing coal-fired station at Ocker Hill, near West Midlands. It will be the first power station of this kind in the Midlands.

John Davies, Secretary for Industry, has given central Electricity Generation go-ahead. There will be a 300 MW a year.

John Fein Limited—continued

APPLICATION FORM

THE APPLICATION LIST WILL OPEN AT 10 a.m. ON 28th OCTOBER, 1971 AND WILL CLOSE AS SOON THEREAFTER ON THE SAME DAY AS SAMUEL MONTAGU & CO. LIMITED MAY DETERMINE. This form should be filled in and forwarded to Samuel Montagu & Co. Limited, New Issues Department, Augustine House, Austin Friars, London, EC2N 2JL, together with a cheque for the full amount payable on application, so as to arrive not later than 10 a.m. on 28th October, 1971. Cheques, which must be drawn on a bank in England, Scotland or Wales, must be made payable to "Samuel Montagu & Co. Limited" and crossed "Not Negotiable". The cheque must be presented for payment on receipt. A separate cheque must accompany each application.

SAMUEL MONTAGU & CO. LIMITED

OFFER FOR SALE
1,050,000 Ordinary shares of 10p each at 115p per share
(Payable in full on application)

Pork Farms Limited
(Incorporated under the Companies Act 1929)

Number of shares for which application is made Amount of cheque enclosed

Applications must be in multiples of 100 shares up to 2,000 shares and thereafter in multiples of 200 shares up to 5,000 shares and in multiples of 500 thereafter.

SAMUEL MONTAGU & CO. LIMITED
We enclose a cheque payable to Samuel Montagu & Co. Limited for the above-mentioned sum, being the amount payable in full on application for the stated number of the above Ordinary shares of 10p each at 115p per share and I/we agree to purchase that number of shares and I/we agree to accept the terms or any smaller number in respect of which this application may be accepted upon the terms of the Offer for Sale dated 21st October, 1971 and subject to the memorandum and Articles of Association of the Company. I/we request that you send to me/us a fully paid non-negotiable letter of acceptance in respect of such Ordinary shares, together with a cheque for any amount overpaid, by post at your risk to my/our address first given below or to:

Name and Address of Agent (Note:—If this space is left blank the letter of acceptance will be sent to the first address given below. An applicant who is unable to make the declaration should delete it and consult an Authorised Agent (or an Approved Agent in the Irish Republic) through whom judgement should be effected.)

We declare that I/we are not resident outside the Scheduled Territories and am/are not acquiring the Ordinary shares as the nominee(s) of any person(s) resident outside those Territories. We understand that due consideration and delivery of this Application Form accompanied by a cheque for the stated number of shares and the amount of application monies are liable to be held pending receipt of applicant's cheques.

Signature Date October 1971

PLEASE USE BLOCK LETTERS

Surname and designation (Mr., Mrs. Miss or Title)
Christian Name(s) (in full)
Address (in full)

Signature Date

Name and designation (Mr., Mrs. Miss or Title)
Christian Name(s) (in full)
Address (in full)

Signature Date

Name and designation (Mr., Mrs. Miss or Title)
Christian Name(s) (in full)
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Name and designation (Mr., Mrs. Miss or Title)
Christian Name(s) (in full)
Address (in full)

Signature Date

Judges' report 'leak' wrong—Shawcross

LORD SHAWCROSS, chairman of the Council of Judges, yesterday attacked the publicity in the Sunday Times of a report on the appointment and retirement of judges prepared by a sub-committee of Justice, the British section of the International Commission of Jurists.

Lord Shawcross said publication of the draft report constituted an "obvious breach of privacy and the law of copyright."

Although a "notorious and consistent believer in the freedom of the Press, he did not consider the publication justified, he said and he regretted that anyone should think it useful at the present time to shake public confidence in the judiciary."

Lord Shawcross emphasised he was making the statement in his personal capacity.

The Sunday Times claimed the report had divided justice and Lord Shawcross had ordered it not to be published. According to the Sunday Times, the report recommended that judges should be appointed by a committee of the House of Lords and that there should be a judicial commission to hear complaints in private about their conduct. It also dealt with judges' social life, and day-to-day life in the High Court.

Lord Shawcross said the newspaper publication was entirely unauthorized. A report on the full consideration of the personal times indicated existed in draft but had not been approved by the Council of Justice.



Lord Shawcross

Farmers get a guide to the Common Market

A 100-PAGE BOOKLET published by the National Farmers' Union during the "great debate" on whether Britain should join the Common Market, should rank as one of the most comprehensive yet concise works on the role of British agriculture in the EEC, according to the NFU.

Mr. Henry Plumb, president of the union, said: "Britain will shortly make one of the most important political decisions in history, and we have responded to the requests and needs of our members—managing perhaps the biggest single unit in our national economy—to provide them with a concise reference on the practical working of the EEC's agricultural policy and the general framework in which it operates."

Transitional period

"It is essential that, if the nation decides to enter a wider community, the agricultural industry should be in a position to appreciate the conditions during the transitional period and beyond. This publication will become the farmers' reference and guide to the future."

The booklet, "Farmers' and Growers' Guide to the EEC," the second of a new series published by the union, discusses in detail the Community measures for various commodities and status within the present Irish constitution.

Sinn Fein to fight local and national elections

By DOMINICK J. COYLE

DUBLIN, Oct. 24

THE TWO-DAY conference of Sinn Fein (Kevin Street), the political wing of the IRA "Provisionals," concluded here tonight with a unanimous assertion that there could be no lasting solution to the Ulster crisis in a Northern Ireland context. What was wanted, according to the delegates, was a 32-county democratic socialist republic.

The 400 delegates from both parts of Ireland and from Britain, included a number of leading "Provisionals" such as Mr. Joe Cahill, the Belfast IRA leader who was recently refused entry to the U.S. Mr. Ruairi O Bradaigh was unanimously re-elected president for a further year.

Decision reversed

One of the more significant decisions of conference was that the Sinn Fein movement intended to contest the 1972 local Government elections here, the next Irish general election, and the next Westminster election. This, in effect, reverses the decision which caused a breach in the militant Republican movement early last year, but the "Provisionals" wing is now looking to the next election here as a contest for its own regional parliaments, now being established on a provincial basis from Alfa Romeo for AP auto. These would, of course, have no status within the present Irish constitution.

More marketing teachers needed says NEDO report

By MICHAEL DIXON, EDUCATION CORRESPONDENT

A CALL for at least £100,000 over the next five years to train and develop teachers of marketing, is made in a report published today by the National Economic Development Office.

The marketing sub-committee of NEDO, which produced the report, says there is a serious shortage of teachers of the subject.

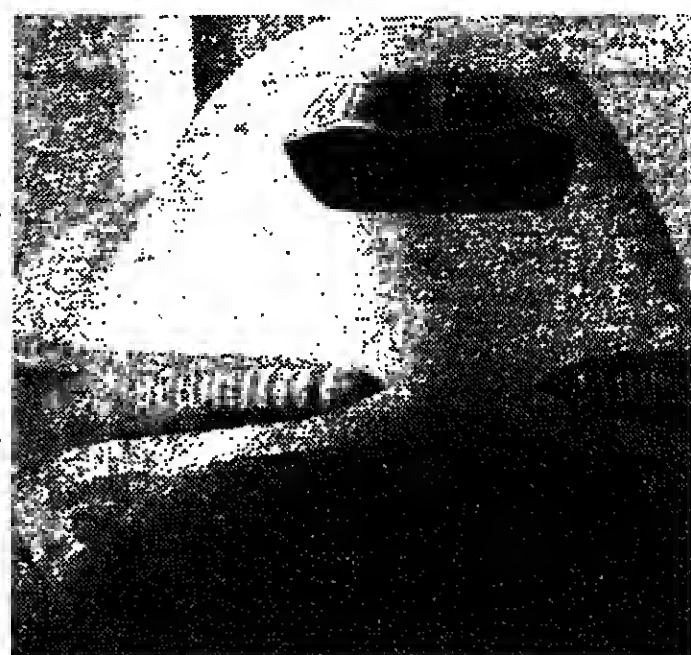
To deal with the problem in the shorter term, the sub-committee suggests that teaching institutions, especially in the further education system, should consider recruiting experienced marketing workers from industry and commerce on limited-period contracts.

The report argues that a marketing practitioner in his early 30s could advance his own career by spending three years in teaching as well as making a significant contribution to marketing education.

The sub-committee also suggests that industrial training boards should help to improve marketing

TWA announces a non-stop 747 to Los Angeles.

Leaves London daily—13.00*



We'll give you a choice of two meals in economy, five meals in first class. Then, to help eat away the flying time, we'll offer you a selection of two main feature films and stereo music.* Afterwards, if you travel first class, you can choose your company in either of our two lounges. Ask any travel agent.

A new Financial Times booklet

Industrial Relations: the new Act.

By John Elliott, Labour Editor, Financial Times

This important booklet reprints a series of articles on the subject which appeared from September 28 to October 6 in the Financial Times. It explains the key points of the Industrial Relations Act, and their implications, under the following headings:

- * Operating the labour courts
- * Registration—a key issue
- * Union rights and membership
- * A framework for bargaining
- * Strikes—changes in the law
- * The rights of the individual
- * Unfair industrial practices

Please send me copy/copies of INDUSTRIAL RELATIONS: The New Act, at 25p each (plus postage at 3p per single copy). A discount of 10% is given on orders for 10 or more copies and 15% discount on orders for 100 or more.

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Tanker safety talks to-day

By JAMES McDONALD, SHIPPING CORRESPONDENT

NEARLY 300 representatives from tanker-owning companies from 21 countries will meet in Brighton to-day for a three-day conference on tanker safety sponsored by the International Chamber of Shipping.

There have been significant developments affecting tanker owners since the first conference of this kind was held in 1967—including governmental attitudes towards large tankers and possible pollution—and the owners feel it is timely to review their experience of the nature of the ship and with prevention of cargo being carried and of the safety measures for the types of ship now in service. The scope of the conference will be wide but with the emphasis on safety. Papers will be delivered covering navigation, tank cleaning, training, fire prevention, damage control and the safety aspects of the growing numbers of liquid gas and chemical carrying vessels.

The conference's prime concern will be to deal with the operational safety of the ship and with prevention of cargo being carried and of the safety measures for the types of ship now in service. The scope of the conference will be wide but with the emphasis on safety. Papers will be delivered covering navigation, tank cleaning, training, fire prevention, damage control and the safety aspects of the growing numbers of liquid gas and chemical carrying vessels.

STOCKS AND SHARES

To those possessing a portfolio of quoted securities, advances of £10,000 upwards can be arranged at reasonable rates of interest.

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PLEASE KEEP FOR FUTURE REFERENCE

Car repair charges may go up soon

By Elsbeth Ganguin

THE Motor Agents Association has asked its 20,000 members to review their charges. There was a need for the trade, in particular the small concern, to adopt a realistic approach to costing, it stated.

The first charges to go up are thought to be those for breakdown services. This may involve a 30 per cent increase over the scale which has been operative since 1969. The new rates would apply from November 1, but, it is felt, they would have to be revised again.

This move by the Association was forecast by the Financial Times in August, when it was said that many garages were expected to raise repair and service charges following an increase of 84 per cent in basic pay rates from the beginning of September. This pay rise involved 350,000 workers in the motor vehicle retail and repair trades.

The basic weekly rate for skilled men went up by £1.50 to £20, while the semi-skilled and unskilled men got £1.25 more, bringing their wages up to £17.25 and £15.75 respectively. These increases were being paid under the final stage of a three-year deal.

COMPAIR SALES
LINK IN ITALY

The Compair Industrial Division of International Compressed Air Corporation has signed, through Broom and Wade, an agreement with Cecato and C.S.A. for the sale and servicing of Broom and Wade equipment throughout Italy.

Under the agreement, Cecato will continue to manufacture and market its own garage equipment and compressors and will extend its range by marketing Broom and Wade stationary air compressors and Reavell industrial compressors.

Rhodesia aims for early U.K. summit

BY OUR OWN CORRESPONDENT

SALISBURY, Oct. 24.

BRITISH and Rhodesian talks took the day off today and discussions are expected to resume tomorrow. So far, the officials have held three sessions lasting a total of nine hours. Although neither side will comment on the discussions, the impression is gaining ground in some circles that the Rhodesians are holding out for an early summit with Sir Alec Douglas-Home without first meeting Sir Alec's demand that the agreement be virtually cut and dried before he commits himself.

The background to the talks remains as tenuous as ever. At the week-end, the Rhodesian Government confirmed plans to resettle some 3,500 Africans currently living at Epworth Mission near Salisbury. This is in line with Government policy that in European areas the rights of occupation of African tenants would be terminated as soon as possible. The resettlement is being opposed by the Methodist Church which operates Epworth Mission. Furthermore, the resettlement would seem to be in clear conflict with Britain's

fourth principle for an agreement, namely progressive elimination of race discrimination. Also at the week-end, the chairman of the ruling Rhodesian Front, Mr. Des Frost warned in an interview that unless the Government speeded up its programme of providing separate racial facilities for the different races, racial friction would increase.

Mr. Frost's remarks merely underline the view being expressed by some political commentators here on settlement prospects. The Rhodesian Front has not reversed its entire drift of policy nor does it have any intention of doing so. This means that a settlement is feasible only outside the five British principles.

Earlier this month, Mr. Frost told the Front's congress that Rhodesians were becoming "fed up" with multi-racial swimming pools and other non-segregated public amenities. Elaborating on this viewpoint in an interview, Mr. Frost said that "mixed" transport facilities were already a great source of friction.

INSTITUTE OF PERSONNEL MANAGEMENT

Civil Service careers now more attractive, says Sir William

BY ELSBETH GANGUIN

THE Institute of Personnel Management's annual conference ended here at the week-end with Sir William Armstrong, the Permanent Secretary of the Civil Service Department, painting a picture of the future civil servant whom older generations would not recognise.

Already, Establishment Man was giving way to the personnel manager, and the change would be complete in, say, ten years' time, said Sir William.

The non-industrial Civil Service's 500,000 workers were 88 per cent unskilled and their strong independent staff associations were being consulted all along the line. The goal was efficiency and economy, permeated with humanity. In the Civil Service there was still a tendency for the line manager to be less involved in personnel management than his counterpart outside. This would be remedied.

Unit, he said, were being set up whose objectives were clear and whose responsibilities were marked and recognised. Such improved operational and managerial structures would allow greater independence from the centre while retaining the necessary element of ministerial answerability.

Wastage

In areas of high wastage such as among executive officers, job enrichment projects entailing the restructuring of jobs were in progress. This was particularly important as graduates who had not been able to find jobs elsewhere were now coming into executive grades.

Sir William recalled that in former system of the 400-odd different classes had accounted for the rigidity of the service.

These barriers were being removed and it was made clear that the job of the personnel side was managing people, not administering structures. Procedures allowing for lateral movement across the service wherever appropriate, had been established. And pension arrangements were about to be proposed which would allow civil servants to move out if they wished.

He emphasised that his intention of making it easier for women to combine a Civil Service career with domestic duties did not mean "we are trying to discriminate in favour of women against men". But there would be better individual career development, improved annual reporting and appraisal interviews, all of which would be based on considerable training in the respective techniques.

At the conference, Sir Eric Drummond, chairman of the British Petroleum, gave an account of the workings of an international oil company in which "every day is crisis day". Communications continued to be a major problem and so was succession planning. "Only yesterday morning I discussed various posts in 1984," he said.

BP had developed manpower techniques some of which were based on a computer model. This would allow one to form a view about the future in manpower terms, Sir Eric declared.

They were not, however, cold-blooded computer operations. All such methods were coupled with a vital concern for the problems of individuals. People at all levels now wanted to contribute to decisions affecting their own jobs and working lives. While any competitive organisation designed specifically to cater for this would soon be in trouble, one still had to ensure different classes had accounted for the rigidity of the service.

Tapline 'hit by new explosion'

AMMAN, Oct. 24.
A JORDANIAN military spokesman today accused "saboteurs" of blowing up a section of the Trans-Arabian pipeline (Tapline) in North Jordan early today.

The spokesman said a fire, which was started by an explosive device in the American-owned pipeline carrying Saudi Arabian crude to a Mediterranean terminal, across Jordan, Syria and Lebanon, was put out after raging for eight hours.

The pipeline, sabotaged several times in the past, was repaired on the Amman-Baghdad highway, the spokesman added.

Tapline officials said that company teams will repair the leakage within 48 hours.

Reuter

HOME SAFETY CONFERENCE

The National Home Safety Conference, organised by the Royal Society for the Prevention of Accidents, will be held at the Grand Hotel, Scarborough, on November 3-4. It will deal with home safety education, burns and scalds, hazards in new domestic buildings, and unused medicines.

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THE ASSASSINATION OF TROTSKY

by Chris Weaver

One of the creators of modern Russia met a hideous death in Mexico thirty-one years ago.

An article in the October issue

HISTORY TODAY

Now on sale, 30p

M P KENT LIMITED—continued

Copies of the following documents may be inspected at the offices of Sandelson & Co. Limited, 85 London Wall, London EC2M 7AE of D. J. Freeman & Co., 9 Cavendish Square, London W1M 9DD during usual business hours on weekdays (except Saturdays) a period of fourteen days from the date of publication of this Offer for Sale:—
a) The Memorandum and Articles of Association of the Company;
b) The Contracts listed above;
c) The Accountants' Report, Statement of Adjustments and Consents;
d) The valuation referred to in the Accountants' Report, together with the Valuers' Consent above referred to;
e) The audited accounts of the Company and of its subsidiaries for their last two completed financial years;
f) Details of the Share Incentive Scheme mentioned above.
Documents delivered to the Registrar of Companies
Documents attached to the copy of this Offer for Sale delivered to the Registrar of Companies for registration were the above and, in addition, a statement of the adjustments made by Sherrwood, Cohen, Fife & Co. Chartered Accountants, 11 Abchurch Lane, London EC4N 3DF, in their Joint Report and giving their reasons therefor and copies of the Contracts listed above.
22nd October, 1971.

APPLICATION FORM

THE APPLICATION LIST WILL OPEN AT 10 a.m. ON THURSDAY, 28th OCTOBER, 1971, AND WILL CLOSE ON THE SAME DAY.

This form should be completed and lodged with National Westminster Bank Limited, New Issues Department, P.O. Box 73, Drapers Gardens, 12 Throgmorton Avenue, London EC2P 2BD, together with a remittance for the amount payable on application, so as to arrive not later than 10 a.m. on Thursday, 28th October, 1971.

SANDELSON & CO. LIMITED

OFFER FOR SALE OF
1,500,000 Ordinary Shares of 10p each at 47p per share
(Payable in full on application)

M P KENT LIMITED

(Incorporated under the Companies Act, 1949)

Number of shares applied for £ Amount of cheque enclosed

*Applications must be for a minimum of 200 shares or in the following multiples—for not more than 1,000 shares in multiples of 200 shares; for more than 1,000 shares but not more than 5,000 shares in multiples of 500 shares and for more than 5,000 shares in multiples of 1,000 shares.

To: SANDELSON & CO. LTD. and M. P. KENT LIMITED

I/We enclose a cheque for the sum shown in the box above, being the full amount payable on application for the stated number of Ordinary Shares of 10p each at 47p per share, and I/We hereby apply for that number of shares. I/We agree to accept the same or any lesser number in respect of which this application may be accepted upon the terms of your Offer for Sale dated 22nd October, 1971, subject to the Memorandum and Articles of Association of the Company. I/We hereby authorise and request that you arrange for my/our name(s) to be placed on the Register of Members in respect of any shares so allocated not duly renounced by me/us.

I/We hereby request you to send me/us a Letter of Acceptance for the number of shares in respect of which this application is accepted, together with a cheque, if applicable, for any surplus application money, by post at my/our risk at the address first given below.

I/We warrant the attached cheque will be met on first presentation.

I/We declare that I am/we are not resident outside the Scheduled Territories* and am/are not applying for the above-mentioned shares as the nominee(s) of any person(s) resident outside those Territories.

If the declaration cannot be made, it must be deleted and reference must be made to an Authorised Depositary* or Approved Agent in the Irish Republic* through whom this form must be lodged.

Signature Date October, 1971

PLEASE USE BLOCK CAPITALS

First Name(s) (in full) Surname and designation (Mr., Mrs., Miss or Title) Address (in full)

(The spaces below are for use in the case of joint applications)

1) First Name(s) Surname Signature Mr., Mrs., Miss or Title

2) First Name(s) Surname Signature Mr., Mrs., Miss or Title

3) First Name(s) Surname Signature Mr., Mrs., Miss or Title

4) First Name(s) Surname Signature Mr., Mrs., Miss or Title

5) First Name(s) Surname Signature Mr., Mrs., Miss or Title

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9) First Name(s) Surname Signature Mr., Mrs., Miss or Title

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11) First Name(s) Surname Signature Mr., Mrs., Miss or Title

12) First Name(s) Surname Signature Mr., Mrs., Miss or Title

13) First Name(s) Surname Signature Mr., Mrs., Miss or Title

14) First Name(s) Surname Signature Mr., Mrs., Miss or Title

15) First Name(s) Surname Signature Mr., Mrs., Miss or Title

16) First Name(s) Surname Signature Mr., Mrs., Miss or Title

17) First Name(s) Surname Signature Mr., Mrs., Miss or Title

18) First Name(s) Surname Signature Mr., Mrs., Miss or Title

19) First Name(s) Surname Signature Mr., Mrs., Miss or Title

20) First Name(s) Surname Signature Mr., Mrs., Miss or Title

21) First Name(s) Surname Signature Mr., Mrs., Miss or Title

22) First Name(s) Surname Signature Mr., Mrs., Miss or Title

INTERIM STATEMENT

PHILIP HILL INVESTMENT TRUST LIMITED

INTERIM STATEMENT

The Directors have declared an interim dividend of 10 per cent. (8½ per cent.) less Income Tax at 38.75 per cent. on the Ordinary Capital in respect of the year ending 31st March 1972, payable on 17th December 1971 to Shareholders on the Register on 15th November 1971. The increase in the interim dividend is to reduce the disparity between the interim and final payments.

The unaudited figures for the half-year to 30th September 1971 are as follows:—

Year to 31st March 1971	Half year to 30th Sept. 1970	Half year to 30th Sept. 1971
3,774,000	1,992,000	2,051,000
(846,000)	(439,000)	(418,000)
(300,000)	(120,000)	(65,000)
(69,000)	(34,000)	(34,000)
2,559,000	1,399,000	1,534,000
(23.63%)	(12.44%)	
956,000	956,000	1,126,000
(8½%)	(8½%)	(10%)
(Final)		
1,875,000		

Because of the incidence of revenue, it is not expected that the increase shown in the income of the first half year will be repeated in the second half year. However, the net revenue after taxation for the whole year is expected to show an improvement compared with the previous year.

£ £ CAPITAL

Gross assets at valuation including 100% of dollar premium, after providing for interim dividend 104,115,000

Proportion (25 per cent.) of dollar premium which would be surrendered on realisation 632,000

500,000 (1p per share) 680,000 (1½p per share) 158½p 156½p

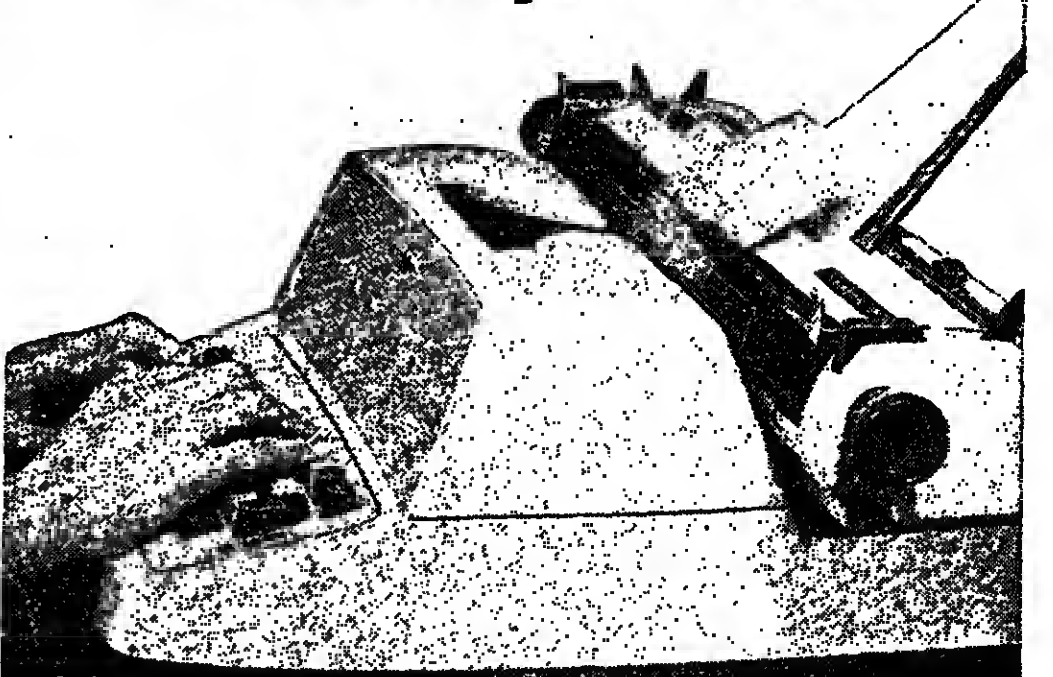
Net asset value per Ordinary 25p Share before deducting 25 per cent. of dollar premium 197p

Net asset value after allowing for conversion of the 44% Convertible Unsecured Loan Stock 1989/94... 185½p

There is a contingent liability of the order of £11,800,000 (25½p per share) for capital gains tax on the realisation of the whole portfolio (30th September 1970 £7,000,000 (15½p per share)).

100 Wood Street, London EC2P 2AJ.
21st October 1971.

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[illegible][illegible][illegible][illegible][illegible]

TEAS—Continued

[illegible]

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Lombard Quality aspect of the EEC decision

BY C. GORDON TETHER

THE POLITICAL southsayers are all agreed that Mr. Heath's decision to take off the Whips will strengthen next Thursday's vote for entering EEC in quantitative terms. But no one, I imagine, is going to pretend that its quality—which is what really counts—will have been enhanced by this stratagem. And the quantitative gain has itself been secured at the obvious expense of inflicting further damage on the reputation of our so-called Parliamentary democracy, something which we used to like to persuade ourselves was the envy of the world.

The Prime Minister has justified his decision to allow Conservative MPs a free vote on EEC entry on the grounds that it is an issue of "unique importance." He is not, of course, exaggerating. The sad thing is that so little effort has been made to ensure that the processes employed for reaching it are of the high standard that is clearly called for.

Their images

It is, I suppose, just conceivable that there could have been a genuine free vote on the EEC question if the Government had stuck to its General Election undertaking to negotiate—no more, no less—and, having done so, had submitted the result to Parliament with an open mind. Needless to say, such a thing became quite impossible once it had staked its own reputation on the deal it concluded in Brussels. The outcome of the vote a few years back on capital punishment shows the extent to which the general run of MPs adopt the line most likely to improve their political images even when the party has not formally come down on one side. For two out of three Tories favoured retention of the death penalty, whereas 90 per cent. of the Labour vote lined up on the opposite side.

Cuts across

Inevitably, MPs are going to be even less inclined to be materially influenced by non-party considerations when the leadership has expressed a view and stressed the importance it attaches to seeing it accepted. As we are always being told, the Common Market issue is beyond politics and cuts across every other line you can think of. So it is obvious that the big contrast in the EEC votes recorded at the recent Tory and Labour conferences makes sense only if it is accepted that party considerations did, in fact, dominate attitudes on both sides. A free vote on the Common Market could, therefore, never have been anything but a travesty of the real thing. The Government made even more sure that it could be so labelled by refusing to disclose its intention to permit it until there was no hope of pressuring any more anti-Market Tories to rally round the flag with the three-line whip on October 28, and it was too late for those who had already succumbed to this pressure to turn back. The net effect must be to make the quality of the vote a matter of quality, in which, as I pointed out last Monday, our prospective EEC partners have a deep interest—look even more suspect.

Reliability

"If we are now to reject the opportunity to join the EEC," said Sir Alec Douglas-Home, "we must pause and ask ourselves how our reputation as a nation for reliable dealing will be looked upon in Europe and the rest of the world." The fact is that nothing is more calculated to sully that reputation than the bare-faced gerrymandering that has characterised the attempt to get Parliament to approve the EEC adventure in face of the hostility of the nation. And since our Parliamentary democracy rests, as Mr. William Rodgers has pointed out, on public respect for its representatives, the damage inflicted on this aspect of our national life is particularly worrying. Moreover, there could be worse to come if anti-Market forces continued—as they reasonably could—that as the Government is getting its October 28 vote by devious means, they will be justified in using unorthodox weapons to defeat it in the ensuing legislative battle. Mr. Max Beloff argued in the Daily Telegraph on Friday that only unconventional measures can now extricate Mr. Heath from the highly unsatisfactory position he has manoeuvred himself into. He is quite right. The obvious answer is to put the EEC issue to the country—as it should have been in the first place—by holding a referendum.

THE LEX COLUMN

Unit trust and market levels

There are some close parallels between the performance of London and Wall Street equity markets since the low points of May, 1970. You can see three phases to date. During the first, a relatively lazy one, the DJI's move of rather over a fifth from 830 to around 770 in late 1970 can be paralleled by the move from 122 to around 145 in March, 1971, in the 500 share index. The second was a sharp rise, to 950 for the DJI in April and to 190 in July in the 500 share. Since then we have had a consolidation in both markets, downward in the case of the Dow (off 12 per cent. at the August low) and sideways for London. Since the annual rate of rise in phase two was 100 per cent. in London as against 50 per cent. in New York, a prolonged consolidation had to be the order of the day here, so much so that a 7-10 per cent. fall from current levels would still be consistent with further over market highs to come.

The qualm is of course the way the upward momentum in Wall Street was broken down last week, bringing with it the reminder that the U.K. economy

does not live in a vacuum (all the world's major stock markets also looking bad). But it was argued here on Saturday that a single cause, September's mutual fund net redemptions, was behind the weakness of the Dow and that this invalidated that index as a bearish pointer. The premises behind the argument may be explored, with reference to the unit trust industry in the U.K.

Repeating pattern

The pattern of rising unit trust redemptions with a rising equity market has been repeated with total consistency over the past decade. Expressed as an annual rate of percentage of total funds, a redemption trough of 3.2 per cent. in third quarter 1962 built progressively up to a peak of 5.6 per cent. in first half 1964; a 24 per cent. low late 1966 to a 74 per cent. high late 1967; and a rise to similar levels now from figures of around 34 per cent. in the summer of 1970.

But what has changed over the period is that whereas sales expressed in the same way

tended to measure a fairly consistent 20-25 per cent. through to early 1969, they have since dropped off to around 10 per cent. The conclusion is that the market is relatively saturated (at £1,800m. unit trust funds are three times the early 1967 level); and that we are now in the age when net redemption figures will be a repeating hazard of rising markets.

The same story is clearly true of Wall Street. The mutual fund industry has been taken by surprise there, and its end-September cash ratio of 4.7 per cent., barely higher than it was in June, must be raised. Though mutual funds only account for 4.5 per cent. of the total market value, their orientation demonstrably gives them a disproportionate impact on price levels. But the lesson for market observers is that the results of the industry's inexperience—in this case (to some extent indirectly perhaps) a drop in the indices and a deterioration of a number of the technical indicators—should not be interpreted as having any predictive value whatever.

BP

The challenge for a BP analyst at the moment is to rationalise a share price just 4 per cent. off its 1971 peak on a prospective multiple of around 14, when Shell, for example, is 20 per cent. off the top on a p/e of around 10. Granted Shell has to cope with Amsterdam and the dollar premium content, but BP is showing plenty of strength relative to the U.S. majors as well. The problem is that if fears rather than any fundamental changes are clouding the industry picture, BP can be seen to be at least as vulnerable as the competition to the new areas of doubt. Thus the particular debate is of more pressing interest to BP with its reserves of crude in 400,000 barrels per day. To judge from the initial shipments from Ekofisk, this will be premium priced crude and, given BP's unabsorbed tax credits and U.K. allowances, WM suggests that the net profit to BP from the Forties Field alone could eventually be worth £80m. in a full year.

for the group, with Europe accounting for 70 per cent. of product sales in 1970. Wood Mackenzie has taken on the cudgels, and its latest work on BP suggests several reasons for its share price strength. One is that the rapid increase in its crude sales—up 25 per cent. in 1970 and 29 per cent. in the first half of 1971—is partly to do with a rising world market share, particularly in Japan, where it was under-represented prior to 1970. Another pointer here is the toothhold behind the Iron Curtain following a Polish supply contract signed this year.

The major development, of course, is the North Sea. WM reckons that oil could be coming ashore in 1974 building up to a production rate of 400,000 barrels per day. To judge from the initial shipments from Ekofisk, this will be premium priced crude and, given BP's unabsorbed tax credits and U.K. allowances, WM suggests that the net profit to BP from the Forties Field alone could eventually be worth £80m. in a full year.

That may be no more than an educated guess, yet with a current-year earnings estimate of £165m. the fact that such projections can be postulated is reason itself for BP's support. It does not solve the medium-term doubts, however. WM expects that a rise of a quarter in total revenues over the next couple of years will take 1973 earnings up to around £185m. (481p per share). What remains to be tested is its assumptions about prospective demand, and the independents' share of that with freight rates at their current levels.

SE Art Society

Stock exchange artists who would like to be hung get their chance again next month. The 53rd annual exhibition of the Stock Exchange Art Society will be held from November 3 to 5 in the Drapers' Hall. Handing-in day is Friday, October 29, and the hanging day Saturday 30. There will be a preview party and official opening at 6 p.m. on Tuesday, November 2.

Ulster suffers weekend of increasing violence

BY OUR OWN CORRESPONDENT

BELFAST, Oct. 24.

VIOLENCE in Northern Ireland this weekend ended a new peak with a spate of shooting incidents in almost every area throughout the province. As the bloodshed worsened, so, too, did the prospects of a political rapprochement.

Five people were shot dead by troops and seven wounded by gunfire from the security forces, four soldiers were wounded by gunfire from terrorists and one civilian was hit by terrorist gunfire during an attack on an Army patrol.

The number of shooting incidents in the last 48 hours has given a sharp reminder that however much success the Army has had in recent weeks the IRA is still far from being a defeated force. Even so, Capt. John Brooke, the Ulster Party's Chief Whip, said today: "While the death toll may rise, the victories are being won."

This afternoon the Civil Rights Association in Newry, Co. Down, staged a protest against the shooting of three men, said by the Army to have been attempting to carry out a bank robbery. Once more the protests spilled over into renewed violence with mobs on the rampage burning and looting shops. The men, all from Newry, and aged 19-20 were named today as John Francis Ruddy, James Thomas McLaughlin and Robert

Anderson. According to the Army, they were given two warnings to halt by troops guarding banks from rooftop positions. A spokesman at Army headquarters, asked if there was any suggestion that any of the men had used a firearm against the troops, replied: "No."

The Newry shootings last night touched off six hours of intermittent rioting, with a 300-strong mob of youths hijacking vehicles and setting them alight.

Worst outbreak

A similar pattern of burnings erupted in the Falls Road area of Belfast in the tension following the incident in which two sisters were shot dead in a car by troops. In addition, four soldiers and a civilian were wounded by automatic fire. It was learned later that, arising out of the incident, a man and a woman will appear in Court to-morrow on charges under the Explosive Substances Act.

The Army insisted that shots had been fired from the car in which the women were travelling, though this is denied by people in the area where the incident occurred.

Elsewhere the worst violence was at Coalisland, Co. Tyrone, where mobs attacked the police station with gunfire and petrol bombs. Three people were shot by troops and one by police. Two youths aged 17, Frank

Parks and John Patrick Harbin, were discovered in the city today tarred and feathered. Harbin also had a gunshot wound in the leg.

Apart from the violence this weekend, also known as the first annual conference of the Social Democratic Labour Party, the main opposition group which has withdrawn from the Stormont Parliament.

The party reaffirmed its claim to the active, guaranteed and permanent role for the Roman Catholic minority in Ulster promised by Mr. Maudling, the Home Secretary, but repeated that it could not enter into any political agreement while internment lasted.

Reuter reports that Senator Edward Kennedy has refused to tone down his call for the withdrawal of British troops from Northern Ireland in spite of mounting criticism in his home State of Massachusetts.

In a tour of his home State last week Senator Kennedy was repeatedly forced to explain his Irish position, which has led to criticism by many outside the Irish community.

Asked to comment on British criticism, he said: "Is it any different from the reaction of the Pakistani Government to my statements about the 12m. refugees living in India which continues to be one of the great tragedies of modern times?"

Talks: Lynch setting conditions

BY DOMINICK J. COYLE

DUBLIN, Oct. 24.

THE IRISH Government is now expected to impose some conditions for any further talks on Northern Ireland between Mr. Heath and Mr. Lynch, the Republican prime minister. One such meeting is already tentatively scheduled for next month.

The Government's view is that no substantive progress can be made towards a political settlement to the Ulster crisis simply by continuing the general discussions on the problem initiated in the Lynch-Heath talks on September 6-7 and extended into tripartite discussions to include Mr. Faulkner, at the end of last month.

The Irish are now seeking a positive indication, in advance of any further meeting of Prime Ministers, that the British Government is prepared to consider seriously both the prospects of an eventual all-Ireland solution to the crisis and, as an interim arrangement, a radical restructuring of the present

administration in Northern Ireland. This hard-line attitude in Dublin is based in great measure on disillusionment within the Government, as reported in the Financial Times on October 21, with what Ministers see as a total absence of any meaningful political initiative by Whitehall in an effort to resolve the Northern problem.

Mr. Lynch's attitude is understood to be that the time has now passed for cosy chats at Chequers or for a further postponement of the respective positions of the London, Dublin and Belfast Governments. His colleagues in the Cabinet share the view that what is now wanted are serious discussions, or none at all.

Some Irish officials took this view immediately following the tripartite talks at Chequers on September 27-28, and they were saying privately at that time that the next round of talks would have to get down "to the real

issues." It now seems that their views have won approval within the Cabinet, and that the Prime Minister will not go to London for further talks next month without some assurance in advance that Mr. Heath is prepared to consider radical political change in Northern Ireland.

Irish sources have been putting considerable emphasis on Thursday's Common Market vote as a factor which, they claim, could be inhibiting the British Prime Minister from taking serious political initiatives on Ulster for fear of alienating Ulster Unionist MPs in the Commons. They are now hoping for some significant political moves on the North following that key vote. Alternatively, they see a further rupture in Anglo-Irish relations and extreme difficulty in arranging another meeting of Prime Ministers.

Stim Fein to fight elections, Page 33

Bid to keep Britten-Norman going

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

"SEVERAL alternatives" to the shut-down of Britten-Norman, the Isle of Wight aircraft manufacturer, are now being explored by the receiver, Mr. Maurice Eckman, of Price, Waterhouse, who took over the affairs of the company last Friday.

His appointment on behalf of the debenture holders in Britten-Norman—the Government and Exporters' Refinance Corporation (which is majority-owned by Lloyds Bank)—followed a decision by ERC to recall loans of £2.8m. outstanding to Britten-Norman, which makes the Islander and Trislander light transport aircraft.

Visit to island

Mr. Eckman visited the Isle of Wight on Friday and Saturday, and had several hours of talks with the joint managing directors of the company, Mr. Desmond Norman and Mr. John Britten. Following those talks, Mr. Eckman said: "Several alternatives to total shutdown and dispersal of employees are being considered."

He added that he hoped to give fuller information when he returned to the Isle of Wight to-day or to-morrow. In the meantime, details of the payment of this week's wages to the 220 employed at Britten-

Norman's Bembridge works will have to wait, but the workers have been told the report for work as usual this morning.

The major sub-contractors on the Islander aircraft—British Hovercraft Corporation at Cowes and C. F. Taylor at Chichester—will also want to know what the situation is, since they employ respectively 300 and 50 workers on Islander work.

No further information was available over the weekend as to the reasons for the decision by ERC to recall its loans to Britten-Norman, thereby resulting in the decision of Mr. Norman and Mr. Britten to ask for the appointment of a receiver and manager.

Some hope

The Israeli group was known to be extremely interested in the Trislander, and discussions were in progress immediately prior to the appointment of the receiver, but could not be completed in

time. There would appear, therefore, to be some hope that these negotiations can be continued under the receiver.

If these talks were to prove successful, Mr. Norman and Mr. Britten indicated last week that they would yield something of the order of £11m. cash and further proceeds over a period of time through levies on sales.

While this would go a long way towards meeting the £2.8m. debt owing to ERC, it is still not enough, however, so that even if an action might be more attractive to another company in the industry once it had been reduced by the Trislander living off.

It is thought possible that Mr. Eckman may approach Westland Aircraft Group, whose subsidiary, British Hovercraft Corporation, is already closely involved in Islander production. Alternatively, it is possible that Mawker Siddeley Group might be prepared to consider taking

Aluminium: OECD may try to ease problems

By Ken Gofton

MONTREAL, Oct. 24.

THE ORGANISATION for Economic Co-operation and Development is believed to be examining whether it can play a role in solving the problems of the international aluminium industry, now facing the prospect of further drastic cuts in production levels over the coming months.

Mr. David Culver, the Alcan Aluminium vice-president responsible for world-wide sales, said here this weekend that if everything went well right—no trade war, a quick solution to currency problems and a rapid growth in aluminium consumption—it would still be necessary for the industry to cut operating levels by 6 per cent. or 7 per cent.

He was wary of involving the OECD "because it makes an interesting career for international civil servants who, once they have solved one set of problems start looking for the next." However, he favoured the move if it helped calm European opinion and avoided the threat of reprisals against the U.S. imports surcharge.

Near bottom

Aluminium prices, said Mr. Culver, must now be getting "awfully close" to the bottom. He quoted spot market prices of 19 cents a pound against production costs at a new smelter of 24-28 cents a pound. If prices went much lower it was possible that some companies would go out of business.

Alcan itself had no firm plan for new smelters once the group's plans in Washington, United States, were completed. The economics of new smelters to-day were not attractive at all, he said.

Turning to the U.S. imports surcharge Mr. Culver said that Alcan was making representations in Washington. Unlike most raw materials, aluminium was caught in the surcharge net because there was an existing levy on the metal of 1 cent a pound. Yet the U.S. could not produce all of the aluminium it needed.

He estimated that the direct cost of the surcharge to Alcan could be as much as \$15m. in a full year with a further substantial loss of business. Alcan's Japanese associate was heavily dependent upon the Japanese motor industry which in turn was expected to be badly hit by the surcharge.

Romania

Concoro is also being expressed at the impact a complete shutdown of Britten-Norman would have on relations with Romania. Under a five-year contract, the Romanian aircraft industry assembles Islander from parts flown out from Britain, with the finished aircraft flown back here for painting, furnishing and delivery to customers. So far 60 aircraft out of 215 involved in the contract have been completed.

Thus, the possibility of the Romanians themselves taking over more of the Islander work cannot be ruled out, for they would probably be as anxious as anyone in the U.K. to ensure the survival of what has now become a substantial part of the activities of IRMA, one of Romania's two main aircraft manufacturers.

Chapple may run for EPTU job

BY ALEX HENDRY, LABOUR REPORTER

MR. FRANK CHAPPLE, general secretary of the electricians' and plumbers' union, is now expected to contest the bitter fight for the union's top post of general president.

The position has been vacant since the death of Sir Leslie Canon in December last year. In April Mr. Mark Young, a national officer, lost a High Court case to force the executive to hold an election by August and to declare him eligible as a candidate.

The date for the election will be set after the union's rules revision conference next month. It is unlikely to be held before the beginning of next year.

Senior post

Mr. Chapple has not declared himself a candidate for the election but since it is by definition the senior job in the union, and he is faced with a growing campaign against his leadership, it is expected he will run.

The union has been torn by power struggles since before the famous High Court case ten years ago which proved that some Communist officials had been guilty of ballot rigging.

Since the beginning of this year it has been involved in no fewer than nine civil court actions, including that by Mr. Young, about elections and the executive's interpretation of rules.

The rules revision conference promises some bitter arguments over a move to re-establish area committees, the disciplinary final appeals committee and the election of officers.

Supporters of a return to area committees argue that these are more democratic than the union structure based on industries. The decision to end them was based mainly on the argument that an industry structure was more efficient and logical.

The final appeals committee, made up of lay members, was disbanded following a ballot of members. Executive members complained bitterly at times that it was loaded with left-wingers who were forever overruling executive decisions, or disciplining action against members who had allegedly broken the union's rules.

The decision to appoint rather than elect full-time officials was also decided by a ballot of members. Some, including Mr. Young, are still serving out periods of office which they began before the rule change in 1968.

As acting chairman of the officers negotiating committee, Mr. Young last week wrote a letter to Mr. Chapple listing the grievances of the 120 full-time officials.

He says that those officers who have now been appointed to their jobs are without contracts of employment and there is no procedure set down which would allow them to appeal against a decision by the executive to remove them from office.

The letter complains that changes in the status of officers weakens the union's democratic procedures and asks that a national official be invited to the rules revision conference so that their position can be put to the delegates before they vote on any rule change.

Mr. Chapple, who was re-elected general secretary this year, said yesterday that the letter from Mr. Young had only one theme. He said: "It is an attack on me personally."

Mr. Chapple said that only two officers had left, one because his area could not support a full-time official and the other was invited to resign which he did on health reasons.

The union recently announced that it was to end its ban on Communists holding office.



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SEE PAGE 13

Weather
U.K. TO-DAY
After the clearance of mist and fog patches, mainly dry with sunny spells. Wind variable, becoming light to moderate. Max 59°F.
E. Midlands
Mist and fog patches in the sun. Sunny spells, mainly dry with sunny spells. Wind variable, becoming light to moderate. Max 57°F.
W. Midlands, Channel, S.W. England, S. Wales
Mist and fog patches in the sun. Sunny spells, mainly dry with sunny spells. Wind variable, becoming light to moderate. Max 61°F.
N. Wales, N.W. and C. England, Lakes, L. of Ireland
Mist and fog patches in the sun. Sunny spells, mainly dry with sunny spells. Wind variable, becoming light to moderate. Max 53°F.
Ayr, N.W. Scotland
Mainly dry with sunny spells. Wind moderate. Max 54°F.
Calcutta, Orissa, S. India
Mainly dry with sunny spells. Wind moderate. Max 100°F (50°F).
Outlook: Mainly dry with sunny spells, followed by sunny spells, but with some frost at night. Lighting up: London 12.24, Belfast 13.24.

BUSINESS CENTRE

City	Time	City	Time
Amsterdam	10.00	London	10.00
Bombay	10.00	Paris	10.00
Buenos Aires	10.00	Rome	10.00
Calcutta	10.00	Stockholm	10.00
Canton	10.00	Switzerland	10.00
Cebu	10.00	Taiwan	10.00
Hankow	10.00	Thailand	10.00
Hong Kong	10.00	Tokyo	10.00
Kobe	10.00	Yokohama	10.00

HOLIDAY RESORTS

City	Time	City	Time
Amsterdam	10.00	London	10.00
Bombay	10.00	Paris	10.00
Buenos Aires	10.00	Rome	10.00
Calcutta	10.00	Stockholm	10.00
Canton	10.00	Switzerland	10.00
Cebu	10.00	Taiwan	10.00
Hankow	10.00	Thailand	10.00
Hong Kong	10.00	Tokyo	10.00
Kobe	10.00	Yokohama	10.00